

UNITED STATE SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

Form CB

TENDER OFFER/RIGHTS OFFERING NOTIFICATION FORM

Please place an X in the box(es) to designate the ap	propriate rule provision(s) reli	ed upon to file
this Form:		

Securities Act Rule 801 (Rights Offering) [x]
Securities Act Rule 802 (Exchange Offer) []
Exchange Act Rule 13e-4(8) (Issuer Tender Offer) []
Exchange Act Rule 14d-1(c) (Third Party Tender Offer) []
Exchange Act Rule 14e-2(d) (Subject Company Response) []

Filed or submitted in paper if permitted by Regulation S-T Rule 101(b)(8) [x]

Note: Regulation S-T Rule 101(b)(8) only permits the filing or submission of a Form CB by a party that is not subject to the reporting requirements of Section 13 or 15(d) of the Exchange Act.

_	Fjord Seafood ASA .	
	(Name of Subject Company)	RECD S.E.C.
PROCESSE	not applicable (Translation of Subject Company's Name into English (if applicable) Norway (Jurisdiction of Subject Company's Incorporation or Organization)	b.AK 11 2005
MAR 1 4 2005	Norway	1086
THOMSON FINANCIAL	(Jurisdiction of Subject Company's Incorporation or Organization)	
\	Fjord Seafood ASA	•
_	(Name of Person(s) Furnishing Form)	
_	Ordinary Shares (Title of Class of Subject Securities)	
	not applicable	
	(CUSIP Number of Class of Securities (if applicable)	
(Name	Midttun, CEO, Beddingen 8, N-0250 Oslo NORWAY; Telephone: +47 22 8; e, Address (including zip code) and Telephone Number (including area code) Authorized to Receive Notices and Communications on Behalf of Subject Cor	of
	March 10, 2005	_
	(Date Tender Offer/Rights Offering Commenced)	

106126

Part IV. - SIGNATURES

After due inquiry and to the best of my knowledge and belief, I certify that the information set forth in this statement is true, complete and correct.

(Signature)

HELGE MOTTUN PRETIDENT & CEO

11/3/05 (Date)

EXHIBIT INDEX

<u>Item</u>

1 Prospectus of Fjord ASA, dated March 8, 2005

PROSPECTUS



Fjord Seafood ASA

1. Completed Private Placement

Of 105,400,000 new shares in Fjord Seafood ASA of NOK 1 par value at a Subscription Price of NOK 3.05 per share, with gross proceeds of NOK 321,470,000

2. Subsequent Share Issue

Of up to 20,000,000 shares in Fjord Seafood ASA of NOK 1 par value at a Subscription Price of NOK 3.05 per share, with gross proceeds of up to NOK 61,000,000

Subscription Period: 11 March 2005 - 29 March 2005

Manager

ABG SUNDAL COLLIER

8 March 2005

Important notice

This prospectus (this "Prospectus") has been prepared solely for use in connection with the offering of shares of Fjord Seafood ASA (the "Company", "Fjord" or "Fjord Seafood") described in this Prospectus (the "Shares").

An investment in the Shares is subject to significant risk. Prospective investors should carefully consider the risks associated with such an investment when reading the information contained in this Prospectus and be aware of the risk to lose such investment in its entirety before deciding to invest. Certain risk factors are set out in chapter 8 - Risk Factors. However, prospective investors should read this entire Prospectus before making any investment decision.

This Prospectus has been published in an English version only. This Prospectus has been reviewed by the Oslo Stock Exchange in accordance with § 14-4 of the Norwegian Stock Exchange Regulations No 30 of January 17, 1994 and § 5-7 of the Norwegian Securities Trading Act No. 79 of June 19, 1997. This Prospectus has been prepared solely for use in connection with the Share Issue.

This Prospectus does not constitute an offer to sell, or a solicitation of an offer to buy the Shares, by or on behalf of the Company, the Manager, any of their affiliates or any other person in any jurisdiction in which it is unlawful to make such offer or solicitation, or to any person to whom it is unlawful to make such an offer or solicitation. The delivery of this Prospectus and the offer or sale of the Shares is restricted by law in certain jurisdictions. Any failure to comply with these restrictions may constitute a violation of the securities laws of any such jurisdictions. Persons who receive or otherwise acquire this Prospectus are required by the Company and the Manager to inform themselves about, and to observe, any such restrictions. This Prospectus may not be used for, or in connection with, any offer to, or solicitation by, anyone in any jurisdiction under any circumstances in which such an offer or solicitation is not authorised or is unlawful.

Each prospective investor must comply with all applicable laws and regulations (including obtaining required consents, approvals or permissions) in force in any jurisdiction in which such prospective investor purchases, offers, or sells the Shares. The Company does not have any responsibility for any purchase, offer or sale of the Shares by prospective investors.

Each person receiving this Prospectus acknowledges that such person has not relied on the Manager or any person affiliated with the Manager in connection with its investment decision. No representation or warranty, expressed or implied, is made by the Manager or any of its affiliates as to the accuracy or completeness of the information provided herein, and nothing contained in this Prospectus is, or shall be relied upon as, a promise or representation by the Manager or its affiliates as to the past or the future performance of the Company.

To investors in the United States of America

U.S. Securities Act

The Shares have not been and will not be registered under the U.S. Securities Act of 1933, as amended (the "Securities Act"). The rights offering in connection with the Subsequent Issue described in this Prospectus is made for the securities of a foreign company. The offer is subject to the disclosure requirements of a foreign country that are different from those of the United States. Financial statements included in this Prospectus have been prepared in accordance with foreign accounting standards that may not be comparable to the financial statements of United States companies.

It may be difficult for you to enforce your rights and any claim you may have arising under the federal securities laws, since the issuer is located in a foreign country, and some or all of its officers and directors may be residents of a foreign country. You may not be able to sue the foreign company or its officers or directors in a foreign court for violations of the U.S. securities laws. It may be difficult to compel a foreign company and its affiliates to subject themselves to a U.S. court's judgment.

In relation to the United States and U.S. persons, this Prospectus is strictly confidential and is being furnished by the Company solely for the purpose of enabling prospective investors to consider the purchase of Shares.

Prospective investors in the U.S. that are US persons or have registered US addresses (each a "U.S. Investor") may not reproduce or distribute this Prospectus, in whole or in part, and may not disclose any of the contents of this Prospectus, except as may be reasonably necessary to comply with applicable law or as specifically provided below with respect to the tax treatment and tax structure of the share issues described in this Prospectus, or use any information provide herein for any purpose other than considering an investment in the shares of Fjord Seafood described in this Prospectus. By accepting delivery of this Prospectus, prospective U.S. Investors expressly agree to the foregoing and expressly agree to maintain the disclosed information contained or incorporated by reference in this Prospectus in confidence. Prospective U.S. Investors may not distribute this Prospectus or disclose its contents to anyone without the Company's prior written consent, other than persons retained to by a prospective investor to advise such prospective U.S. Investor in connection with the share issue described in this Prospectus.

Notwithstanding the foregoing or anything else to the contrary contained in this Prospectus, effective from the date of the Share issues described in this Prospectus, each U.S. Investor and each of its employees, representatives or other agents may disclose to any and all persons, without limitation of any kind, the United States federal income "tax-treatment" and "tax structure" (in each case within the meaning of Treasury Regulation Section 1.6011-4) and all materials of any kind, including opinions or other tax analyses, of the Share issues described in this Prospectus that are provided to prospective U.S. Investors (or their representatives) relating to such tax treatment and tax structure. However, the foregoing does not constitute an authorisation to U.S. Investors to disclose the Company's identity or the identity of its affiliates, agents or advisers or, except to the extent relating to such tax treatment or tax structure, any specific pricing terms or commercial or financial information.

The rights granted in the rights offering in connection with the Subsequent issue may not be transferred by US persons except in accordance with the provisions of Regulation S (Rules 901 through 905) under the Securities Act. Shares acquired pursuant to the rights offering made in connection with the Subsequent Issue and described in this prospectus are "restricted securities" within the meaning of Rule 144(a)(3) under the Securities Act to the same extent and proportion that the Shares held by the shareholder as of the record date for the rights offering were restricted securities.

Other important information to all investors

No person is authorised in connection with any offering made hereby to give any information or to make any representation not contained in this Prospectus and, if given or made, such other information or representation must not be relied upon as having been authorised by the Company or the Manager. In accordance with Section 14-6 of the Norwegian Stock Exchange Regulations, if any new circumstances or inaccuracies material to the valuation of the Shares emerge between the publication of this Prospectus and the listing of the Shares on Oslo Børs, it will be included in a supplement to this Prospectus.

The delivery of this Prospectus shall under no circumstance create any implication that the information about the Company contained herein is correct as of any time subsequent to the date of this Prospectus.

Any dispute arising in connection with this Prospectus or the Share Issue will be subject to Norwegian law and to the exclusive jurisdiction of the Norwegian courts with Oslo District Court as legal venue.

Unless otherwise indicated, the source of information is the Company's management or board of directors. The contents of this Prospectus are not to be construed as legal, business or tax advice. Each prospective investor should consult with its own legal adviser, business adviser or tax adviser as to legal, business and tax advice.

The Manager is advising the Company and no one else in relation to the Share Issue and will not be responsible to anyone other than the Company for providing the protections afforded to their respective customers in any of



the jurisdictions in which they operate, nor for providing advice in relation to the offer of the Shares, the contents of this Prospectus or any transaction or arrangement referred to herein.

Copies of the most recent annual accounts, annual report and auditor's report are available at the Company's offices.

Notice regarding forward-looking statements

Certain statements included in the Prospectus may constitute forward-looking statements that involve a number of risks and uncertainties. Certain of such forward-looking statements can be identified by the use of forward-looking terminology such as "believes", "expects", "may", "are expected to", "will", "will continue", "should", "would be", "seeks" or "anticipates" or similar expressions or the negative thereof or comparable terminology, or by discussions of strategy, plans or intentions. Such forward-looking statements are necessarily dependent on assumptions, data or methods that may be incorrect or imprecise. The Company can give no assurance that such expectations will prove to be correct. These forward-looking statements are subject to certain risks and uncertainties that could cause actual results to vary materially from such forward-looking statements, including, but not limited to, those discussed in "Risk Factors" in section 8. Other factors contained in this Prospectus could also cause actual results to vary materially from the future results indicated in such forward-looking statements.

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Definitions

General definitions

ABG Sundal Collier ABG Sundal Collier Norge ASA

AGM Annual General Meeting

Board The Board of Directors of the Company

Company Fjord Seafood
ContiSea ContiSea, LLC.

DOC U.S. Department of Commerce

Domstein ASA

Ducktrap River Fish Farm, LLC.

Fjord Seafood shareholders as at the close of business day on 18

February who did not apply for Shares in the Private Placement

The shares held by Eligible Shareholders at the close of business day on

18 February

EGM Extraordinary General Meeting

ESA EFTA Surveillance Authority

EURIBOR European Interbank Offered Rate

FAO Food and Agriculture Organisation of the United Nations

Fjord Domstein Holding Fjord Domstein Holding AS

Fjord Seafood Fjord Seafood ASA and any or all of its subsidiaries, as the case may be

Fjord Seafood Chile Ltda. and any or all of its subsidiaries, as the case

may be

Fjord Seafood Norway AS and any or all of its subsidiaries, as the case

may be

Fjord Seafood Scotland Fjord Seafood Scotland and any or all of its subsidiaries, as the case may

be

Fjord Seafood USA, LLC and any or all of its subsidiaries, as the case may

be

Group or Fjord Seafood Group Fjord Seafood ASA and any or all of its subsidiaries

LIBOR London Interbank Offered Rate

Manager ABG Sundal Collier Norge ASA

New Shares Up to 20,000,000 Fjord Seafood shares to be subscribed in the

Subsequent Issue

NIBOR Norwegian Interbank Offered Rate

NOK The currency of the Kingdom of Norway (Norwegian krone)

Oslo Børs ASA

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Pieters N.V. and any or all of its subsidiaries, as the case may be

The 105,400,000 Fjord Seafood shares that will be issued on March 10

2005

Private Placement Shares The Shares issued in the Private Placement

Prospectus This Prospectus issued in connection with the Share Issue

Register of Business Enterprises at Brønnøysund, Norway

(Foretaksregisteret)

Agreement between Norway and the EU regulating sales of farmed salmon

by a Norwegian producer to its first unrelated customer in the EU as further

described in chapter 9

Securities Trading Act The Norwegian Securities Trading Act of 19 June 1997 No. 79

Shares in Fjord Seafood ASA

Share Issue The Private Placement and the Subsequent Issue

Stock Exchange Regulations The Stock Exchange Regulations of 17 January 1994 No. 30

Subscription Office ABG Sundal Collier Norge ASA

Subscription Period The period to subscribe for New Shares, commencing on 11 March 2005

at 08.00 CET and expiring on 29 March 2005 at CET 16.30

Subscription Price

The price of NOK 3.05 per share which holders of Subscription Rights and

others can subscribe for New Shares.

Subscription Rights

The tradable, listed rights to subscribe for New Shares in the Subsequent

Issue. Oversubscription is permitted.

Subsequent Issue

The offering of New Shares in the period from 11 March 2005 to 29 March

2005

The Public Limited Companies Act

The Norwegian Public Limited Companies Act of 13 June 1997 no. 45

("Allmennaksjeloven")

U.S. Securities Act The U.S. Securities Act of 1933, as amended.

VPS The Norwegian Central Securities Depository

VPS account An account held with VPS to register ownership of securities

Terms and expressions

Private Placement

Salmon Agreement

Aquaculture Industry Production of fish feed and fish farming

Biomass All living fish in a given area at a given time

Broodstock Selected adult fish used in egg production

Feed conversion rate The amount of kg fish feed used to produce one kg of fish

Fry Young or juvenile fish that is ready for stocking into a fish farm

FHL Fiskeri- og havbruksnæringens Landsforbund

GWE (Gutted weight equivalent)

The weight of a bled and gutted fish, head on, representing the equivalent

of 83% of the live fish weight

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The removing of the fish from the production unit for transport to the Harvest processing plant Hatcheries Site for hatching the eggs, and then rearing the fry and juveniles IPN (Infectious Pancreatic Virus disease causing high mortality rate. A vaccine is under development Necrosis) ISA (Infectious Salmon Anaemia) Virus disease causing high mortality rate. A vaccine is under development Tonnes Metric tonnes Wellboat Boat designed for transport of live fish around sea based farms The weight of a bled whole fish, head on, representing the equivalent of WFE (Whole Fish Equivalent) about 93% of the live fish weight. Often used as equivalent input weight of semi-processed and value added products Geographical region in southern Chile where the main fish farming facilities X region are located Geographical region south of X region in Chile. The main area for new fish XI region farming concessions

Responsibility statements

Statement from the Board of Directors of Fjord

The Prospectus has been prepared in connection with the Share Issue as described herein.

The Board of Directors of Fjord Seafood ASA acknowledge responsibility for the Prospectus and confirm that, to the best of our knowledge, the information contained in the Prospectus is in accordance with the facts and contains no omissions likely to affect the import of the Prospectus. Statements in the Prospectus regarding market conditions and future prospects have been made to the best of our knowledge.

Oslo, 8 March 2005 Fjord Seafood ASA

Rolf Domstein Chairman Morten Frogner

Bent Fuglesang

Truis Holthe

Marianne E. Johnsen

Solveig Strand

Roy André Berg

Frank Øren

Employee representative

Employee representative

Statement from the Manager

ABG Sundal Collier Norge ASA has prepared this Prospectus in collaboration with the Board and Management of Fjord Seafood. The Prospectus has been prepared on the basis of information provided by the Company and from external sources.

The Manager has endeavoured to provide a description of the Company that is as consistent and complete as possible, but do not accept any legal or commercial responsibility for the accuracy or completeness of the contents of this Prospectus. Moreover the Manager does not accept any legal or commercial responsibility in respect of any purchase of shares based on the information provided in this Prospectus. The Company's Board of Directors and the Managing Director have issued an undertaking as to the completeness of the information provided to the Manager in respect of the preparation of this Prospectus.

ABG Sundal Collier Norge ASA including affiliates and employees holds 250,000 shares in Fjord as of 8 March 2005.

Oslo, 8 March 2005

ABG Sundal Collier Norge ASA

Statement from the Legal advisor to the Manager

Thommessen Krefting Greve Lund AS has acted as Norwegian legal counsel to the Manager in connection with the Share Issue. We have reviewed the information provided in section 2 "Technical information regarding the Share Issue" and section 10.2 "Tax matters". On the basis of the information made available to us, we confirm that the descriptions pertaining to Norwegian legal matters given therein are correct. Our opinion is limited to matters of Norwegian law and does not relate to any other parts of the Prospectus, including any statements being of a commercial, accounting or financial nature.

We confirm that the Extraordinary General Meeting's resolutions on 8 March 2005 to increase the Company's share capital in connection with the Private Placement and Subsequent Issue are valid and resolved by the competent corporate body.

Oslo, 8 March 2005 Thommessen Krefting Greve Lund AS

1 Executive summary

This summary is produced as a supplement to the more detailed information contained in the Prospectus as a whole and the Appendices. Investors who are considering whether to apply for shares in the Share issue are strongly encouraged to read the entire Prospectus, including Chapter 8 on risk factors, in order to make their own judgement.

1.1 The Share Issue

The Share Issue comprise the following:

- Private Placement of 105,400,000 shares, each with a par value of NOK 1.00 at a Subscription Price of NOK 3.05 per share. The Private Placement was directed towards institutional and other professional investors. Minimum subscription was NOK 350,000. Gross proceeds from the Private Placement were NOK 321,470,000.
- Subsequent Issue of up to 20,000,000 shares, each with a par value of NOK 1.00 at a Subscription Price of NOK 3.05 per share, the same as in the Private Placement. All shareholders in Fjord Seafood as of close of business on 18 February who did not apply for Shares in the Private Placement will receive 0.05 Subscription Rights for each share held as of 18 February 2005 the Subsequent Issue. Fractions of Subscription Rights will not be distributed, and the number of Subscription Rights will be rounded down to the nearest whole number. The Subscription Rights will be tradable. One Subscription Right will give the right to be allotted one New Share. Oversubscription and subscription by investors not having Subscription Rights is permitted. The allocation of Shares shall to the largest possible extent be based on the number of Subscription Rights held by the Subscriber. Gross proceeds from the Subsequent Issue will be up to NOK 61,000,000

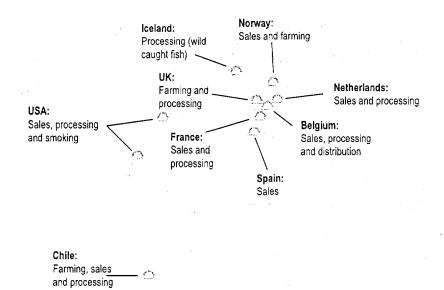
The Subscription Period will commence on 11 March 2005 at 08.00 (Norwegian time) and expires at 16.30 (Norwegian time) on 29 March 2005.

1.2 The purpose of the Share Issue and the use of proceeds

The purpose of the Share Issue is to finance the acquisition of 12.9% of the outstanding shares in Cermaq ASA.

1.3 The Company

Fjord Seafood is a leading, integrated, global supplier of value added seafood with operations in nine countries. The Company produces a wide range of seafood products for customers in Europe, the US and Asia. The products are processed in a number of countries, including Belgium, the Netherlands and France. Some processing also takes place in Chile and the US. The salmon used in the production mainly comes from Fjord Seafood's own aquaculture operations in Norway, Chile and Scotland. Fjord Seafood is one of the world's three largest players within the global aquaculture industry. The Group head office is located in Oslo, Norway.



1.4 Key financial figures

The table below shows an extract from the profit and loss statement for Fjord Seafood for 2001, 2002, 2003 and 2004 (2004 figures are unaudited).

MNOK	2001	2002	2003	2004
Total operating revenues	3,366	4,250	4,085	3,713
EBITDA	-34	155	60	299
Operating profit (EBIT)	-650	-151	-667	112
Pre-tax profit (EBT)	-855	-330	-919	-23
Taxes	111	137	137	-5
Profit/loss for the period	-743	-192	-782	-27

1.5 Risk factors

A subscription of the New Shares offered by this Prospectus involves a high degree of risk. The following factors, in addition to the other information contained in this Prospectus, should be carefully considered before making any such subscription. Included in this Prospectus are various "forward-looking statements", including statements regarding the intent, opinion, belief or current expectations of the Company or its management with respect to, among other things, (i) goals and strategies, (ii) plans for new product development, (iii) marketing plans, the Company's target market, (iv) evaluation of the Company's markets, competition and competitive position, (v) trends which may be expressed or implied by financial or other information or statements contained herein, and (vi) outcomes of disputes. Such forward-looking statements are not guarantees of future performance and involve known and unknown risks, uncertainties and other factors that may cause the actual results, performance and outcomes to be materially different from any future results, performance or outcomes expressed or implied by such forward-looking statements. Such factors include, but are not limited to, the risk factors described in Section 8 and elsewhere in this Prospectus.

2 Technical information regarding the Share Issue

2.1 The Share Issue

2.1.1 Share capital prior to the Share Issue

The Company's issued share capital prior to the Share Issue is NOK 475,598,081 divided into 475,598,081 Shares, each with a par value of NOK 1.00. Each Share carries one vote.

2.1.2 Structure of the Share Issue

The Share Issue comprise the following:

- Private Placement of 105,400,000 shares, each with a par value of NOK 1.00 at a Subscription Price of NOK 3.05 per share. The Private Placement was directed towards institutional and other professional investors. Minimum subscription was NOK 350,000. Gross proceeds from the Private Placement are NOK 321,470,000.
- Subsequent Issue of up to 20,000,000 shares, each with a par value of NOK 1.00 at a Subscription Price
 of NOK 3.05 per share. All shareholders in Fjord Seafood as of close of business on 18 February, not
 participating in the Private Placement, will receive Subscription Rights for the Subsequent Issue. Gross
 proceeds from the Subsequent Issue will be up to NOK 61,000,000.

The Board of the Company decided to carry out a private placement in order to secure financing of the purchase of the shares in Cermaq ASA (ref. section 3 below), on the best possible terms for the Company and its shareholders. Since certain existing shareholders, representing approx 16 % of the Company's shares prior to the Share Issue, participated in the Private Placement, the board of the Company has decided, with approval from the Company's EGM, to carry out the Subsequent Issue in order to give the existing shareholders as of the same date who did not apply for Shares in the Private Placement an opportunity to subscribe for Shares on the same terms as in the Private Placement in order to secure equal treatment of shareholders.

2.1.3 Increase of share capital in connection with the Share Issue

The resolution to issue both the Private Placement Shares and the New Shares was made at the EGM held on 8 March 2005, where the Company's shareholders approved, among other things, the Share Issue, i.e. the Private Placement where the Company's share capital will be increased with NOK 105,400,000 through an issue of 105,400,000 shares of par value NOK 1.00, and the Subsequent Issue, where the Company's share capital will be increased with up to NOK 20,000,000 through an issue of up to 20,000,000 shares of par value NOK 1.00. Following the Share Issue, the Company's share capital will be in the range from NOK 580,998,081 to NOK 600,998,081 divided into a range from 580,998,081 to 600,998,081 shares, each with a par value of NOK 1.00.

Based on the Subscription Price of NOK 3.05, the gross proceeds from the Share Issue will be in the range from NOK 321,470,000 to NOK 382,470,000. In both the Private Placement and the Subsequent Issue the general meeting decided to waive the pre-emption rights of existing shareholders.

The share premium will be credited to the Company's share premium account.

A copy of the EGM's resolution with respect to the Share Issue, is included as Appendix IV hereto.

2.2 The Private Placement

2.2.1 Increase of share capital

The Private Placement Shares will increase the Company's share capital with NOK 105,400,000 through an issue of 105,400,000 shares of par value NOK 1.00 each in connection with the Share Issue. The Private Placement Shares was subscribed for in the minutes for the EGM held on 8 March 2005.

2.2.2 Subscription Price

The Subscription Price was set at NOK 3.05 per share. The share price and volume of shares was based on a book building process on February 18 with an indicative price range of NOK 2.87 to NOK 3.50 per share, and the final price has taken into account the price achieved versus the current trading price on the Oslo Børs.

The Subscription Price was determined by an authorised committee of the Board in collaboration with ABG Sundal Collier following the expiry of the subscription period, and was made public through a stock exchange notice. The final price was based on the level of demand at different price levels.

2.2.3 Allocation criteria

Allocation of the Private Placement Shares was determined by a duly appointed committee of the Board, in collaboration with the Manager in accordance with applicable law. Subject to applicable law, decisions on allocation took into account matters such as early application, price sensitivity, the size of the application, investor identity, quality and investment history and otherwise in accordance with the international and Norwegian market practice.

If two or more investors were deemed equal according to the above criteria, their subscription was reduced on a pro rata basis.

The participants in Private Placement are listed below:

Participants in the Private Placement	Nationality	No. of shares allotted
Aasheim Invest AS	Norway	110,000
AHW Invest AS	Norway	2,205,000
AS Toluma	Norway	820,000
Atlas Capital Management	Gibraltar	8,200,000
Austbø Edvin	Norway	1,250,000
Austfisk AS	Norway	110,000
Bakkely Invest AS	Norway	110,000
Bankenes sikringsfond	Norway	1,900,000
Berg Eigedom AS	Norway	190,000
Bernhard Larsen Holding AS	Norway	110,000
Borgestein Verdi AS	Norway	120,000
Cheyne Capital	UK	640,000
Christian Saure	Norway	180,000
Coop NKL BA	Norway	250,000
Dalseth Invest AS	Norway	110,000
DPFM Ltd.	ÜK	6,680,000
Einar Hanasand	Norway	595,000
Emar Invest AS	Norway	110,000
Espen Rønningen	Norway	760,000
Falkum Invest AS	Norway	315,000
Institusjonen Fritt Ord	Norway	4,560,000
Frode Opheim	Norway	110,000
Futuris Asset Management AB	Sweden	6,330,000
Holberg Norge	Norway	2,070,000
Inger Hanasand	Norway	595,000
Jørgen Salomonsen	Norway	110,000
Kikut AS		360,000
	Norway	
KLP Fondsforvaltning	Norway	270,000
KLP Liv	Norway	1,050,000
Lars Øberg	Norway	110,000
Mads Duus Haanes	Norway	110,000
Margit Eide	Norway	110,000
Martin AS	Norway	110,000
Mimar AS	Norway	150,000
Mustang	Norway	240,000
Net AS	Norway	220,000
Neumann Invest AS	Norway	315,000
NorgesInvestor II	Norway	29,295,000
Odin Forvaltning	Norway	6,200,000
Ole Johan Pettersen	Norway	120,000
Per Gunnar Ona	Norway	110,000
Polaris Seafood AS	Norway	110,000
SEB Private Banking	Luxembourg	3,280,000
Robur Kapitalforvaltning	Sweden	3,730,000
Rosenlund & Co AS	Norway	110,000
Sigurd Olsvold	Norway	110,000
Silvercoin Industries AS	Norway	330,000
Sparebanken Møre Aktiv Forvaltning	Norway	1,050,000
Sterna Capital AS	Norway	500,000
Stig Ulstein AS	Norway	110,000
Støa AS	Norway	110,000
Sundal Collier Forvaltning	Norway	1,550,000
Tor Aksel Voldberg	Norway	250,000
Toralv Hagen	Norway	180,000
Tromsø Skotøimagasin AS	Norway	110,000
Umoe Industri AS	Norway	12,400,000
Valhall Invest AS	Norway	1,000,000
West Coast Invest AS	Norway	2,520,000
Wilh, Wilhelmsen ASA	Norway	640,000
Total	HOIHAY	105,400,000
i otai		100,400,000

2.2.4 Payment, listing and trading

The Private Placement Shares will be fully paid on 9 March 2005, and will be listed on Oslo Børs as soon as possible following the release of this Prospectus. The listing of the Private Placement Shares on Oslo Børs is expected to take place on or about 11 March, 2005.

2.2.5 Rights

The Private Placement Shares will have the same rights as existing Shares once the Private Placement Shares have been registered in the Register of Business Enterprises, including the right to participate in dividends, if any, with respect to the 2004 accounting year and thereafter. The Board has proposed not to distribute any dividend for the 2004 accounting year. This is subject to the Annual General Meeting to be held in May 2005.

The Private Placement Shares gives no right to participate in the Subsequent Issue.

2.2.6 Book-building process

In the book-building process, the investors gave ABG Sundal Collier a one time power of attorney to subscribe for Private Placement Shares subject to an EGM approval. Following this approval, ABG Sundal Collier subscribed for the shares as agreed. By subscribing for Private Placement Shares the investors waived their right to receive Subscription Rights in connect ion with the Subsequent Issue.

2.3 Subsequent Issue

2.3.1 Share capital prior to the Subsequent Issue

The Company's issued share capital prior to the Subsequent Issue (but after the Private Placement) was NOK 580,998,081 divided into 580,998,081 Shares, each with a par value of NOK 1.00. Each Share carries one vote.

2.3.2 The purpose of the Subsequent Issue

The main purpose of the Subsequent Issue is to allow Shareholders as of the close of business on 18 February 2005 who did not participate in the Private Placement to subscribe for New Shares at NOK 3.05.

2.3.3 Subscription of New Shares

The Subsequent Issue comprises up to 20,000,000 New Shares, each with a Subscription Price of NOK 3.05.

Each Eligible Shareholder will receive 0.05 Subscription Rights per Eligible Share. Oversubscription and subscription without Subscription Rights is permitted. Fractions of Subscription Rights will not be distributed, and the number of Subscription Rights will be rounded down to the nearest whole number. In the course of the allocation of the Subscription Rights, the Board can carry out appropriate rounding off that appears sensible.

The Subscription Rights will be tradable, and will be listed on Oslo Børs under the ticker code FJOT in the Subscription Period. The Subscription Rights are registered with the VPS under the International Securities Identification Number (ISIN) NO 0010262967. Subscription Rights held by a person resident in the United States may only be transferred in except in accordance with the provisions of Regulation S (Rules 901 through 905) under the U.S. Securities Act of 1933, as amended. The Subscription Rights will be issued and registered on the Eligible Shareholder's accounts in VPS no later than 11 March 2005.

The subscription rights of shareholders who are legally prevented from subscribing for shares in the Rights Issue will be credited to the VPS accounts of such shareholders. The Company will instruct the Managers to sell these subscription rights during the subscription period for the account of such shareholders, provided that the subscription rights have an economic value reasonably in excess of the expected sales expenses. The proceeds of such sales, after the deduction of the sales expenses, will be distributed pro rata to the affected shareholders. Except as otherwise set out above, the Company will not sell subscription rights not utilised by a shareholder during the subscription period, unless instructed to do so by Oslo Børs.



2.3.4 Subscription Price

The Subscription Price for the New Shares will be the same as in the Private Placement, NOK 3.05 per share, see also Section 2.2.2 "Subscription Price".

2.3.5 Subscription Period

The Subscription Period will commence on 11 March 2005 at 08.00 (Norwegian time) and expires at 16.30 (Norwegian time) on 29 March 2005.

2.3.6 Allocation

One Subscription Right, either received or acquired, will give the right to be allotted one Private Placement Share.

The allocation of shares shall to the largest possible extent be based on number of Subscription Rights held by the Subscriber. In case of over subscription, the allocation will be made pro rata based on number of Subscription Rights held. If the Subsequent Issue is not fully subscribed by holders of Subscription Rights, allocation among other subscribers will be made pro rata based on subscribed number of shares.

Notifications of allocations of New Shares are expected to be issued by the Manager on or about 4 April 2005.

2.3.7 Subscription Office

Subscriptions for New Shares must be made on the Subscription Form attached as Appendix VI hereto, by use of the Norwegian (translated) version attached hereto as Appendix VII, or by Internet (see below). Properly completed and signed Subscription Forms may be faxed, mailed or delivered to the Manager:

ABG Sundal Collier Norge ASA Munkedamsveien 45D PO Box 1444 Vika 0115 Oslo

Telephone: +47 22 01 60 00 Fax: +47 22 01 60 62

Internet: www.fjordseafood.com

The Subscription Forms must be received by the Manager within the expiry of the Subscription Period. Neither the Company nor the Manager may be held responsible for delays in the mail system or for Subscription Forms forwarded by facsimile that are not received in time by the Manager.

The Manager has discretion to refuse any improperly completed, delivered or executed Subscription Forms or any subscription which may be unlawful.

By delivering the Subscription Form to the Manager, the subscription for New Shares is irrevocable and may not be withdrawn, cancelled or modified.

2.3.8 Payment for subscribed New Shares

Subscribers for shares in the Subsequent Issue will, as part of the subscription application, grant a single authority to the Manager to debit the cost of the shares allotted from a specified bank account. Payment will be deducted from the nominated bank account on or about 7 April 2005. Please note that it usually takes at least one day to transfer money from one bank account to another. Shares allotted will be transferred to applicants' individual VPS accounts as soon as practically possible following the deduction of payment from their bank accounts. In the event of any delay in payment, interest will be charged at 8.75% p.a. on overdue amounts.

Should subscribers have insufficient funds in their accounts or should payment be delayed for any reason, or if it is not possible to debit the accounts, penalty interest at a rate equal to the prevailing interest rate under the Norwegian Act on Interest on Overdue Payments of 17 December 1976 No. 100, per the date of this Prospectus



being 8.75 per cent per annum, will be payable on the amount due. The Company and the Manager reserve the right to make up to three debits within 30 April 2005 if there are insufficient funds on the account on the debiting date. Should payment not be made when due, the Shares allocated will not be delivered physically to the applicant, and the Company and the Manager reserves the right, in accordance with the Public Limited Companies Act section 10-12 and section 2-13, to cancel the application and delete or re-allot the allocated Shares. The original applicant remains liable for payment of the Subscription Price, together with any interest, costs, charges and expenses accrued and the Company or the Manager may enforce payment for any such amount outstanding.

2.3.9 Delivery and trading of the New Shares

In order to ensure the prompt registration of the capital increase, the Manager has guaranteed the payments due for shares allotted to the applicants in the Subsequent Issue. The guarantee provides for the Manager to make advance payment of the total consideration for the Subsequent Issue, limited to the maximum size of the Subsequent Issue. Shares will then be transferred to the individual applicants' VPS accounts as soon as payment is received in accordance with the payment instructions set out above.

Since the Manager is expected to pay the total consideration for the Subsequent Issue on or about 7 April 2005, it is expected that it will be possible to trade the New Shares allotted through Oslo Børs on or about 11 April 2005. However, delivery of shares is conditional on settlement being received in accordance with the payment instructions set out above. Anyone who wishes to transfer shares before delivery has taken place runs the risk that payment takes place in accordance with the procedures set out above so that the shares sold can be delivered in time.

Subscribers selling New Shares from 6 April 2005 and onwards must ensure that payment for such Shares is made within the deadline set out above. Accordingly, an applicant who wishes to sell his Shares before physical delivery must ensure that payment is made in order for such Shares to be delivered in time to the purchaser.

2.3.10 The rights of the New Shares

The New Shares will have the same rights as existing Shares once the New Shares have been registered in the Register of Business Enterprises, including the right to participate in dividends, if any, with respect to the 2004 accounting year and thereafter. The Board has proposed not to distribute any dividend for the 2004 accounting year. This is subject to the Annual General Meeting to be held in May 2005.

2.4 Other

2.4.1 Publication of technical information in respect of the Share Issue

The Company use the Oslo Børs company information system to publish technical information in respect of the Share Issue.

2.4.2 Manager

The Share Issue is being managed by ABG Sundal Collier Norge ASA.

2.4.3 Costs

The Company's expenses in connection with the Share Issue will be paid in cash and are estimated to be approximately MNOK 12. The distribution of these expenses is shown in the following table:

Company	Address	Service	Amount (MNOK)
ABG Sundal Collier Norge ASA	Oslo, Norway	Manager and financial advisor	Up to 11.5



Fjord Seafood ASA - Prospectus

Advokatfirmaet Thommesen Krefting Greve Lund AS	Oslo, Norway	Legal advice	0.38
Dorsey & Whitney	London, UK	Legal advice US and UK securities law	0.15

The fees charged by the Manager are calculated on the basis of a pre-agreed contract, while other costs are based on estimated time consumed. The figures do not include any value added tax. In order to ensure the prompt registration of the capital increase, the Manager has guaranteed the payments due from applicants in the Subsequent Issue. The guarantee provides for the Manager to pay the total consideration for the Subsequent Issue on 7 April 2005. The guarantee fee is included in the figures shown above. In addition to the costs detailed above, the Company will also be responsible for other costs incurred, including the costs of printing and distributing the Prospectus and of marketing the transaction.

The expenses will be deducted from the premium associated with the Share Issue before it is transferred to the share premium reserve.

No costs relating to the subscription for New Shares will be for the account of the subscribers, other than the Subscription Price itself.

3 Purpose of the Share Issue and use of proceeds

The purpose of the Share Issue is to finance the MNOK 321 acquisition of 12.9% of the shares in Cermaq ASA.

Cermaq transaction

Fjord Seafood purchased 11.25 million shares in Cermaq ASA for NOK 28.5 per share, amounting a total of MNOK 320.6 on 18 February 2005. This equals 12.9% of Cermaq's total number of outstanding shares. Sellers of the shares are NorgesInvestor II AS and AHW Invest AS. The purchase of the shares in Cermaq is meant as a catalyst for a future integration of Cermaq and Fjord Seafood. Based on this transaction, the Board of Fjord Seafood wishes to invite the Board and corporate management of Cermaq, as well as the company's major shareholder, to discuss whether a merger between the two companies could lead to further value creation for the shareholders of both Cermaq and Fjord Seafood.

Payment of the Cermaq shares will be settled on 9 March 2005.

Cermag in brief

The Cermaq group is an international group with operations in Norway, Scotland, Canada and Chile mainly within the areas fish farming, production of fish feed and research.

In 2004, Cermaq Mainstream operations supplied 67,500 tons salmons (2003: 58,600), and Cermaq EWOS (fish feed) sold 635,900 tons (2003: 661,600). Revenues for Cermaq in 2004 was MNOK 4,997 (2003: MNOK 6,041) and EBIT of MNOK 266 (2003: MNOK 23).

The Norwegian Ministry of Trade and Industry is the largest owner in Cermaq, and holds 79.4% of the shares.

4 Company overview

4.1 Background

The origin of Fjord Seafood dates back to 1996 when Paul Birger Torgnes and Arnfinn Torgnes founded Torgnes Invest AS. At the general meeting held on 6 November 1997, it was resolved to convert the company into a public joint stock company. The Company changed its name to Fjord Seafood ASA at the general meeting on 26 March 1998. During the period 1998 – 2000, Fjord Seafood completed several mergers and acquisitions of Norwegian aquaculture companies, and in 2000, Fjord Seafood expanded internationally by acquiring the two Chilean companies Salmoamerica and Tecmar. In the same year, Fjord Domstein Holding, a joint venture between Fjord Seafood and Domstein, acquired Pieters. International expansion continued in 2001 with the acquisition of the U.S. company ContiSea. In 2002, Fjord Seafood obtained sole ownership in Pieters.

The Company initiated a comprehensive restructuring in 2002. This was continued in 2003 and included a number of measures to enhance profitability, including closing of facilities and operations in several countries. In December 2003 the company introduced a new vision, strategy and set of values. At the same time, all companies in the Group changed their names so that they would carry the Fjord Seafood name. In April 2004 Fjord Seafood sold its farming operations in the USA.

Some significant events in Fjord Seafood's history is summarised below.

4.2 Historical overview

- Torgnes Invest AS is established and takes over the majority of the shares in Torgnes Fiskefarm AS. Acquires Velfjordlaks. Torgnes Invest has a total of four farming licences in Brønnøy County, Norway.
- Acquisition of six fish farming companies, with a total of ten farming licences and two slaughterhouses. The six companies are merged into three fish farming companies: Hestvikfisk and Hansenfisk in Nord-Trøndelag and Torgnes Fiskefarm in Helgeland. Torgnes Invest is converted from a private to a public company.
- After the merger with SL-Fjord Holding and Fagervik Laks, the Company changes its name to Fjord Seafood. The new company has 20 fully owned and three partly owned farming concessions, three slaughterhouses and one processing factory. Through a restructuring process, the Company is now organised in three divisions in addition to processing and administration.
- 1999 Fjord Seafood merges with Nærøy Fiskeoppdrett AS. In addition, the Company acquires the two smolt companies Kongsmoen Settefisk AS and Salsbruket Settefisk AS.
- 2000 Fjord Seafood merges with the fish farming activities of Domstein ASA, which consists of two broodstock licences with an annual production of approximately 30 million roe, three fully owned and one partly owned smolt plant, 13 fully owned and five partly owned farming licences, and one slaughterhouse with a capacity of 80 tonnes per day.

Fjord Seafood merges with Euro Laks AS, which is the owner of Atlantis Group AS. This group consists of 12 fully owned and two partly owned farming licences, one slaughterhouse, and one processing facility.

Fjord Seafood acquires the Danish sales company Saga Lax Seafood AS. In addition, the Company merges with two of Gigante Havbruk's smolt plants.

Sisomar, located in Sørfold and Røst in Nordland, is acquired. The company has one broodstock licence, two smolt plants, and five farming licences.

Fjord Seafood is listed on the Main List on Oslo Børs.

Fjord Seafood acquires Salmoamerica, a fully integrated fish farming company located in Chile. Salmoamerica has 2 hatcheries, 3 smolt plants, 20 fish farm licences, 1 slaughterhouse/processing plant, as well as a sales and marketing department focused on the U.S. market.

Fjord Seafood acquires Tecmar, another fully integrated fish faming company located in Chile. Tecmar has 10 smolt plants, 13 farming licences, 1 slaughterhouse/processing plant, as well as 2 freezing stores.

Fjord Seafood and Domstein form Fjord Domstein Holding, which acquires the European seafood company Pieters, located in Belgium. Pieters is a vertically integrated seafood company with operations in Belgium, UK, France, Switzerland and Iceland, including primary and secondary processing plants and sales and distribution networks.

The assets of several subsidiaries of Fjord Seafood are transferred to Fjord Seafood Norway.

Fjord Seafood acquires ContiSea, which is the largest salmon farmer in the U.S. and operates 2 hatcheries and 14 ocean sites with a total capacity of approximately 15,000 tonnes of salmon per year. Furthermore, ContiSea operates two processing facilities, and has an extensive national distribution network in the U.S., which consists of 200 distributors and retailers.

Fjord Seafood Måløy AS, Røst Laksefarm and Leines Industri are merged into Fjord Seafood Norway AS.

The Fjord Seafood Group's hatcheries, fish farms, slaughterhouses and processing activities in Norway are joined in one operating company; Fjord Seafood Norway.

Fjord Seafood signs an agreement to acquire the operating assets of Miami-based Windward Seafoods. Windward Seafoods, established in 1987, is a market leader in the import and distribution of fresh and frozen seafood from Chile as well as other countries in South America.

Fjord Seafood acquires the Scottish company Minnamurra Ltd, from Fjord Domstein Holding, consisting of the two fish farming companies Wisco Ltd and Tobson Ltd.

The above-described salmon farming operation in Scotland is defined as Fjord Seafood Scotland.

On 20 March, the respective boards of directors of Cermaq ASA, Fjord Seafood, and Domstein signed a letter of intent to merge the aquaculture activities of the three companies. The merger deal also included 100 per cent of Pieters, which at the time was owned 50/50 by Fjord Seafood and Domstein. Fjord Seafood's annual shareholders' meeting on 10 June voted down the proposed merger.

Following the rejected merger, the company's extraordinary shareholders' meeting of 1 July voted unanimously for the proposed share capital expansion at a per-share price of NOK 3. The NOK 526 million private placement of shares was fully subscribed; most of the issue was purchased by current shareholders.

As an integral part of the transaction, Fjord Seafood acquired Domstein's 50 percent share holding in Pieters NV, controlled through Fjord Domstein Holding. Settlement for this transaction included a private placement of Fjord Seafood shares to Enghav Holding.

The acquisition of the Pieters Group was a key factor in the new Fjord Seafood Group Organisational model, intended to secure cost-effective farming activities and increase focus on downstream activities.

In April, Mr. Helge Midttun replaced Paul Birger Torgnes as CEO. In the course of the year the company continued with a comprehensive restructuring programme that was initiated in 2002. This restructuring included a number of measures to enhance profitability, including closing of

2002

2003

2001



facilities and operations in several countries.

At the beginning of November, the company undertook a private placement directed to private and institutional investors. This placement strengthened the equity capital by NOK 97 million.

2004

In April Fjord Seafood sold its farming operations in the USA, Atlantic Salmon of Maine, to Horton's of Maine Inc., a subsidiary of Cooke Aquaculture in Canada. Atlantic Salmon of Maine (ASM) had a production of 2,276 tonnes salmon in 2003.

In September 2004 the Company developed the organisational structure further, replacing the former "America and Norwegian Farming Division" with two new divisions; America and Norway Farming. The changes were done in order to integrate the Americas better in the organisation, increase the co-operation between Europe and America, and improve the operational focus in the company.

During first quarter 2004, Fjord Seafood sold the Swiss companies Covadis and Allime

2005

In January Fjord Seafood decided to merge the two divisions, European Processing, and European Sales & Marketing into one division. Mr Jo Dekeyzer took the position as Executive Vice President for the combined European value added operations.

In February, Fjord Seafood acquired 12.9% in Cermaq ASA

4.3 Vision, goals and strategy

4.3.1 Vision

Fjord Seafood's platform



"Excellence in seafood." This involves:

- Producing safe, healthy and tasteful seafood
- Working to be known by the customers for high standards, a high level of service, high quality and innovation
- Striving to do the job on every level and in each location in the best way possible

4.3.2 Goals

Fjord Seafood seeks to:

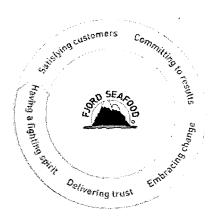
- Provide confidence through growth and profitability
- Be a good corporate citizen
- Be a secure and attractive employer
- Be a good investment for shareholders

4.3.3 Strategy

Fjord Seafood seeks to be a leading, integrated, global supplier of value added seafood, through continuous focus on customers' and consumers' needs, quality, innovation and environmental responsibility. This involves:

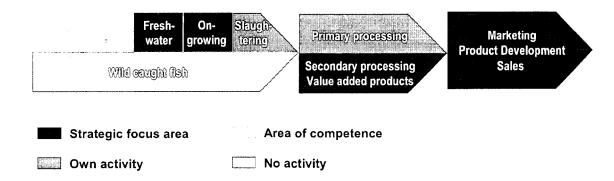
- Working as one company, think globally and strive to be a leading supplier in the markets the Company competes
- Meeting the needs of its customers and consumers through value added products and services
- Upholding high standards, for people, products, and operations, focused on quality, continuous improvement and innovation
- Acting environmentally responsible in its operations

4.3.4 Values



4.4 Business description

The following figure shows the Company's focus throughout the value chain



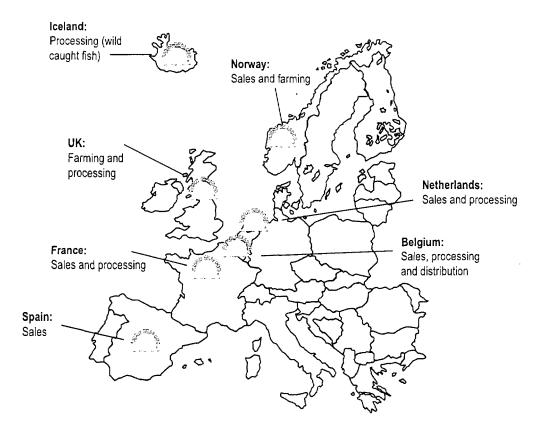
Eggs are produced partly from Fjord Seafood's own broodstock. The eggs develop in the hatcheries to fry and later to smolt. In the smoltification process the fish leaves the freshwater stage and enters the seawater. When put into sea the fish weighs approximately 80-100 grams. The salmon continues to grow in the cages under close supervision, until it reaches slaughtering weight at approximately 5 kilos. Then the fish is transported to the slaughterhouse, for harvesting and processing, before being sold in the market.

Fjord Seafood is a leading, integrated global supplier of value added seafood. Strategic focus areas include fresh water and on-growing farming activities, value added processing, marketing, product development and sales. Such value chain integration is in line with the Company's emphasis on customers' and consumer's needs, where the sales and marketing organisation identifies the market's requirements, the processing division produces goods that live up to expectations, and the farming activities ensure that Fjord Seafood supplies raw materials of high quality, making sure that the end customer is fully satisfied.

Fjord Seafood's geographical focus is divided between Europe and the Americas.

4.4.1 **Europe**

Fjord Seafood combines farming facilities in Norway and Scotland with processing facilities in Belgium, the Netherlands, Scotland, Iceland and France. Such combination of operations enables the Company to locate its production and primary processing facilities in the most attractive areas in Europe, while having secondary processing facilities and significant sales presence in the main European markets.



In addition the sales activities in Europe are organised in one sales organisation, divided into three main segments; Retail, Foodservice and Industry. Customers in the Retail segment consist of big European food chains. The Foodservice segment is divided into Foodservice Belgium and Foodservice Europe and serves hotels, catering companies and restaurants. The Industry segment delivers fish to European industrial customers, which use fish as a raw material for other production.

Norway

Activities in Norway include farming, slaughtering, packaging and sales. The Company has smolt operations in 5 different locations, 53 on-growing operations' licenses and 2 slaughter houses in Florø and Herøy. In order to utilise the capacity of the slaughterhouses, the Company also slaughters fish from external fish farmers. From the slaughterhouse the fish is either sold head on gutted or as fillets directly to the market (Europe and Asia), or further processed at Fjord Seafood's processing plants in Europe. Norwegian products are sold through the European sales and marketing division. Fjord Seafood Norway currently employs around 354 employees. Annual production of Atlantic salmon amounts to approximately 38,200 MT, with sales of some MNOK 1,050. The main office of Fjord Seafood Norway is located in Brønnnøysund. The sales office is located at Måløy.

Production volumes, revenues and operating profits for Fjord Seafood Norway as of full year 2001, 2002, 2003 and 2004 (2004 figures are unaudited) are presented below.

	2001	2002	2003	2004
Slaughtered volume (gwe)	30,148	31,399	32,752	34,388
Revenue (MNOK)	1,683	1,442	1,259	1,050
EBIT (MNOK)	-78	-210	-284	10

The full year 2003 EBIT includes non-recurring items of minus MNOK 218.2, due to restructuring costs and write-down of operating assets and goodwill. The full year 2004 includes non recurring events of minus MNOK 15.4, due to increased mortality due to low oxygen level in the water at two plants. In addition, there have been losses due to severe winter storms and losses related to the sale of Trollbukta. The 2001 figures are proforma.

Belgium

The Company operates in Belgium through its wholly owned subsidiary Fjord Seafood Pieters.

With locations in Brugge, Londerzeel and Namen, activities include purchasing, processing, product development, marketing, sales and distribution. Fjord Seafood Pieters is to some extent involved in primary processing, namely filleting, and is extensively involved in secondary processing, namely grading, portioning, packaging, preparation of meals and meals components, coating and smoking. The location of advanced processing facilities in Belgium enables Fjord Seafood to be as close as possible to the end customers, allowing greater flexibility, shorter time of delivery and longer product shelf-life. Species used in the products include salmon, white fish and shrimps. Supply of white fish is secured through two associated Icelandic companies.

Fjord Seafood Pieters has a strong foothold in the European market and has made a significant contribution to the Company in terms of sales force, market knowledge and product development. Fjord Seafood is the market leader in Belgium with an extensive distribution network. The main customer segments in Belgium are foodservice (hotel, restaurant and catering) and retail. 60 per cent of the sales from Belgium go to retail customers. Fjord Seafood Pieters has around 433 employees and annual sales of some NOK 1,210 million.

Revenues and operating profits for Fjord Seafood Belgium as of full year 2001, 2002, 2003 and 2004 (2004 figures are unaudited) are presented below.

	2001	2002	2003	2004
Revenue (MNOK)	n/a	1,041	1,131	1,213
EBIT (MNOK)	n/a	54	68	84

The 2003 EBIT includes non-recurring items of minus NOK 6.8 million, due to restructuring costs. The 2002 figures are proforma.

The Netherlands

Fjord Seafood Sterk is located in Lemmer, Holland, and is the Company's specialist in coated products. The main activities involve purchasing, processing, product development, marketing and sales. Processing activities comprise both filleting, grading, breading, pre frying, packaging and making of grill stripes. The products are mainly based on flatfish (plaice). The main customer segments are foodservice and retail. Fjord Seafood Sterk employe around 201 employees, and has annual sales of some MNOK 290 million.

Revenues and operating profits for the Dutch operations as of full year 2001, 2002, 2003 and 2004 are presented below.

	2001 _	2002	2003	2004
Revenue (MNOK)	n/a	468	337	288
EBIT (MNOK)	n/a	32	20	16

The 2003 EBIT includes non-recurring items of NOK 16.4 million, due to restructuring costs and write down of operating assets. The 2002 figures are pro forma.

France

In France, Fjord Seafood has 3 companies engaged in processing of fresh and frozen seafood is produced in France. Fjord Seafood Rolmer, Fjord Seafood Appéti'Marine and Fjord Seafood Les Mareyeurs Bolounnais are located in Challans, Dunkerque and Boulogne, respectively. Activities include purchasing, processing, product development, marketing and sales. The products are mainly based on salmon, but white fish from the North Sea



is also processed and sold. Sales from the French entities generally go to the retail segment. The French entities have some 291 employees and approximately MNOK 350 million in annual sales.

Revenues and operating profits for Fjord Seafood France as of full year 2001, 2002, 2003 and 2004 (2004 figures are unaudited) are presented below.

	 2001	2002	2003	2004
Revenue (MNOK)	 n/a	287	332	350
EBIT (MNOK)	 n/a	6	6	5

The 2003 EBIT includes non-recurring items of MNOK 2.2 and the 2004 EBIT includes minus MNOK 0.7 of non-recurring items, both years due to restructuring costs.

Scotland

In addition to salmon farming, Fjord Seafood Scotland is engaged in slaughtering, simple processing, smoking and sales. The Company has 2 smolt facilities, 8 on-growing operations' licenses, 1 slaughtering house, 1 processing facility and 1 smokehouse. Annual production of Atlantic salmon amounts to approximately 6,000 MT.

Products are mainly sold to Fjord Seafood Belgium, but also to external industrial customers in Scotland, England and the rest of Europe. Approximately 30 per cent of the production is sold wholly gutted externally. The Scottish operations currently employs around 172 employees, and has sales of some MNOK 120

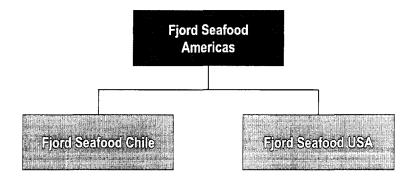
Production volumes, revenues and operating profits for Fjord Seafood Scotland as of full year 2001, 2002, 2003 and 2004 (2004 figures are unaudited) are presented below.

	2001	2002	2003	2004
Slaughtered volume (gwe)	5,398	5,509	5,239	5,820
Revenue (MNOK)	133	208	164	117
EBIT (MNOK)	-15	-41	-50	-2

The 2003 EBIT includes non-recurring items of minus MNOK 25.3 million, due to restructuring costs and write downs of operating assets. The 2001 figures are proforma.

4.4.2 Americas

In the Americas, Fjord Seafood has activities in Chile and the US.



The Chilean operations consist of integrated farming, processing and sales. The bulk of the production is sold in the US through Fjord Seafood's American sales organisation, but South America and Japan are also important markets. In addition to the American sales organisation, Fjord Seafood also has its own processing and distribution network in the US. The combination of operations in the Americas provides opportunities to optimise production structure and capitalise on the US distribution network.



Chile

In Chile Fjord Seafood has a fully integrated fish farming operation, in addition to processing and sales activities. Fjord Seafood has smolt facilities in 7 different locations, 33 on-growing operations' licenses and 1 processing facility. Fjord Seafood Chile currently employs around 1,051 employees. Annual production of Atlantic salmon amounts to around 33,000 MT, with sales of some MNOK 620.

Production volumes, revenues and operating profits for Fjord Seafood Chile as of full year 2002, 2003 and 2004 (2004 figures are unaudited) are presented below.

	2001	2002	2003	2004
Slaughtered volume (gwe)	26,677	25,059	24,640	26,015
Revenue (MNOK)	508	591	587	619
EBIT (MNOK)	-290	-62	-11	63

The operating profit for 2001 has been negatively affected by the write-down of MNOK 150 related to goodwill in Chile. The 2003 EBIT includes non-recurring items of minus MNOK 77.6, due to restructuring costs and write-down of operating assets. The 2001 figures are proforma.

USA

Activities in Fjord Seafood USA involve purchasing, smoking, marketing and sales. The Company has a fish smoking facility in Bangor, Maine and sales office in Miami, Florida. Species sold in the US include salmon, herring, tilapia, shrimps, scallops and mussels. The smoked salmon is marketed through the Ducktrap brand. Ducktrap sells its products mainly to the retail and industry segments. Fjord Seafood USA is currently employing around 121 employees, and has annual sales of some MNOK 620.

Revenues and operating profits for Fjord Seafood USA as of full year 2002, 2003 and 2004 (2004 figures are unaudited) are presented below.

	2001	2002	2003	2004
Revenue (MNOK)	451	652	712	616
EBIT (MNOK)	-262	-18	-299	24

The operating profit figures for 2001, have been negatively affected by the write-down of intangible fixed assets of MNOK 210. Of this, MNOK 60 relates to the farming operations in the U.S., while MNOK 150 relates to the value added processing activities. The 2003 EBIT includes non-recurring items of minus MNOK 292, due to restructuring costs and write down of goodwill and operating assets. The 2001 figures are proforma.

4.5 Organisation, board and management

4.5.1 Legal structure

Fjord Seafood ASA is a Norwegian public limited liability company (allmennaksjeselskap) subject to Norwegian company law with its registered address at Beddingen 8, 0250 Oslo, Norway. The organisational number is 976 841 220. An overview of the legal structure can be found in the Appendix V.

4.5.2 Organisational structure

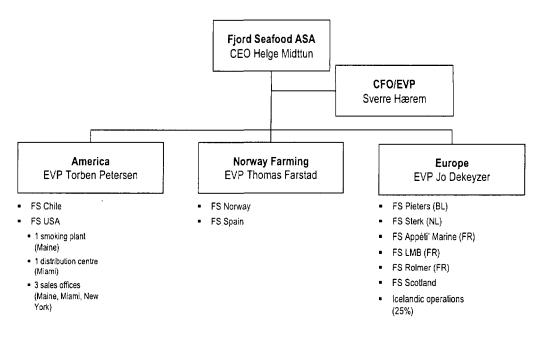
Following the growth and globalisation of the Group during the last years, Fjord Seafood's operational structure has been changed accordingly. A new divisional structure was implemented in September 2004 in order to:

- Integrate America (USA and Chile) better in the organisation
- Increase co-operation between Europe and America
- Increase operational focus in the company

To ensure a better coordination between the operations in Europe and in America Fjord Seafood announced in September that the Managing directors of the operations in America (Chile and USA) and of the operations in

Norway would be part of the Corporate Management team. In this change Mr Øyvind Fylling- Jensen and Mr Paul Birger Torgnes left the company. Mr Torben Petersen took the position as EVP America, and Mr Thomas Farstad took the position as EVP Norway Farming.

In January 2005 Fjord Seafood decided to merge the two divisions, European Processing, and European Sales & Marketing into one division. Mr Jo Dekeyzer took the position as Executive Vice President for the combined European value added operations.



Where ownership is not noted, ownership is 100%

4.5.3 Board of Directors

Rolf Domstein (1957) - Chairman

Mr. Domstein has been chief executive officer of Domstein ASA since 1988. Previously, he has held positions within sales and marketing within the Domstein Group. Mr. Domstein holds a Master of Science Degree in Business from the Norwegian School of Economics and Business Administration. Mr. Domstein has a significant ownership interest in Domstein ASA, which in turn is a significant shareholder in Fjord Seafood ASA. Domstein ASA is also a shareholder of Domstein Enghav. Rolf Domstein lives in Måløy, Norway.

Morten Frogner (1967) - Member

Own private practise as consultant within finance and strategy. He has held the position as director in SND Invest with special responsibility for seafood investments, and has also previously held the position of investment analyst. Has a Master of Science Degree in Business from BI, Norwegian School of Management. Morten Frogner lives in Oslo, Norway.

Bent Fuglesang (1938) - Member

Mr. Fuglesang is a former managing director of Orkla Foods. He has been group responsible for Orkla's food activities and member of Orkla's corporate management. Mr. Fuglesang has previously held the position as

- 30 -

managing director in the staff group. Has a Master of Science Degree in Business from Aarhus School of Business in Denmark. Mr. Fuglesang lives in Oslo, Norway.

Truls Holthe (1948) - Member

Own private practise as consultant since 1998. Mr. Holthe has previously held the position as director of finance in the insurance company Norske Liv and director of finance for Olav Thon Gruppen. He has a Master of Science Degree in Business and is State authorised Public Accountant from the Norwegian School of Economics and Business Administration. Mr. Hothe lives in Rømskog, Norway.

Marianne E. Johnsen (1963) - Member

Partner and founder of X-lence Group AS, a consulting company in the field of management and business strategy. She has held the position as vice president of strategy and business development in Elkem Shared Services Division, Elkem, and was earlier the head of the legal section and the administrative department at Ullevål University Hospital. Has a law degree from the University of Oslo and an MBA from Solvay Business School in Brussels, Belgium. She lives in Bærum, Norway.

Solveig Strand (1961) - Member

General manager of the companies in Strand Gruppen. She has held the position as State Secretary in the Ministry of Fisheries. Educated computer economist at the former EDB college. Lives in Ålesund, Norway.

Roy André Berg (1974) - Employee representative

Employed at Fjord Seafood Norway's processing facility in Florø. Has worked in the company since 1989. One of two Group employee representatives at the Board of Fjord Seafood. Mr. Berg lives in Florø, Norway.

Frank Øren (1972) - Employee representative

Operations manager in Fjord Seafood Norway, seawater production, Namdal. Has worked in Follafisk/Folla Havbruk since 1992 and been employed in Fjord Seafood since its inception. Has a trade certificate in aquaculture and fishery and a foundation course in aquaculture from the University of Bergen. One of two Group employee representatives at the Board of Fjord Seafood. Mr. Øren lives in Kolvereid, Norway.

4.5.4 Company management

Helge Midttun (1955) - Chief executive officer

Helge Midttun took office as President & CEO of Fjord Seafood in April 2003. Between 2000 and 2002 he was President & CEO of Det norske Veritas, after holding the same post in Zenitel/Stento from 1996 to 2000. In the period 1990-1996 he was employed by Rieber & Søn, and among other things managed their operations in the Czech Republic for four years. In 1979, Midttun graduated from the Norwegian School of Economics and Business Administration, earning a degree in economics (siviløkonom). Mr. Midttun lives in Nesbru, Norway.

Sverre Hærem (1965) - Executive vice president & chief financial officer

Sverre Hærem took up the post of chief financial officer and executive vice president of Fjord Seafood in March 2002. Mr. Hærem comes from the post as senior vice president finance of Dyno Kjemi/Dynea and has previously had positions in Dyno Nobel Europe, Intentia and EWOS. He holds an economics degree (siviløkonom) from the Norwegian School of Management (BI), and has in addition completed several courses in management and finance. Mr. Hærem lives in Bærum, Norway.

Torben Petersen (1946) - Executive vice president America

Torben Petersen was appointed executive vice president America in September 2004. He is Managing Director of Fjord Seafood Chile, a position he started in March 2003. Mr. Petersen comes from the position as manager of the seafood division in Camanchaca. He has a Ph.D. in Chemical engineering from the Danish Academy of Technical Sciences. Mr. Petersen lives in Santiago, Chile.



Thomas Farstad (1971) - Executive vice president Norway Farming

Thomas Farstad took up the position as executive vice president Norway Farming in September 2004. He has been with Fjord Seafood ASA as Director of strategy and business development since August 2003. Previously Farstad has been employed by McKinsey & Company and Aker Maritime. He has a Master of Science degree from Massachusetts Institute of Technology (1996) and a MBA from INSEAD. Mr. Farstad lives in Oslo, Norway.

Jo Dekeyzer (1967) - Executive vice president Europe

Jo Dekeyzer started in Pieters Visbedrijf in 1993 as technical manager, but since 1995 has worked mostly in operational management: 2000-2003 as executive director operations in Pieters Group. Between 1992 and 1993 Jo Dekeyzer worked in Morubel NV in Ostend. He is an engineer in electromechanics and is also qualified in process analysis and supply chain management. Mr. Dekeyzer lives in Varsenare, Belgium.

4.5.5 Board members' and management's shareholding and options

Shareholding

The table below shows the number of shares and held by the management and the Board of Directors in Fjord Seafood at present. The totals shown includes shares held on own account, as well as shares held by spouses, dependant children and companies in which the person has such influence as referred to in the Public Limited Liability Companies Act §1-3.

Name	Position	# shares held
Helge Midttun	CEO	41,000
Rolf Domstein*	Board chairman	28,932
Bent Fuglesang	Board member	5,507
Frank Øren	Board member	200

^{*}In addition to the number of shares shown here, Mr. Domstein also owns 1/3 of R. Domstein & Co ANS which in turn holds approximately 66% of the shares in Domstein ASA. Domstein ASA holds 11.2% of the shares in Fjord Seafood. Domstein ASA is also the sole shareholder of Enghav Holding AS which holds 7.4% of the shares in Fjord Seafood. Mr. Domstein is the CEO of Domstein ASA.

Options

Currently there are two option schemes in the Fjord Seafood Group:

Option Scheme 1

Option Scheme 1 was set up in September of 2002. Under the scheme, 44 employees have the right to purchase a total of 7,230,001 shares in Fjord Seafood ASA at a price of NOK 3,- per share. The options are exercisable until 30 September 2005. If the holder wants to exercise the option before September 2005, a request to the board needs to be done (the process takes minimum 4 weeks).

Option Scheme 2

An individual share option plan was established for the Group CEO in March 2004, whereby he has been awarded 2,000,000 options, with an exercise price that has been set at NOK 3.75 per share. The structure of the scheme is that 1/3 of the options can be exercised for the first time after May 1 2004, 1/3 after May 1 2005 and 1/3 after May 1 2006. The scheme gives Helge Midttun the right to accumulate his options, and the plan expires June 1 2006.

Options held by the Corporate Management of Fjord Seafood:



Name	Position	No. of options
Helge Midttun	President & CEO	2,000,000
Sverre Hærem	EVP & CFO	525,000
Jo Dekeyzer	EVP	300,000
Torben Petersen	EVP	258,333
Thomas Farstad	EVP	208,333

The members of the Board of Directors currently hold no options in the Company.

4.5.6 Compensation to Board members and the CEO

Board members

For 2004 the remuneration to the board of directors is expected to be NOK 1,922,000.

CEO

The CEO had a base salary of NOK 2,329,000 for the year 2004. Any bonus for 2004 will be decided by the board of directors on 17 March 2005. The CEO is entitled to pension payments after turning 62 years amounting to 67 per cent of salary at retirement. The pension payments stop after the age of 80 years. Time of earning is 14 years. At early retirement the right of pension is reduced in accordance with the time of actual earning.

Severance Pay Clause

If the services of the Group CEO are terminated by the company, he is entitled to receive one year's base salary after termination of employment in addition to his salary during the termination period. This is on the condition that the group CEO agrees to leave his position as of the determined date, and that the Group CEO files no claims against the company. If the Group CEO terminates his employment, or if the company should merge with one or more other companies, he will be entitled to one year's base salary post the separation. The latter applies only in case the Company invokes a non-competitive restriction clause.

4.5.7 Transactions with related parties

Sales between related parties

All sales of products between companies in the Group and with affiliated companies are conducted on market terms. Loans from the parent company to other companies in the Group are also conducted on market terms.

Co-operative agreement with Domstein

In accordance with an agreement with the shareholder Domstein, Fjord Seafood leased premises and purchased administrative services from Domstein related to Fjord Seafood's operations in Måløy, Norway. The co-operative agreement was cancelled at the close of 2002 and was terminated at the close of 2003. The fee to Domstein during the period of notice amounted to NOK 5 million, and at the termination of the agreement Fjord Seafood is obliged to pay up to NOK 5 million as an additional lump sum payment. The costs have been accounted for in 2003. A new agreement on co-operation with reduced scope has been entered into in 2004, which is a one year rental agreement on buildings for NOK 750,000 + value added tax.

4.6 Other information

4.6.1 Environment, Health and Safety

Fjord Seafood strives to minimise the negative of its operations on the external environment in sea, fresh water and on land. A long-term view on high environmental standards, good fish health and optimal resource utilisation are crucial for the Company's financial performance.

Fjord Seafood seeks to deliver the quality its customers and consumers demand. The Company aims to provide safe and healthy seafood, produced by employees in a safe and healthy environment. Fjord Seafood's operations shall strive to be environmentally sustainable and own farming will focus on animal welfare practices.

In 2003-2004, Fjord Seafood took part in the establishment of the first international Integrated Fish Farm Standard, which applies to the entire value chain from egg to slaughter. The standard covers food safety, environment, animal welfare and occupational health and safety, and marks an international breakthrough in order to achieve global common standards for fish farming. This EurepGAP standard is released in October 2004 and Fjord Seafood is the first seafood company to be a member of this standardisation organisation.

Fjord Seafood has ISO 14001 certification for 22 seawater licences in Norway. For the remaining licences, a program has been drawn up for the introduction of these standards, and this program will secure the certification of all sites and hatcheries within 2005. In Scotland the certification on ISO 14001 will start in 2005, and in Chile, Fjord Seafood has signed the governmental agreement on "clean production" called LIMPA.

The Group has set clear environmental goals for its farming operations, covering escapes from pens, salmon lice problem use of antibiotics, biological feed conversion ratio, handling of land-based waste and more. Detailed environmental goals and measures within each of the main goals have been specified for all fish farming facilities in Norway, Chile and Scotland.

Within processing, the main focus on environmental considerations has been in connection with food quality, raw material utilisation and distribution. In the coming years, Fjord Seafood will focus even more on the environmental aspects of its processing operations.

The Ecosmolt project in Chile

Fjord Seafood Chile has decided to move the production of smolt out of lakes and start land-based fresh-water production. The motivation is to reduce the risks and to ensure that the farming operations are conducted in a sustainable manner. Recently a new technique, using recirculation of water and a flow through system has been successfully introduced in Chile. This system is closed, thus avoiding the environmental impact of lake based production.

Fjord Seafood's goal is to reduce the number of hatcheries/freshwater sites in Chile from currently nine to one. The development is planned in two stages:

- Stage 1: Redesign and develop its current Rio Blanco hatchery to a recirculation facility for incubation of eggs, hatchery, start feeding of fry and alevins. This work was started in 2003.
- Stage 2: Development of a smoltification plant at the Rauco site, which is close to the major on-growing sites at Chiloé. This development is planned to start in 2005.

The Ecosmolt project is in line with Fjord Seafood's strategy of being a leading, integrated global supplier of value added seafood, through continuous focus on customers' and consumers' needs, quality, innovation and environmental responsibility.

4.6.2 Permits and licenses

The following table gives an overview of the seawater licenses in Fjord Seafood (licenses in Norwegian equivalents).

Country	# Owned	# Leased	# Total	Book value (MNOK)
Norway	52.25	0.75	53	517
Chile	110	0	110	397
Scotland	8.1	1	9.1	30
Total	170.35	1.75	172.1	943

The volume and value of other licenses (smolt, broodfish etc) is not of significance and not included. The licences are perpetual.

4.6.3 Insurance

Fjord Seafood has a global insurance policy for all group entities. The Group insures fish and other assets within the insurance coverage arrangements that are available in the market. Coverage and own risk amounts in the case of loss/disease of fish varies from broodstock to edible fish.

4.6.4 Employees

Development in number of Employees

The table below gives an overview of the number of employees of Fjord Seafood since 2001, as at the dates presented.

	31.12.2001	31.12.2002	31.12.2003	31.12.2004
Number of employees (FTE)	3,658	3,684	3,014	2,638

By the end of 2004, Fjord Seafood had a total of 2,638 employees, a decrease by 376 employees from the end of 2003.

Loans to employees

Loans to employees from Fjord Seafjord ASA amounted to a total of NOK 350,000 by the end of year 2004.

4.6.5 Independent Auditors

Fjord Seafood's auditor is KPMG AS, with registered address:

Name

KPMG AS

Address

Sørkedalsveien 6

N-0369 Oslo, Norway

Mail address

P.O. Box 7000

- 1

N-0306 Oslo, Norway

Telephone

+47 21 09 21 09

Fax

+47 22 60 96 01

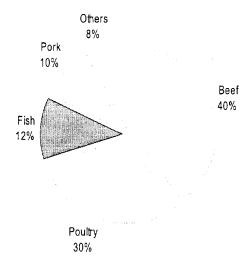
KPMG has been the Company's auditor for the last three years. No reservations or qualifications have been expressed in any of the auditor's reports.

5 Market and industry overview

5.1 General overview

According to United Nations figures, the world population grew by 3.6 billion in the last 50 years. In another 50 years, it is estimated that the world population will increase to about 9.3 billion people.

The growing populations will lead to increased demand for protein sources of which beef today represent about 40 per cent, while fish represent only 12 per cent. The table below shows the western world's protein consumption split by source.

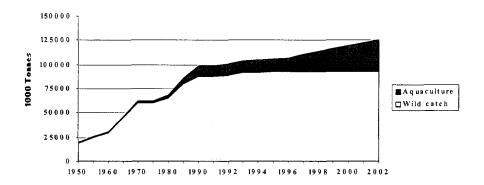


Source: FAO

The global production of beef is more or less static due to scarcity in arable land and availability of water for irrigation. Pork production is increasing somewhat, especially in China, while many developing countries have adopted intensive poultry production in order to meet the demand for animal protein. As the world population grows, and the supply of proteins from traditional agriculture become less adequate, and the population is becoming increasingly health conscious, the demand for fish is expected to increase.

While growth in global wild catches of fish at best seem to have flattened out and many of the most important species are showing declining yields, world aquaculture production continues to expand. Thus, world aquaculture production has been the world's fastest growing food producing industry with an average annual growth rate of 9.5 per cent between 1970 and 2000, while global land-based meat production (beef, pork and poultry) has had an average growth of 2.8 per cent per year in the same period.

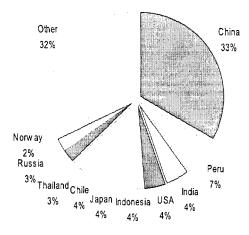
In the last 30 years, global aquaculture has developed and now represents approximately 36 per cent of the total world supply of fish and aquatic products. The graph below shows the development of wild catch and aquaculture volumes since 1950:



Source: FAO

Although most aquaculture is subsistence-scale production in Asia (carp, mussels, etc.), intensive farming of high value marine fish has developed and within not too long the world harvest from conventional wild fisheries could well be surpassed by aquaculture. Given that conventional fisheries are threatened by over-exploitation and increasing costs, aquaculture is becoming an increasingly sustainable cost-effective solution to world fish supplies.

China is the worlds largest seafood supplier (including all species, wild and farmed) followed by Peru, India, the USA and Indonesia. Norway is the 10th largest supplier according to the most recent statistics. The figure below shows the world seafood supply by country.



Source: FAO

5.2 Atlantic salmon and salmon trout

Atlantic salmon is among the fastest growing of all aquaculture species, with an average annual volume growth of 14 per cent over the past 10 years, while the growth rate has been 7 per cent over the last 5 years. The Atlantic salmon farming industry has been characterised by consolidation, vertical integration and internationalisation, coupled with a steady improvement in product quality and consistency and falling production costs. At the same time, the world is facing diminishing resources of wild Pacific salmon and wild Atlantic salmon.

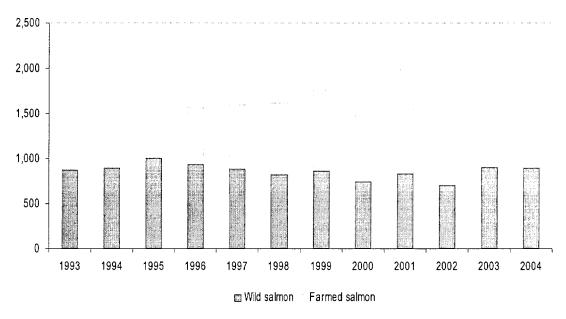
Already, the majority of world supplies of high value fish such as Atlantic salmon, salmon trout, turbot, sea bass and sea bream are produced by farming. This means fresh fish can be delivered year-round with consistent quality on contract to processors, retailers and cateriers, while at the same time reducing pressure on the scarce wild fish stocks of these species. The growing industrialisation of production has brought down farming costs for

salmon and the farming costs of other mass volume species. Thus, all the benefits of modern intensive livestock production of land animals are now becoming available for fish.

It is also believed that, with increasingly scarce feed resources, the production of farmed fish will become more and more competitive with other animal protein production, due to the fact that fish enjoys feed-to-protein conversion ratios that are three times as efficient as poultry production, five times more efficient than pork production, and seven times more efficient than beef production. Roughly speaking, an effective fish farmer can achieve a feed conversion ratio of 1:1, in that one kg of live fish can be produced from only one kg of feed.

5.2.1 Global salmon supply

Catches of wild salmon have been relatively stable at about 700,000-1,000,000 tonnes per year over the past decade. Until the late 90-ties quantities supplied of wild salmon was much higher than the quantities of farmed salmon. 1999 was the first year with a higher supply of farmed salmon than wild salmon. In 2004, it is evident that farmed salmon is more important in terms of quantity; it constituted approximately 30 per cent of total salmon supply in 1993 and 60 per cent in 2004. The trend is expected to continue. In the future, fish farming will be key to meeting the growing demand for salmon, as wild catches are unlikely to increase. The graph below illustrates the catch of wild salmon and harvest of farmed salmon 1993-2004 (1,000 tonnes WFE):



Source: Kontali Analyse

5.2.2 Main drivers of expected growth in demand for farmed fish

Limited supply of wild fish

While global wild catches of fish seem to have stagnated and many of the most important species are showing declining yields, world aquaculture production continues to expand. Given that conventional fisheries are threatened by over-exploitation and increasing costs, production costs within aquaculture have shown a declining trend. Aquaculture is thus becoming a cost effective solution to the stagnating supply of wild fish.

Population growth

The world population is approximately 6.4 billion people. According to the United Nations, the world population will grow to almost 9.3 billion people by the year 2050. As previously mentioned, most wild fish populations are

already over-exploited. Assuming a steady consumption per capita, increased demand from a growing population must be met by an increased supply from aquaculture.

Per capita consumption

In addition to significant population growth, the consumption of seafood per capita is also expected to increase. This can lead to an even larger gap between wild catches of fish and the demand for seafood in the future. This may further strengthen the aquaculture industry.

Market penetration

There has been an increased focus on the health aspects related to seafood over the past years. Seafood is regarded as a healthy alternative to meat products. Salmon and trout have during the last years achieved a higher global market penetration due to a stable supply of a broader variety of processed products. Consolidation within the industry has enhanced product development and improved distribution capability to global retailers.

Product development

The changing industry structure seems to enable the companies to change focus from production and to devote more focus on reaching new consumers through the development of new products. While the past represented a culture of producing fish mainly for smoking in the main markets, the industry is increasingly investing into product development in order to reach new customer groups and to win shelf space within modern distribution channels with products with more highly value added content.

Increased standard of living

Economic growth in Asia, Europe, the U.S., and parts of Eastern Europe has led to increased standards of living. The effect has been an increased demand for premium products. Salmon is characterised as a premium product in most markets and therefore growth prospects are best in developed countries.

Supply of Atlantic salmon

The global supply of Atlantic salmon has increased by more than 20 times since 1984, and the growth seems to continue despite some natural and political constraints. Norway and Chile are the production countries, which are believed to have the best natural resources, such as favourable water temperature and a coastline with good depth and flow-through characteristics.

In terms of future growth prospects, Chile faces certain challenges in developing a satisfactory infrastructure in order to fully take advantage of new farming regions, while Norway to a larger extent faces limitations due to extensive regulation and political limitations. Growth in North America, Great Britain, and the Faeroe Islands is limited due to a lack of good farming locations, political limitations as well as certain environmental restrictions.

Substitute products

Wild fish, chicken, pork and beef are the closest substitutes for farmed fish. Market prices of meat are expected to drop slightly in the global market due to the new agricultural reforms proposed by the EU. This is likely to influence total demand for fish products. However, fish farming better utilises scarce factors such as feed compared to substitute products. In the long-term, this may represent a competitive advantage. Furthermore, as production cost for chicken, pork and beef have been reduced very little over the past years, production of Atlantic salmon has experienced decreases in the production cost by close to 50 per cent since 1991.

In addition to the drivers mentioned above, other factors influence demand for farmed fish in a particular market, such as market size and maturity.

5.2.3 Main markets for Atlantic salmon

The EU, the USA and Japan are the main large markets for Atlantic salmon. The US is the fastest growing of the larger markets, but the EU market is nevertheless much larger. These main markets seem to be partly



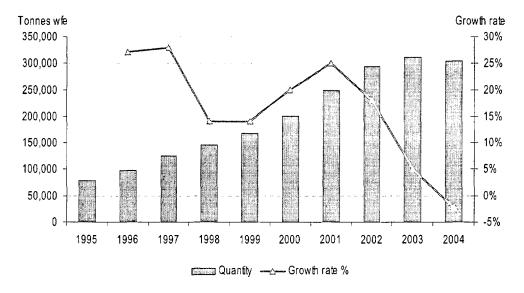
independent of each other with regards to prices and demand, as one could see in 2003 when prices in Europe were very low compared to the relatively strong prices in the USA.

The US market

The total supply of Atlantic salmon to the US market was 304,300 tons in 2004, down from 311,100 tons in 2003, constituting a 2 percent decrease. The US share of total consumption increased from around 18 per cent to 26 per cent in the period from 1995 to 2004. The largest supplier is Chile. Canada has historically been a significant supplier, but problems with diseases have resulted in a decrease in supply the last year. On the other hand there has been a significant increase in supply not only from Chile, but also from the UK due to low prices in the European market.

The US market has historically been the fastest growing of the large markets for farmed salmon. U.S. consumers spend approximately BUSD 50 per annum on seafood products. Approximately 35 per cent of the seafood products are consumed through the retail segment while the hotel, restaurant and catering segment accounts for 65 per cent. Salmon is the most consumed seafood product after tuna and shrimp. The historical growth in the US consumption of farmed salmon is caused both by an increase in the availability of farmed salmon and a decline in the catching volume of wild pacific salmon. Also the total fish consumption in the US is rising

The current consumption has reached such levels, that it will be more challenging in the future to achieve double digit growth rates as experienced in the past, which was seen in the 2004 numbers. The per capita consumption of salmon is nevertheless still relatively low, and significantly lower than the per capital consumption of for example pig and poultry meat. The figure below shows the historical development the in supply volume for the US market in the period 1995 to 2004.



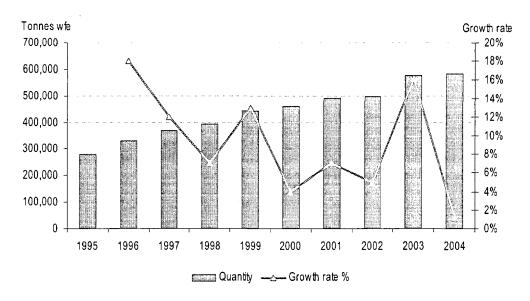
Source: Kontali Analyse

The EU market

The EU consumption of farmed salmon constitutes around half of the global consumption, with the largest share of the supply coming from Norwegian and Scottish salmon farmers. Supply to the EU market is much higher than to the US market in absolute terms, but the market is also more mature. Consequently the growth rates have historically been lower here. The supply of farmed salmon increased from 579,600 tons in 2003 to 586,200 tonnes in 2004, constituting a 1 per cent increase. The bulk of the salmon supplied to the EU market is still whole fresh fish, while the processing takes place in the market. On the other hand, the US market can be characterised as a market for processed fish as the bulk of the supply is processed fish from Chile.

While the US market has become more than three times larger since 1995, the EU market just doubled. However, the EU market was much larger in the first place. A consolidation in the retail segment has generated significantly larger supermarket chains in Europe, and stable supply of processed salmon products all year round will be a key factor contributing to a higher consumption of seafood in the future.

The largest individual market for farmed Atlantic salmon in the EU is France. This market is characterised by a particularly strong demand for smoked salmon in the Christmas season. As a consequence, EU consumption of salmon is normally highest in the forth quarter. The figure below shows the historical development the in supply volume for the EU market in the period 1995 to 2004.



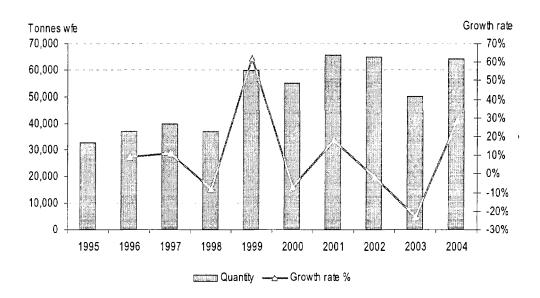
Source: Kontali Analyse

The Japanese market

The supply of Atlantic salmon to Japan grow by 28 per cent from 2003 to 2004. Atlantic salmon constitutes a relatively small segment in Japan compared to the red flesh salmon segment which includes large trout, coho and sockeye. The main suppliers of Atlantic salmon to Japan are Norway and Chile. According to Kontali Analyse, dependent on the supply of the other farmed salmonides, and the size of the domestic wild chum fishery, a supply between 50,000-70,000 tons of farmed Atlantic salmon is expected in Japan going forward.

Japan has one of the highest seafood consumption per capita in the world, constituting up to 90 kg. However, the major part of Japanese seafood consumption is mainly within traditional fish species. In terms of quality requirements, the Japanese market is demanding. The country has a conservative culinary tradition, and as a result of this the Japanese market requires significant market development initiatives. Nevertheless the market is considered to have a considerable growth potential as Atlantic salmon gradually improves its position in people's consumption habits.

Over the last years the US has put pressure on Japan to reduce import duties on seafood products. If this succeeds, the market potential will improve further. The figure below shows the historical development the in supply volume for the Japanese market in the period 1995 to 2004. As the graph shows, the growth in the market has been low over a long period, even though there are some years with large increases or decreases.



Source: Kontali Analyse

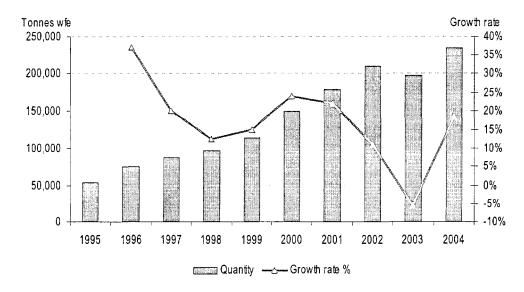
Other markets

The markets for farmed salmon in the Eastern-European countries are relatively undeveloped, but these markets are nevertheless considered to have a significant potential for further growth. With the inclusion of Poland into the EU, Russia remains not only as probably the best developed market in the region, but also the market with the best growth prospects. During the first half of 2004, growth for fresh salmon alone was 70 per cent compared to the same period in 2003 (from 3,600 tonnes to 6,100 tonnes according to NSEC).

Asian countries other than Japan are also showing a positive development and good prospects. China and Hong-Kong stands out as the most exciting area, but consumers of farmed salmon also include countries such as Taiwan, South-Korea, Singapore, Malaysia, Indonesia, and the Arabic Emirates. Salmon exports to these countries are growing rapidly, but volumes are still relatively low. The Asian markets are characterised by a high population density, cultural tradition for seafood as well as improving purchasing power.

South America is another region with strong potential in the future. The first indications are positive, with increased salmon consumption in Brazil, among others. The increased demand is expected to be met mainly by exports from Chile.

The total supply to the other markets increased from 198,200 tons in 2003 to 234,600 tons in 2004. Norway is the largest supplier to the other markets, while Chile is the second largest. The figure below shows the historical development the in supply volume for the other markets in the period 1995 to 2004. According to Kontali Analyse, as these markets are relatively new, the growth is expected to be higher than the traditional markets going forward.

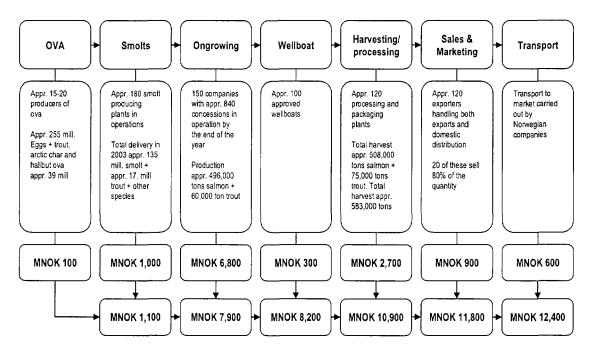


Source: Kontali Analyse

5.2.4 The production of Atlantic salmon

Value chain and structure of the salmon production

The figure below shows the value chain of the Norwegian salmon industry; with operational and financial figures for 2003.

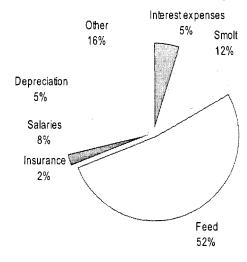


The industry is characterised by global competition with a number of multinational players. The industry has gone through a number of structural changes during the last years:

- Consolidation: Economies of scale have led to increased industrialisation, market power, stability of deliveries, and reduced geographical risk.
- Vertical integration: Improved logistics and product development.
- Improved technology: Better feeding and feeding technology, better salmon vaccines, routines and processes.

According to studies conducted by the Norwegian Directorate of Fisheries, the changes in the structure of the fish farming industry have helped to increase production efficiency and reduce production costs. In addition, diversification of production locations has reduced the risk borne by individual producers.

The main costs within the fish farming industry are related to feed, smolt, salaries, interest expenses, depreciation and insurance. The figure below shows the allocation of cost for Norwegian fish farmers in 2002.



Source: Norwegian Directory of Fisheries

In 2004 the total supply of farmed salmon amounted to approximately 1,338 thousand tonnes (wfe).

Atlantic salmon constituted the largest species with approximately 1,190 thousand tonnes (wfe). The largest growth potential for production of Atlantic salmon is expected to be in Norway and Chile due to geographical conditions. Norway is still the most important producer, but Chile is growing faster, and could exceed Norway's production within the next two or three years. While Atlantic salmon dominates in Norway, the production in Chile is more equally divided between Atlantic salmon, large trout and coho. Atlantic salmon is nevertheless the species growing fastest in Chile as well. UK and Canada are also important producers, but both countries have recently experienced slower development. Producers at Faeroe Islands have also had trouble the last year, facing problems related to poor economy and diseases.

Norway

Norway supplied 536,900 tonnes of farmed Atlantic salmon in 2004 (wfe), an increase of 6 per cent compared to 2003. Total exports reached a market value of NOK 11.2 billion, up from NOK 10.1 billion in 2003.

Fjord Seafood's share of produced salmon in Norway 2004 was approximately 7%.

Norwegian production and exports of salmon and large trout has grown significantly over the past years. But is has been a bumpy ride and while volumes have continued to grow, the total export value of salmon has not yet reached the peak from 2000.

Exports of salmon more than doubled from 1992 to 2000. Between 1993 and 1995 the harvest volume of salmon grew at a yearly rate of almost 20 per cent, and farmers at that point of time expected the growth rate to continue going forward. Due to an overly optimistic view on demand, decisions made in 1993 lead to production levels that

were too high compared to the underlying demand in the market. As a consequence, prices fell at the end of 1995, and Scotland filed an antidumping complaint against Norway in 1996. This resulted in the Salmon Agreement between the EU and Norway in the middle of 1997, lasting until May 2003. In 2001 and 2002 the minimum import price in the Salmon Agreement did not reflect the actual world market prices, which hampered the exports and harvest in Norway.

Norwegian salmon is now exported to more than 130 countries with the EU as the largest market for Atlantic salmon and Japan as the largest market for large trout. Norwegian fjords provide good conditions for different types of fish farming activities. This is due to relatively stable temperatures, ample fresh and saltwater resources, covered fjord systems and a good infrastructure.

The industry in Norway is characterised by public regulations, feed quotas and concessions. The feed quota scheme is due to be abolished with effect from 2005. The regulations are set in order to prevent overproduction, protect the environment as well as maintain the minimum prices set by the EU. According to the Fisheries Directorate, production of salmon and trout for human consumption were produced by 882 licensed operations as of August 2004. Hordaland and Nordland are the counties with the highest number of the total of 1,700 sites along the Norwegian coast line.

Chile

In common with Norway, Chile has very good fish farming conditions, with steadily improving infrastructure and almost perfect natural conditions for aquaculture. From a production of almost zero in 1990, Chilean production of Atlantic salmon amounted to approximately 345,000 tons in 2004 (281,000 in 2003). Growth rates for Atlantic salmon were particularly high in 2000 (+ 64 per cent to 167,000 tonnes) and 2001 (+ 47 per cent). Due to the severe impact on market prices Chilean producers have tried to take down the production growth, but in 2004 the growth rate was above 20 per cent. While Atlantic salmon is the major species, Chile also has a significant production of Pacific salmon. Production of Pacific salmon has been stable around 110,000 tonnes the last years.

Fjord Seafood's share of produced salmon in Chile 2004 was approximately 8%.

Chilean producers have achieved somewhat lower costs than Norwegian aquaculture players, mostly due to lower investments and higher levels of equity. Combined with favourable US salmon prices the Chilean producers have achieved acceptable profitability on sales to their main market, the USA.

The industry structure in Chile is very different from that in Norway. First, there are fewer companies. Second, the industry is concentrated in a much smaller geographical are. Thirdly, the industry is much more focused on processing. In total, the Chilean industry has been more able than the Norwegians to adjust the production according to the prevailing demand in the market.

UK

The salmon farming industry in the UK has grown significantly over the past years, but production had a dip in 2004 as a consequence of the lower smolt release in the last years and the reduced biomass during 2003. In 2004 approximately 137,000 tons of Atlantic salmon were supplied, a decrease of over 15 per cent from 2003.

The UK producers of farmed salmon are concentrated in Scotland, the Shetlands and Orkneys, where the UK salmon has gained a high quality reputation, regarded ideal for smoking. As a result the UK fish obtains a higher average price in the EU market than most other producing countries. However, due to scarce access on good aquaculture sites, the production potential of the UK fish farming industry is almost fully exploited, which limits the potential for further growth in the UK fish farming industry.

Canada

From the early nineties the harvest quantity have increased significantly, passing 100,000 tons in 2002, before being reduced in 2003 because of severe disease problems. In 2004, Kontali estimates the total volume to be 89,000 tonnes. The large Canadian coast line provides the potential for producing much larger volumes of Atlantic salmon. However, conflicts of interests, especially the Indians' rights and the preservation of wild salmon,

hamper the country's ability for further development. As a result of this, it is very difficult to obtain new licences. Canada exports mainly fresh, gutted salmon to the USA, where Canadian producers have a significant market position for this particular product. Canadian exports to the European market have so far been insignificant. Canada is also an important player in some Asian markets, utilising the competitive advantage of lower freight cost.

The USA

In 2004, Kontali estimates the US supply of Atlantic Salmon to be approximately 13,000 tonnes, a decrease of almost 30 per cent compared to 2003. Due to limited access to new good locations, there is not much potential for further growth. The US fish farmers produce mainly for domestic consumption.

Other salmon producing countries

The Faeroe Islands is estimated to have a production of approximately 37,000 tons of Atlantic salmon during 2004, which is a decrease of 20% compared to 2003. The decrease is related to disease problems and financial difficulties.

Ireland had a production of approximately 12,000 tons Atlantic salmon in 2004, a decrease of approximately 33 per cent compared to 2003 volumes. Ireland is the only salmon producing country within the Euro currency zone, and the country has just a few years ago organised a system of concessions. Lack of suitable locations explain why Ireland has experienced slow growth in production compared to most other producing countries.

Other players are Australia and Iceland with together about 1.7 per cent of global production of Atlantic salmon in 2004.

An overview of historic supply from the farming producing countries is presented in the table below.

Weight in 1,000 tons wfe	1996	1997	1998	1999	2000	2001	2002	2003	2004e
Norway	292	316	343	411	422	411	444	508	537
UK	78	94	104	122	120	132	140	162	137
Chile	77	97	107	102	167	245	268	281	345
Canada	34	48	59	67	79	99	112	92	89
UŠA	18	19	21	23	22	21	13	18	13
Faeroe Islands	17	21	19	36	30	41	42	47	37
Ireland	14	16	17	19	19	24	22	18	12
Others	11	10	12	12	14	14	18	19	20
Total	541	621	682	792	873	987	1,059	1,145	1,190

Source: Kontali Analyse

5.2.5 Competition

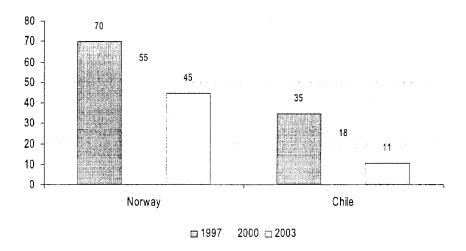
Although high levels of M&A activity over the past few years have changed the structure of the industry significantly, the salmon industry is still rather fragmented, particularly in Norway. Although future consolidation may change this picture, the structure is expected to remain fragmented for many years to come both for political reason and due to the geographical conditions.

In the UK, Canada and Chile, the industry structure is less fragmented than in Norway. This is both because the industry is concentrated in smaller geographical areas, but also because of a different political approach to the industry. As a consequence, foreign ownership is rather the rule than the exception in these countries.

Nevertheless, despite the consolidation efforts primarily over the past 5 years, the industry remains relatively fragmented in a global context. No company control more than 20 per cent of the total output, and the 10 largest companies represent about 50 per cent of total production volume.



The figure below shows the number of seawater producers which represent 80 per cent of production In Norway and Chile.



Source: Kontali Analyse

Apart from operational synergies within farming that can be generated from further consolidation, it is expected that larger companies will gain advantages in a number of areas and also be to the benefit for the industry in general. Size and integration are advantageous for R&D and product development and in order to compete on an equal footing with the major players in the international food and distribution industries. Furthermore, size is important in order to attract capital to the industry. This is particularly important after a few years of poor profitability, which has put strain on many balance sheets within the industry. Finally, the fragmented structure has proven unable to balance the growth in production with the prevailing demand in the market. The differences between Norway and Chile are striking in this regard. While the more concentrated structure in Chile manage to deal with the consequences of overproduction facing the industry back in 2001 in a relatively short time, the Norwegian producers seem to have underestimated the need to reduce production in order to balance the market. As a consequence, it may be argued that large integrated companies seem to be a precondition to achieve a more predictable market balance and to lift the industry to the next level.

6 Financial information

The following consolidated financial figures are taken from the Company's audited consolidated annual financial statements and from unaudited Q4 2004 interim financial statement. The Company's audited consolidated financial statement for 2003 has been included as Appendix III to this Pospectus. The unaudited Q4 2004 interim financial statement has been included as Appendix II.

6.1 Accounting principles

The financial statement has been prepared in accordance with the NGAAP and generally accepted accounting principles.

IFRS

Fjord Seafood will report according to International Financial Reporting Standards (IFRS) from the first quarter of 2005. The implementation effect related to transition to IFRS would be a reduction of book value of equity in the area of MNOK 180, mainly due to recognition of deferred taxes on farming licenses.

The equity ratio is estimated to be around 27.9% in the opening balance for IFRS, and in the IFRS balance sheet per year-end 2004 the equity ratio will be around 28.6%. In the loan agreement with Nordea it is agreed that changes in accounting principles should lead to the covenants being adjusted, in the other borrowings the issue has not been addressed. Fjord Seafood does not foresee any practical impacts to the groups financing from the introduction of IFRS.



6.2 Consolidated income statement

MNOK	2001	2002	2003	2004
Sales revenue	3,303	3,996	4,061	3,710
Other operating revenues	63	254	24	3
Total operating revenues	3,366	4,250	4,085	3,713
Transportation costs, goods sold	-295	-325	-332	-303
Net operating revenues	3,071	3,925	3,753	3,410
Change in inventory and adjust of value of inventory	-34	-80	-71	-54
Cost of materials	-2,194	-2,401	-2,446	-2,038
Wages, salaries, and other personnel expenses	-520	-657	-700	-606
Other operating expenses	-357	-556	-446	-414
Restructuring costs	0	-77	-29	0
EBITDA	-34	155	60	299
Ordinary depreciation	-202	-209	-181	-114
Write-down of fixed assets	-72	-91	-449	-3
EBITA	-307	-145	-570	163
Amortization of goodwill	-43	-48	-65	-59
Write-down of goodwill	-301	-29	-41	0
Amortization of badwill	0	16	8	9
Write-down of badwill	0	55	0	0
Operating profit (EBIT)	-650	-151	-667	112
Net interest expences	-196	-137	-172	-136
Net agio	14	49	-1	1
Restructuring costs financial/write downs	0	-48	-55	0
Other financial items	-22	-42	-25	0
Pre-tax profit (EBT)	-855	-330	-919	-23
Taxes	111	137	137	-5
Profit/loss for the period	-743	-192	-782	-27
Minority interest	1	2		1
Earnings per share (in NOK)	-7.04	-0.63	-1.77	-0.06
Earnings per share - diluted (in NOK)	-7.04	-0.63	-1.77	-0.06
Dividend per share	0	0		0

6.3 Consolidated balance sheets

(MNOK)	2001	2002	2003	2004
Licenses and rights	1,543	1,288	1,042	988
Goodwill	459	972	990	917
Tangible fixed assets	1,133	926	652	617
Deferred tax assets	32	136	289	260
Financial fixed assets	143	138	49	85
Total fixed assets	3,310	3,460	3,021	2,867
Inventory	1,211	1,122	1,039	869
Accounts receivable	488	548	537	482
Other receivables	148	128	119	83
Bank deposits, cash, and cash equivalents	169	77	105	100
Total current assets	2,042	1,875	1,800	1,534
Total assets	5,352	5,335	4,821	4,400
Share capital	202	427	475	476
Minority interests	2	1	2	1
Other equity	1,484	1,682	1,065	938
Total equity	1,688	2,109	1,542	1,415
Deferred tax	75	27	27	24
Other provisions for liabilities	36	6	3	2
Total provisions for liabilities	111	33	30	26
Debt to financial institutions	1,832	1,719	2,434	2,335
Otherlong-term liabilities	114	24	20	23
Total long-term liabilities	1,945	1,743	2,453	2,358
Debt to financial institutions	966	794	116	59
Accounts payable and other short-term liabilities	643	655	680	543
Total current liabilities	1,609	1,450	796	602
Total equity and liabilities	5,352	5,335	4,821	4,400

6.4 Consolidated statement of cash flows

MNOK	2001	2002	2003	2004
Pre-tax profit	-855	-330	-919	-23
Adjustment for write-downs and depreciation	617	310	873	187
Changes in inventory and accounts receivable/payable	16	4	91	23
Other adjustments	-52	-147	-76	-19
Cash flow from operating activities	-275	-162	-31	169
Proceeds from sale of fixed assets	23	7	64	18
Payment for purchase of fixed assets	-321	-122	-137	-152
Proceeds/payment for share/holdings	-91	-240	-3	82
Cash flow from investment activities	-389	-355	-76	-52
Net change in long-term debt	30	-49	685	-71
Net change in short-term debt	128	-90	-677	-56
Cash effect from hedging	0	34	0	0
Receipt/payment of equity capital	615	546	124	2
Cash flow from financing activities	774	442	133	-125
Exchange rate fluctuations, cash and cash equivalents	-2	-16	2	3
Net change in cash and cash equivalents	108	-91	28	-6
Cash and cash equivalents as of 01.01	61	169	77	105
Cash and cash equivalents as of 31.12	169	77	105	100

6.5 Comments to preliminary financial figures for 2004 and Q4

- Total operating revenues for the full year 2004 amounted to MNOK 3,713, which were MNOK 371 lower than in 2003. The reduction is mainly due to the divestment of processing activities in Norway and the sale of the farming operation ASM in the US.
- EBITDA for the full year was MNOK 299 which is an improvement of MNOK 240 from 2003. EBIT for the full year was MNOK 112 compared to MNOK 667 in 2003.
- Total book value of assets by the end of 2004 was MNOK 4,400 which is MNOK 421 less than by the end of 2003.
- Booked equity for the Group by the end of 2004 was MNOK 1,415 which is 32.1% of the total capital. Corresponding figures by the end 2003 were MNOK 1,542 and 32.0%, respectively.
- As a consequence of changes in taxation of gain/loss on shareholdings in Norway the deferred tax
 assets for the group has been reduced with MNOK 50. Of this MNOK 48 relates to deferred tax positions
 that are hedging positions. Hedging positions has been put directly to equity and the tax effect of these
 positions has therefore been posted directly to equity. Summarised the change in taxation laws in
 Norway result in a tax expense of MNOK 2 and a direct reduction of equity with MNOK 48. This change
 has no cash effect.
- Net interest bearing debt by the end of 2004 was MNOK 2,295, which is a reduction of MNOK 150 compared to the end of 2003.
- The Group has obtained a waiver from Nordea regarding the debt covenants, for a period up to and including June 2005.
- Cash flow from operations for the full year 2004 was MNOK 169, a substantial improvement compared to MNOK –31 in 2003.
- Liquid funds by the end of 2004 were MNOK 100 which is MNOK 5 less than by the end of 2003. The group's total available liquidity was MNOK 368 at year end
- Total revenues in the fourth quarter of 2004 were MNOK 1,007 which is down 13% compared to same period last year. Operational profit before depreciation and amortisation (EBITDA) was MNOK 59 which is an improvement of MNOK 15 compared to same period last year.
- Operational profit (EBIT) was MNOK 16 in the fourth quarter, which is MNOK 175 better than the same period last year. Last year's EBIT includes non-recurring items of MNOK -186.
- Fjord Seafood had net financial costs of MNOK 28 in the quarter, compared to MNOK 109 in the same period last year. Last years figure includes restructuring and write downs of MNOK 55. The profit before tax in the quarter was MNOK –12 compared to MNOK –268 in the same period last year.
- Earnings per share for the quarter were NOK -0.03 compared to NOK -0.49 for the same quarter last year.

6.6 Segment information

Total operating revenues for the full year 2004 amounted to MNOK 3 713, which were MNOK 371 lower than in 2003. The reduction is mainly due to the divestment of processing activities in Norway and the sale of the farming operation ASM in the US.

EBITDA for the full year was MNOK 299 which is an improvement of MNOK 240 from 2003. EBIT for the full year was MNOK 112 compared to MNOK – 667 in 2003.



Chile					
MNOK	Q4 04	Q4 03	Change	2004	2003
Total revenues	140	192	27%	619	587
EBIT	7	-48	n/a	63	-11
Harvested tons	6,828	9,573	-29%	26,015	24,640

Approximately 70% of the salmon produced in Chile is sold in the US market as fresh fillets. Compared to Q4 2003, revenues were down by MNOK 51.3 due to reduced harvest and lower prices. The reduction in volume is a result of leaving Coho and Trout farming. Airfreight costs for fresh products to the US increased again in Q4. Revenues net of freight were thus further reduced.

As a part of the modernization plan for the Chilean operation, costs related to site upgrade have been high in 2004. This has contributed to higher biomass cost for the harvested generation and thus reduced profit. Fjord Seafood Chile achieved an EBIT of MNOK 7.1 in Q4 2004. The Chilean peso has strengthened 12% towards US dollar from 2003 to 2004, which has contributed to increased costs in dollar terms.

USA

MNOK	Q4 04	Q4 03	Change	2004	2003
Total revenues	133	193	-34%	616	712
EBIT	8	-63	n/a	24	-299

The figures for 2003 include the farming operation ASM, which was sold in Q1 2004. In Q4 of 2003 ASM revenues were MNOK 27.0.

The smoked salmon entity in the US, Fjord Seafood Ducktrap, continues to show benefits from reduction in overhead cost and restructuring of business carried out in the beginning of the year. Sales in Q4 were somewhat down from the same quarter last year due to disposal of the mail-order business in Q2 2004, which normally had its peak in the last quarter of the year.

Fjord Seafood Sales USA delivered good results in the fourth quarter. The sale of salmon is developing well and the company is continuing to strengthen its relationship with key customers.

Norway

MNOK	Q4 04	Q4 03	Change	2004	2003
Total revenues	356	351	-4%	1,050	1,259
EBIT	-13	-6	n/a	10	-284
Harvested tons	12,439	7,482	66%	34,388	32,752

The prices of salmon have declined also in the fourth quarter, influencing both sales and profitability in Fjord Seafood Norway. Compared to Q4 2003 prices are down about NOK 0.15 per kg. Harvested volume was high in Q4 compared to last year, but last year a substantial volume of trading was contributing to high revenues. EBIT for the quarter ended at MNOK –12.5.

The Q4 result has been influenced by some special events. During the quarter the fresh water unit, Trollbukta, was sold with a loss. Furthermore, in the seawater operations, increased mortality was registered at the sites Selvågen and Nonsåa due to very low oxygen level in the water. The low oxygen level resulted in bacterial infection and consequently destruction and early harvest of fish. In addition, there have been losses as a result of the severe winter storms. Total losses related to these events are MNOK 15.4.

The growth has been low in Q4 due to feed quota limitations.

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MNOK	Q4 04	Q4 03	Change	2004	2003
Total revenues	325	329	-1%	1,213	1,131
EBIT	26	25	4%	84	68

Fjord Seafood Pieters continued its improvements in Q4 compared to 2003. Sales to key accounts in the retailand the food service segments have shown a favourable development. On a full year basis, higher retail sale



were the major contributor to the overall sales growth. Sales to this segment constituted ~60% of the total – where most is private label products for the large European retail chains.

Changes in the product mix and improvement projects have contributed to improved margins. Q4 EBIT was MNOK 26.3.

The Netherlands

MNOK	Q4 04	Q4 03	Change	2004	2003
Total revenues	71	69	2%	288	337
EBIT	5	3	65%	16	20

The supply of plaice has been unstable and the prices have been very volatile for a long period, and Fjord Seafood Sterk therefore continues to change the product mix to reduce its dependency on plaice.

Compared to last year, sales to the UK market have decreased. The development in the main market in Germany has been good. EBIT for the quarter was MNOK 5.1 and for the year 2004 it was MNOK 15.5. EBIT for 2003 include gain from sale of property with MNOK 16,4.

France

MNOK	Q4 04	Q4 03	Change	2004	2003
Total revenues	105	108	-2%	350	332
EBIT	4	6	-30%	5	6

Fjord Seafood LMB and Fjord Seafood Appeti' Marine showed improvement in their operating performance compared to last year due to restructuring efforts and product pruning. Despite the reduced number of products the operations have increased their revenues in 2004.

Fjord Seafood Rolmer continues to struggle and it was therefore decided to scale down production and concentrate on fewer products. Costs related to the restructuring are included in the figures (~MNOK 0.7). Q4 EBIT for the French operations was MNOK 4.0. Last years EBIT included gain on sale of property with MNOK 2.2.

Scotland

MNOK	Q4 04	Q4 03	Change	2004	2003
Total revenues	49	44	11%	117	164
EBIT	3	-35	n/a	-2	-50
Harvested tons	1,668	1,295	29%	5,820	5,239

The Scottish production is mainly sold internally to Fjord Seafood Pieters for final sales to mainland retail chains. Remaining sales are to the British market, mainly as whole fish. The operation shows great improvement compared to last year thanks to the restructuring efforts. Q4 EBIT was MNOK 3.2.

6.7 Recent events

Fjord Seafood ASA purchased 11.25 million shares in Cermaq ASA for NOK 28.5 per share, amounting a total of MNOK 320.6 on 18 February 2005. This equals 12.9% of Cermaq's total number of outstanding shares. Sellers of the shares are NorgesInvestor II AS and AHW Invest AS. The purchase of the shares in Cermaq is meant as a catalyst for a future integration of Cermaq and Fjord Seafood. Based on this transaction, the Board of Fjord Seafood wishes to invite the Board and corporate management of Cermaq, as well as the company's major shareholder, to discuss whether a merger between the two companies could lead to further value creation for the shareholders of both Cermaq and Fjord Seafood.

The start of 2005 has shown positive development in the prices of salmon both in Europe and in the US.

6.8 Investment

Fjord Seafood has divested all US fish farming operations in 2004. The subsidiary Atlantic Salmon of Maine LLC (ASM) was sold during the first quarter, and the sales price was approximately MNOK 65. The book value of the

company was equal to sales price so there was only a minor profit and loss effect from the sale in 2004. During the first quarter also the activities in Switzerland was sold at book value, and the price was approximately MNOK 10.

In 2003 Fjord Seafood acquired a minor Spanish company, Pescados Delfiordo S.L.U, which is a sales company for salmon into the Spanish market. Purchase price was MNOK 1. The same year the Norwegian company Byrknes Fiskemottak AS was acquired for a price of MNOK 5.6.

In 2002 the joint venture, Fjord Domstein Holding, 50% of which was owned by Fjord Seafood ASA and 50% by Domstein ASA, was dissolved through a demerger with accounting effect as per 1 July 2002. Fjord Domstein Holding was 100% owner of the Pieters Group and the Enghav Group. Through the demerger, the Fjord Seafood Group acquired the Pieters Group, and Domstein acquired the Enghav Group. Fjord Seafood accounted for this as a disposal of the investment in Fjord Domstein Holding. The profit recognised in the accounts in this regard was MNOK 200.5. Furthermore, in accordance with the transaction principle, this transaction was treated as an acquisition of the Pieters Group.

Calculation of goodwill was based on book value of assets at the time of the takeover, 1 July 2002. Goodwill in the acquisition of the Pieters Group were MEUR 99.2, and the dissolution of Fjord Domstein Holding lead to a reduction of book value of goodwill of MEUR 20,9, so the net increase in goodwill was MEUR 78.2.

In 2004 Fjord Seafood sold its 34% ownership in the associated company Fjord Marin ASA.

In 2004 Fjord Seafood has made major investment in the Kongsmoen facility (MNOK 16.5) and the Rio Blanco facility in Chile (MNOK 31.9)

6.9 Debt structure

Fjord Seafood's main bank is Nordea.

MNOK 2,380 multicurrency loan and guarantee facility dated 18 February 2003

On 18 February 2003 the Company and Nordea Bank Norge ASA, as arranger, facility agent, and security trustee signed a 5-year (unless otherwise noted) loan facility for originally up to NOK 2,380 million (the "Loan").

The applicable loan margin is between 90 and 300 basis points, actual pricing is 250 basis points.

The documentation for the Loan consists of four tranches (Facility A, B, C and D).

Facility A

Facility A is a multi currency term loan of originally MNOK 1,535 which through repayments has been reduced to an outstanding of MNOK 1,380.

The repayment of Facility A will be in accordance with the following amortisation schedule:

Date	Repayment	Repayment	
30.06.2005 *	NOK 100,0	00,000	
31.12.2005	NOK 100,0	00,000	
30.06.2006	NOK 100,0	00,000	
31.12.2006	NOK 100,0	00,000	
30.06.2004	NOK 100,0	00,000	

^{*)} Due to waiver from Nordea, the repayment on 30.06.2005 amounts to MNOK 50.

5th Anniversary: The remaining outstanding amount of Facility A

Facility A is also subject to additional repayments, if the free cash flow (after adjustment of working capital changes) in a given financial year is above MNOK 200. Such cash sweep shall be limited to MNOK 100 and will also be reduced if such sweep causes the Company to have problems meeting its loan covenants on liquidity. The cash sweep shall be measured exclusive of operations in Fjord Seafood Chile and in Fjord Seafood Europe.



Facility B

Facility B is a multi currency revolving credit facility of up to MNOK 550.

Facility B is available for drawings on a fully revolving basis throughout its term. It is a condition precedent to each drawing that there is no breach of any representation and warranty and that there is no event of default.

Facility C

Facility C is a multi currency bullet loan in the amount of MNOK 200 with repayment in full on 18 February 2006.

Facility D

Facility D was a multi currency term loan of originally MNOK 45. The loan has subsequently been repaid.

Summary

The applicable margin for Facility A, B, C and D will be calculated on a ratchet based on the ratio of net interest bearing debt ("NIBD") divided by EBITDA. The applicable margin will be between 90 and 300 basis points p.a. The applicable margin will be added to the relevant interbank market rates as applicable.

The financing is subject to the following financial covenants

- Permitted ratios of NIBD divided by EBITDA (with NIBD defined as consolidated total borrowings less consolidated cash or cash equivalents and EBITDA defined as earnings before interest, taxes, depreciation and amortisation of goodwill). The maximum permitted ratio is currently 5.1:1 decreasing gradually to 3.5:1 from Q4 2006.
- Until the total debt/equity is below 80 per cent, The Company shall also maintain a minimum liquidity (cash and available facilities) of NOK 300 million for the group as a whole and MNOK 175 for the "Nordea Units"
- Equity/total assets should be in excess of 34.5 per cent rising to 37.5 per cent from Q4 2004

The Company is also subject to certain other customary covenants including CAPEX restrictions and change of control.

Loan facilities - Chile

Fjord Seafood Chile has local loan facilities in Chile drawn predominantly upon Chilean banks. The facilities consist of

- Term Facility with an outstanding of MUSD 22.7 and semi-annual repayments of MUSD 3.35 until June 2008.
- MUSD 7.4 revolving facility maturing in June 2006.
- In addition, the Chilean operation has obtained a MUSD 2.4 loan from Eksportfinans with fixed interest rate of 2.7%.

Depending on the financial performance of the Chilean operations, the applicable loan margin is between 200 and 300 basis points (200 basis points short term and 300 basis points long term). The facilities contain financial covenants regarding profitability and gearing. In addition, the facilities are subject to restrictions on capital expenditure as well as the giving of dividends.

Loan facilities - Fjord Seafood Europe

Fjord Seafood Europe maintains several long-term loans as well as overdraft facilities. However, the majority of the financing lies with ING, KBC and ABN Amro. Margin on floating rate financing is between 95 and 125 basis points. The actual interest bearing debt is about MNOK 155. The loans have covenants regarding solvability and gearing. The facilities have in addition covenants on approval of dividends.

Summary

Fjord Seafood ASA has drawn all its long-term loans in NOK. The total loan amount is MNOK 1,970, and the average interest rate at the end of 2004 is 4.51%.

Year	Repayr	ment
2005	NOK	150,000,000
2006	NOK	400,000,000
2007	NOK	200,000,000
2008	NOK	1,220,000,000
Total	NOK	1,970,000,000

6.10 Hedging policy

The Group has developed a hedging strategy for its foreign currency exposure, where lending to and investments in subsidiaries are hedged by borrowing in the same currency or by the use of derivatives. In addition, the currency exposure on ordinary purchases and sales is hedged as it occurs. 80% of revenues are in other currencies than NOK, mostly in USD, YEN, BGP, EUR and CLP.

Accounts receivable and debt in foreign currencies are valued at the year-end exchange rate.

Accounts receivables associated with sales in foreign currencies and sales in foreign currencies are largely hedged by forward exchange contracts. Forward exchange contracts are reported through the profit and loss statement. The Group also uses foreign currency exchange rate options as instruments to hedge future sales.

The group has entered into long term currency swaps to hedge investments in foreign operations and loans to foreign subsidiaries. Gains or losses on these financial instruments are booked against the group's equity for the part that relates to the hedging of investment in subsidiaries. In the parent company accounts the gain or loss are booked towards the shareholding in subsidiaries. The remaining gain or loss on the long term currency swap, which will relate to loans to subsidiaries, are booked in the profit and loss account.

Interest hedging instruments are not carried in the balance sheet; the effect from this hedging is reported in the profit and loss account for the period that it relates to.



7 Share capital and shareholder matters

7.1 Current share capital

As of the date of this Prospectus, the Company's share capital, fully paid, is 475,598,081, divided into 475,598,081 shares, each with a nominal value of 1. The share capital is fully paid.

After the Share Issue, the Company's share capital will be up to 600,998,081, divided into up to 600,998,081 shares, each with a nominal value of 1.00.

After the deduction of the costs associated with the Share issue, the aggregate share premium shall be allocated to the Company's share premium reserve.

7.2 Share capital development

The development in the Company's share capital since 1998 is shown in the table below.

Date	Change in share capital (NOK)	Total share capital (NOK)	Change number of shares	Total number of shares	Par value (NOK) Comments
26.02.09	£ 972 000	22 000 000	E92 209	2 200 808	Merger with St-Fjord Holding AS and Fagervik Laks
26.03.98	5,823,080	23,998,080	582,308	2,399,808	10 Private placement towards employees
26.10.98	11,410	24,009,490	1,410	2,400,949	en en la compaña de la com
26.10.98	55,000	24,064,490	5,500	2,406,449	Private placement towards minority shareholders in 10 Draugen AS
26.10.98	222,000	24,286,490	22,000	2,428,649	Minority shareholders in acquired companies are 10 bought out with settlement in shares
01.03.99	3,800,000	28,086,490	380,000	2,808,649	10 Merger with Nerøy Fiskeoppdrett.
04.03.99	40,000	28,126,490	4,000	2,812,649	Private placement towards minority shareholders in 10 Kongsmoen Settefisk
28.10.99	9,680	28,136,170	968	2,813,617	10 Private placement towards employees
31.01.00	-	28,136,170		28,136,170	1 Split 1:10
07.07.00	1,355,630	29,491,800	1,355,630	29,491,800	1 Acquisition of Saga Lax Seafood AS
10.08.00		48,249,247			Merger with the salmon farming activities of 1 Domstein ASA
11.08.00	18,757,447 1,802,200	50,051,447	18,757,447 1,802,200	48,249,247	Merger with Gigante Havbruk AS
22.08.00	36,775	50,088,222	36,775	50,051,447 50,088,222	Private placement towards employees
15.09.00	14,000,000	64,088,222	14,000,000	64,088,222	Placement to institutional investors in connection with listing
13.10.00	1,298,600	65,386,822	1,298,600	65,386,822	Private placement towards selling shareholders of 1 Sisomar
07.11.00	4,842,170	70,228,992	4,482,170	70,228,992	1 Merger with Euro Laks AS
09.04.01	746,228	70,975,260	746,228	70,975,260	1 Acquisition of Sogn Marine Farm
03.05.01	14,000,000	84,975,260	14,000,000	84,975,260	1 Acquisition of ContiSea, LLC
22.10.01	116,666,667	201,641,927	116,666,667	201,641,927	1 Directed offering
08.07.02	175,416,664	377,058,591	175,416,664	377,058,591	1 Private Placement
01.08.02	15,318,142	392,376,733	15,318,142	392,376,733	1 Repairment
06.09.02	35,000,000	427,376,733	35,000,000	427,376,733	Private placement of shares to Enghav Holding 1 (acquisition of Pieters NV)
02.10.02	27,018	427,403,751	27,018	427,403,751	Non-tradable pre-emptive rights share issue 1 (synthetic subscription rights issue)
20.01.03	11,200,000	438,603,751	11,200,000	438,603,751	Placement in connection with cooperation 1 agreement with Samherji
04.11.03	36,363,636	474,967,387	36,636,363	474,967,387	1 Private placement
26.03.04	630,694	475,598,081	630,694	475,598,081	1 Exercise employees options program

7.3 Exchange information

Fjord Seafood has been listed on Oslo Børs since 19 September 2000 under the ticker FJO. Fjord Seafood's shares are registered in VPS, with security ISIN- NO 000 3102600. Fjord Seafood's VPS registrar is Nordea Bank Norge ASA.

7.4 Shareholder structure

As of 7 March 2005, Fjord Seafood had 9,503 shareholders registered in the VPS, of which 9,308 were Norwegian and 195 were foreign. Foreign shareholders held 7.71% of the share capital.

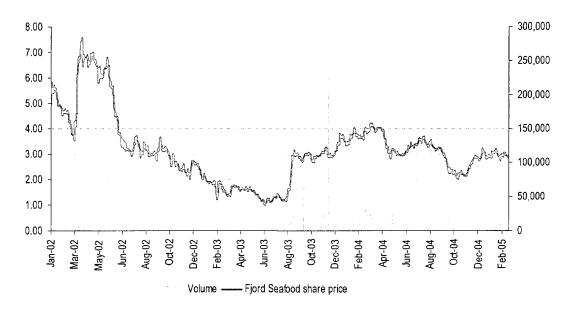
The following table lists the twenty largest shareholders of Fjord Seafood registered in the VPS as of the same date.

Shareholder	# of shares	%
Domstein ASA	53,418,164	11.2%
Domstein Enghav AS	35,000,000	7.4%
Odin Norge	23,836,720	5.0%
Odin Norden	21,069,607	4.4%
Credit Suisse First Boston	11,000,000	2.3%
Vital Forsikring ASA (omløp)	6,203,100	1.3%
Torgnes AS	6,045,484	1.3%
West Coast Invest AS	6,000,000	1.3%
Vicama AS	5,372,500	1.1%
MP Pensjon	5,121,000	1.1%
Jobas AS	4,781,000	1.0%
Fondsfinans ASA Egenhandelskonto	4,752,422	1.0%
Per M. Hjelde	4,292,000	0.9%
Umoe Invest AS	3,400,000	0.7%
Institusjonen Fritt Ord	3,200,000	0.7%
Torgnes Invest AS	3,133,551	0.7%
Saga Lax Norge AS	2,617,900	0.6%
Wakco AS	2,600,000	0.5%
Saga Lax AS	2,505,434	0.5%
Fortius A/S	2,500,000	0.5%
Total top 20	206,848,882	43.5%
Others	268,749,199	56.5%
Total	475,598,081	100.0%

Fjord Seafood ASA is legally the owner of 596,400 shares in Fjord Seafood ASA, which represents 0.1% of the share capital. These shares were purchased in the financial market in 2001, and price was MNOK 19.32. Own shares are recorded at nominal value (NOK 1.00) and charged against paid in equity. The Company has currently no plans to dispose the shares.

7.5 Share price development

The graph illustrates the share price development since January 2002 until today and volume. [to be updated before printing]



Source: Datastream

7.6 Authorisations

7.6.1 Authorisation to issue new shares

At the AGM of the shareholders held on 7 May 2004, the Board of Directors of Fjord Seafood was granted the following authorisations:

The AGM gave the board of directors the following authorisation in connection with the company's option scheme:

- (i) The board of directors is authorised to increase the company's share capital by up to NOK 15,000,000.
- (ii) The authorisation may only be used to issue shares in connection with the company's option scheme.
- (iii) The pre-emptive rights of existing shareholders may be waived.
- (iv) The authorisation is effective up to and including 6 May 2006.
- (v) The authorisation may be utilised in an acquisition, cf. section 5-15 of the Stock Exchange Act.
- (vi) Previous authorisations for the board of directors to increase the share capital are withdrawn.

In addition, the AGM gave the board of directors the following authorisation:

- (i) The board of directors is authorised to increase the company's share capital by up to NOK 50,000,000.
- (ii) The authorisation may be used to approve one or more share issues.
- (iii) The authorisation covers a capital increase by means of non-cash contributions, the right to incur special obligations for the company, of section 10-2 of the Public Limited Companies Act, and decisions on mergers pursuant to section 13-5 of the Public Limited Companies Act.
- (iv) The pre-emptive rights of the existing shareholders may be waived.
- (v) The authorisation is effective until the ordinary general meeting in 2005, but no later than 30 June 2005.

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As of the date of the Prospectus, Fjord Seafood has not issued any shares according to these authorisations.

7.6.2 Authorisation to acquire own shares

The Company has no authority to acquire own shares.

7.7 Share options

Option Scheme 1

Option Scheme 1 was set up in September of 2002. Under the scheme, 44 employees have the right to purchase a total of 7,230,001 shares in Fjord Seafood ASA at a price of NOK 3,- per share. The options are exercisable until 30 September 2005. If the holder wants to exercise the option before September 2005, a request to the board needs to be done (the process takes minimum 4 weeks).

Option Scheme 2

An individual share option plan was established for the Group CEO in March 2004, whereby he has been awarded 2,000,000 options, with an exercise price that has been set at NOK 3.75 per share. The structure of the scheme is that 1/3 of the options can be exercised for the first time after May 1 2004, 1/3 after May 1 2005 and 1/3 after May 1 2006. The scheme gives Helge Midttun the right to accumulate his options, and the plan expires June 1 2006.

7.8 Shareholder agreements

The Company is not aware of any agreements between its shareholders relating to the holding of shares in Fjord Seafood.

7.9 Shareholder rights

7.9.1 Share classes and voting rights

Share classes

Fjord Seafood has one single share class.

Voting rights

Each share in Fjord Seafood carries one vote, and is equal in all respects.

As a general rule, resolutions that shareholders are entitled to make pursuant to Norwegian law or Fjord Seafood's Articles of Association require a simple majority of the votes cast. In the case of election of directors to the Board of Directors, the persons who obtain the most votes cast are deemed elected to fill the positions up for election. However, as required under Norwegian law, certain decisions, including resolutions to waive preferential rights in connection with any share issue, to approve a merger or de-merger, to amend Fjord Seafood's Articles of Association or to authorise an increase or reduction in the share capital, must receive the approval of at least twothirds of the aggregate number of votes cast as well as at least two-thirds of the share capital represented at a shareholders' meeting. Norwegian law further requires that certain decisions which have the effect of substantially altering the rights and preferences of any shares or class of shares receive the approval of the holders of such shares or class of shares as well as the majority required for amendments to Fjord Seafood's Articles of Association. Decisions that (i) would reduce any shareholder's right in respect of dividend payments or other rights to the assets of Fjord Seafood or (ii) restrict the transferability of the shares require a majority vote of at least 90 per cent of the share capital represented at the general meeting in question as well as the majority required for amendments to Fjord Seafood's Articles of Association. Certain types of changes in the rights of shareholders require the consent of all shareholders affected thereby as well as the majority required for amendments to Fjord Seafood's Articles of Association.

In general, in order to be entitled to vote, a shareholder must be registered as the beneficial owner of Shares in the share register kept by the VPS. Beneficial owners of Shares that are registered in the name of a nominee are



generally not entitled to vote under Norwegian law, nor are any persons who are designated in the register as holding such Fjord Shares as nominees.

7.9.2 Trading rights

The Company's articles of association do not contain any limitations with regard to trading of the shares.

7.9.3 Limitations on the right to own shares

Neither the articles of association nor current company legislation limit the right to own shares in the Company.

7.9.4 Shareholder and dividend policy

Shareholder policy

Restriction on Ownership of Shares

The Articles of Association of Fjord Seafood contain no provisions restricting foreign ownership of Shares. There are no limitations under Norwegian law on the rights of non-residents or foreign owners to hold or vote the Shares.

Additional Issuances and Preferential Rights

All issuances of Fjord Shares by Fjord Seafood, including bonus issues, require an amendment to the Articles of Association, which requires the same vote as other amendments to the Articles of Association. Furthermore, under Norwegian law, Fjord Seafood's shareholders have a preferential right to subscribe for issues of new shares by Fjord Seafood. The preferential rights to subscribe in an issue may be waived by a resolution in a general meeting by the same vote required to approve amendments to the Articles of Association. A waiver of the shareholders' preferential rights in respect of bonus issues requires the approval of all outstanding shares, irrespective of class.

Under Norwegian law, bonus issues may be distributed, subject to shareholder approval, by transfer from Fjord Seafood's free equity or from its share premium reserve. Such bonus issues may be effected either by issuing shares or by increasing the par value of the shares outstanding.

The issuance of shares to holders who are citizens or residents of the United States upon the exercise of preferential rights may require Fjord Seafood to file a registration statement in the United States under United States securities laws. If Fjord Seafood decides not to file a registration statement, such holders may not be able to exercise their preferential rights and in such event would be required to sell such rights to eligible Norwegian persons or other eligible non-US holders to realise the value of such rights.

Dividend Policy

Fjord Seafood wants to create financial value for its owners by securing growth and profitability. The value created in the company should be reflected in higher share price and dividends.

The long term objective is to pay out about 30 per cent of its result to its shareholders, provided that the company has an adequate liquidity and equity ratio.

Under Norwegian law, no interim dividends may be paid in respect of a financial period as to which audited financial statements have not been approved by the annual general meeting of shareholders, and any proposal to pay a dividend must be recommended or accepted by the directors and approved by the shareholders at a general meeting. The shareholders at an annual general meeting may vote to reduce (but not to increase) the dividends proposed by the directors.

Dividends in cash or in kind are payable only out of (i) the annual profit according to the adopted income statement for the last financial year, (ii) retained profit from previous years, and (iii) distributable reserves, after deduction of (a) any uncovered losses, (b) the book value of research and development, (c) goodwill, (d) net deferred tax assets recorded in the balance sheet for the last financial year, (e) the aggregate value of any

treasury shares Fjord Seafood has purchased or been granted security over during the preceding financial years, (f) any credit or security given pursuant to sections 8-7 to 8-9 of the Norwegian Public Limited Companies Act and provided always that such distribution is compatible with good and prudent business practice with due regard to any losses which may have occurred after the last balance sheet date or which may be expected to occur. Fjord Seafood cannot distribute any dividends if the equity, according to the balance sheet, amounts to less than ten per cent of the total balance sheet without following a creditor notice procedure as required for reducing the share capital.

Under Norwegian foreign exchange controls currently in effect, transfers of capital to and from Norway are not subject to prior government approval except for the physical transfer of payments in currency, which is restricted to licensed banks. Consequently, a non-Norwegian resident may receive dividend payments without Norwegian exchange control consent if such payment is made only through a licensed bank.

Fjord Seafood's Board of Directors considers the amount of dividend (if any) to recommend for approval by Fjord Seafood's shareholders, on an annual basis, based upon the earnings of Fjord Seafood for the year just ended and the financial situation of the Company at the relevant point in time.

7.9.5 Information policy and investor relations

Fjord Seafood endeavours to provide all market participants with timely and equal information. In addition to current notifications to Oslo Børs, the Company arranges investor presentations in connection with quarterly and annual financial reporting. On certain occasions, the Company also arranges meetings with investors.

Fjord Seafood also pursues an open information policy towards the media and other stakeholders.

From October 2004 Oslo Børs introduced a marking of companies providing a defined set of investor relation information for the market on their websites. Fjord Seafood has obtained both the "I" and the "E" mark. The "I" mark acknowledges that the Company has met certain extended information requirements in the relevant benchmark period. The "E" mark requires the Company to make all information available in English.

Fjord Seafood has established a policy for good corporate governance in accordance with applicable recommendations, including recommendations from Oslo Børs. It is a goal that the shareholders will have reasonable opportunity to exercise their power as owners, that the Board of Directors will look after all of the shareholders' interests for the common good, and that the Board of Directors and the management work together in a professional manner.



8 Risk factors

A subscription of the New Shares offered by this Prospectus involves a high degree of risk. The following factors, in addition to the other information contained in this Prospectus, should be carefully considered before making any such subscription. Included in this Prospectus are various "forward-looking statements", including statements regarding the intent, opinion, belief or current expectations of the Company or its management with respect to, among other things, (i) goals and strategies, (ii) plans for new product development, (iii) marketing plans, the Company's target market, (iv) evaluation of the Company's markets, competition and competitive position, (v) trends which may be expressed or implied by financial or other information or statements contained herein, and (vi) outcomes of disputes. Such forward-looking statements are not guarantees of future performance and involve known and unknown risks, uncertainties and other factors that may cause the actual results, performance and outcomes to be materially different from any future results, performance or outcomes expressed or implied by such forward-looking statements. Such factors include, but are not limited to, the risk factors described below and elsewhere in this Prospectus.

Macroeconomic fluctuations

The demand for farmed fish is strongly influenced by the consumer's buying power and the global economic development. Changes in the consumer habits and behaviour will influence the demand for fish in the regions where the Group is operating, and may have a negative impact on its turnover and profit.

Changes in interest rates

The Group's net profit/loss depends on financial costs, as the Group has considerable interest-bearing debt. About 55 per cent of the Group's debt is debt in NOK and about 26 per cent is debt in USD. If there is an increase in Norwegian interest rate of 1 per cent, the Group's interest expenses will increase by NOK 12.9 million per year.

Currency fluctuations

Because a portion of Fjord Seafood's business is conducted in currencies other than Norwegian Kroner, the Company will be exposed to volatility associated with foreign currency exchange rates in the course of business. There can be no assurance that the Company will not experience currency losses in the future. The most important currencies are NOK, USD and EUR, but GBP is also important.

Share price volatility

The Fjord Seafood share price could experience substantial fluctuations caused by a number of factors. Many of these will be outside the Company's control and may be independent of its operational and financial development. Factors which may affect the share price include the following (the list is not exhaustive):

- Reactions to quarterly and annual reports published by the Company
- Changes in analysts' estimates
- Changes in the aquaculture industry in general
- Changes in market and financial prospects
- Rumours and speculation in the market

Variability of operating results

The Company's operating income/loss and operating results can vary from month to month. The Company's operating income is difficult to forecast due to changes in technology, the competitive environment, and other general economic and market conditions. Unanticipated difficulties in pursuing the Company's business strategy as described in this Prospectus could have a material adverse effect on the Company's business, operating results, or financial condition.

Industry

Prices, supply and demand

The main market risk is associated with the demand for aquaculture fish. Overproduction may lead to a fall in prices and in turn materially affect the Company's profitability. The aquaculture industry is characterised by heavy competition and many global competitors. The demand for aquaculture fish is to a great extent influenced by a number of external and uncontrollable factors. Any shift in the demand may lead to lower sales prices and may have a negative impact on the company's turnover and profit.

Increasing prices will entice new entrants and increased supply of salmon, as occurred in 2003, with the consequent low prices causing financial difficulties for all companies in the industry. Consolidation of the farming businesses tends to accelerate under such conditions.

The supply/demand balance could be changed by new producer nations of salmon and salmon trout entering the market, although at this stage there is no evidence of a major new producer entering the market. If a new species of seafood is introduced and commercialised, this may cause substitution away from salmonides. A failure to meet such a development could adversely affect the Group's operating results and financial condition.

The production of salmon is a global business with producers in several different countries. The historic profitability of the industry and the continuing growth in demand has attracted new entrants, particularly in Chile. Over-production and low prices have encouraged the acceleration of consolidation and integration in the industry. Economies of scale and the need for a strong capital base are likely to encourage further consolidation.

There are a number of barriers to entry offsetting expansion into the industry:

- The requirement for permits to farm fish (licenses) which prevail in all relevant jurisdictions
- Increasingly fewer and bigger key customers
- Customer demand with regard to stable deliveries and a diversified portfolio of product (species) and
- The need for an adequate capital base to survive volatile prices

Feed cost and resource situation

Feed costs accounts for an important part of the production cost (50 per cent). Fluctuations in price of fish feed could have an impact on industry's profitability. The price of fish feed is dependent on the global market for protein meal and fish and vegetable oils.

Natural limitations in the resources of the sea may lead to a shortage of fish meal and fish oil in the world. Fish meal and fish oil are critical input factors in the production of feed for fish farming products.

The market for the Company's products and services is competitive. The failure of the Company to maintain a competitive product and services offering could have a material adverse effect on the Company's business, operating results or financial condition.

Operational risk

Disease

Natural conditions such as climate, disease and algae/jellyfish will be of crucial importance for when and how much salmon is available in the market.

Disease is a major risk element facing companies within the aquaculture industry. In connection with outbreaks of diseases, in addition to direct losses of fish, the Company may have to carry out expensive measures such as forced slaughtering, disposal of slaughtered fish and medication.

Loss of smolt and fish in sea can result in limited production capacity and reduce the Company's farming operations and capacity to deliver in accordance with contractual obligations. As a consequence, disease outbreaks may have negative effects on the Company's operating results and financial condition.

Some of the main diseases facing fish farmers are presented below:

Infectious Salmon Aanaemia (ISA) is caused by a virus and transmitted by infected fish or dead organic materials. The virus has a short life cycle, and is not found in fresh water. ISA was first discovered in Norway in 1984, and contributed to enormous fish losses around 1990. ISA was identified in salmon in the New Brunswick industry in 1997. While SSF is trialing an experimental vaccine, prevention is the focus of the company's risk management practices. The industry has taken a number of steps to reduce the risk of ISA related losses including eliminating the discharge of blood water, maintaining its existing degree of separation between sites, fallowing areas which have experienced ISA, institution of single year class management practices, restricting the movement of boats and equipment from infected areas, and rapid removal of any cages which test positive.

Furunculosis is caused by the bacteria Aeromonas salmonicida, and may be transmitted through water or direct contact. Import of smolt from Scotland in 1985 reintroduced this disease in Norway. In 1991 this disease was widespread in almost all farming areas in addition to many watercourses in Norway. Better vaccines are the main reason why this disease is of no significant threat today. The illness has never been proved to exist in Chile.

Viral Haemorrhagic Septicaemia (VHS) is caused by a virus that can affect rainbow trout, mainly in freshwater. Because the virus can be present in sites with no infected fish, the ways and causes of infection are unclear. This disease is most common for small size fish and marine fish can be carriers for this virus.

Infectious Pancreatic Necrosis (IPN) and Infectious Haemeopatic Necrosis (IHN) are highly contagious viral diseases of trout and salmon. High mortality is typically experienced, especially in fry and fingerling rainbow, brook and brown trout. The IPN virus also causes mortality in striped bass, sea bass, menhaden, halibut, yellowtail and eel. Viral diseases occur in many parts of the world, including North, Central and South America, Europe (including the UK), Scandinavia, Japan and Southeast Asia.

Sea Lice is a parasite that lives in the sea that may cause a problem to fish both inside and outside cages. Fjord Seafood is controlling the fish on a regular basis to prevent the growth of these ecto-parasites (on skin) and use either lipfish or medical treatment.

During 2001 there have been outbreaks of ISA at two of the Group's locations in Sogn og Fjordane in Norway. There has been an outburst of IPN at two of the Group's smolt facilities in Nord Trøndelag in Norway, but in the later seasons Fjord Seafood has not faced big loss due to IPN or ISA.

Insurance coverage of biomass tends to change according to major outbreaks of diseases, as diseases are removed form coverage. This has recently happened with regard to ISA, where fish farming companies today are self insured.

Algae Bloom

Algae blooms are intensive and sudden blooms of algae that occur naturally in the world's marine environment. Some algae species are harmful for living marine organisms. The risk of occurrence of an algae bloom is highly site specific and highly weather dependent. The Group has implemented preventive measures to reduce the potential damage related to a bloom of harmful algae. Fish losses due to harmful algae bloom could, however, have negative consequences for the Company's operating results and financial condition.

Predators

Seals, sea lions, and predatory birds are the most frequently occurring sources of predator related fish losses. The most effective management practices to reduce seal and sea lion related losses include the use of seal scarers, semi-rigid netting, predator barrier netting, double netting, and the deployment of larger cages. Where permitted, the removal of the predator could be means of control, but is only used when all other measures fail.

Other operational risks

Farmed fish require water conditions, which have to be carefully maintained in order to ensure their continuing good health. Unintentional accidents causing pollution or loss of water may result in the death of fish or the necessity to harvest fish before they reach optimal market size. Inventories of fish in the water are also

susceptible to deliberate acts of vandalism or sabotage for whatever reason, which can again result in the death of the fish or the necessity to harvest fish before they reach optimal market size.

The growth rates of fish are dependent upon weather conditions. Unexpectedly hot or cold temperatures may adversely impact growth rates, harm the fish and lead to losses of fish. Bad weather may also delay harvest or result in the loss of equipment or fish. Adverse weather conditions such as storms or floods can also cause damage to facilities such as interruption of water supply or seaweed blockages that may also lead to loss of fish.

The Group is dependent upon attracting and retaining key employees and management personnel in its various business areas. Financial difficulties and other factors could adversely affect the Group's ability to retain key employees. The loss of the services of key employees could have a negative impact on the Group's operating results and financial condition. Competition for qualified personnel is intense and the Group will in all likelihood be subjected to recruiting efforts directed at key employees from competitors and others.

Environmental risk

Natural phenomena or damage to cages may allow fish to escape. In addition to negative financial consequence with regard to loss of biomass, escaping fish are considered to have a negative effect on the natural marine environment. The claims include allegations that escapees have a negative effect on the gene pools of wild fish, increasing mortality in next generation salmon produced by interbreeding with wild fish. Norwegian authorities pursue this issue vigorously, levying penalties and criminal prosecution against those who infringe regulations adopted to prevent escapes, which could affect the Company's operating results and financial condition.

There is substantial public attention to the risk of escape in jurisdictions having adopted or adopting measures to protect wild salmon (e.g. in parts of Scotland). Strict and financially burdensome conditions for obtaining and maintaining farming permits may be imposed to limit the risk of escape and assist in the identification of escapees, which could have negative effects on the Company's operating results and financial condition.

Norway has a long coastline with rough weather conditions at times, to which most fish farming facilities are exposed. Although the Group's fish farming sites in Norway are located in areas where the weather conditions are well known and where all the facilities have been secured as well as possible, there will always be a risk that the facilities or parts of the facilities will be damaged as a result of rough weather conditions, which could have negative effects on the Group's operating results and financial condition.

The Group's offshore production facilities in Chile and Scotland may also suffer from bouts of extreme weather.

Financial risks

The company has a net interest bearing debt of MNOK 2,295 versus total assets of MNOK 4,400, and the booked equity for the Group by the end of 2004 was MNOK 1,415 which is 32.1% of the total capital.

The Group will be subject to various financial and other covenants in their respective credit agreements. The financial covenants relate in particular to the ratios of equity to total assets, net interest bearing debt to EBITDA, total debt to equity, interest coverage ratio and available liquidity. Failure to comply with such covenants will constitute an event of default under such agreements.

International operations

Operations in international markets are subject to risks inherent in international business activities, including, in particular, general economic conditions in each such country, overlapping differing tax structures, managing an organisation spread over various jurisdictions, unexpected changes in regulatory requirements, complying with a variety of foreign laws and regulations.

Regulatory framework and political risk

The Group may be impacted by changing environmental protection laws and regulations enacted by international, national and local regulators. Please see chapter 9 for a detailed description of the regulatory framework.



There is a political risk associated with future regulations regarding the establishment of new operations, fish density and feed quotas. The allocation of new licences or other measures that increase production capacity may upset the market balance between supply and demand, which could adversely affect the Group's operating results and financial conditions.

Recently the idea of taxation on the use of coastal areas has been put forward. The possibility of an introduction of this or other new forms of taxation is a constant risk.

Trade measures

Decisions by EU and U.S. trade authorities in current and future reviews could materially affect Fjord Seafood's sales and profits.

European Union

The EU introduced anti-dumping and anti-subsidy measures against Norwegian salmon in 1997. The measures lasted for a period of five years. At the same time, an agreement between the Norwegian state and the European Commission was entered into (the Salmon Agreement). The agreement imposed further limits on Norwegian salmon export to the European market, with the same duration as the anti-dumping measures.

Both the anti-dumping measure and the Salmon Agreement were terminated in May 2003, but Norway voluntarily agreed to maintain an export tax of 3 per cent. In January 2004 this tax was reduced to 0.75 per cent, which is also the prevailing rate today. In February 1996 a feed quota scheme was also introduced to regulate the production, and this agreement lasts to December 2004. Whether new measures will be introduced when this scheme expires is uncertain.

Following Irish and British complaints against salmon farmers in Norway, Iceland, Chile and the Faeroes, the EU introduced in August 2004 a temporary import quota for Norwegian salmon lasting up to to February 2005. During this period imports in excess of 163,997 attracted a punitive duty of 17.8 per cent.

On 4 February 2005, the EU resolved to introduce permanent measures to substitute the above mentioned initiatives. The trade sanctions contain a minimum import price (MIP) to be used for sale to EU, and regulations on trade tax to be paid, if the defined price is not adhered to. In addition there is a defined export quota to EU that cannot be exceeded without paying additional tax on the sale. The importers must provide satisfactory evidence to the relevant customs authorities of the actual import price and grant security to the customs authorities pending the provision of such evidence. The safeguard measures entered into force on 6 February 2005. Norwegian authorities are considering filing a complaint against the EU measures with the WTO.

The restrictive measures from the EU could have an adverse effect on Fjord Seafood's business and results of operations.

The USA

Imports of Chilean salmon to the United States, including those by the Company's Chilean subsidiaries, are subject to an antidumping duty order issued by the DOC in 1998. The DOC's reviews of salmon imports by the Company's Chilean subsidiaries that have been completed to date have not found a material dumping margin, and those imports consequently have not been subjected to antidumping duties or deposit requirements. Based on expected 0 or de minimise margins in the review of the 2000-2001 period currently being conducted by the DOC, the Company's Chilean subsidiaries have requested revocation of the order with regard to their exports. The decision on revocation involves consideration of factors on which the DOC has substantial discretion that could lead the DOC not to revoke the order for one or more of these subsidiaries. If the Company's subsidiaries continue to be subject to the antidumping duty order, they may become liable for significant amounts of retroactively imposed antidumping duties for which no accounting provisions have been made by the Group and their future access to the U.S. market may be adversely affected by higher deposit and duty rates in the future. Any such developments could have a material adverse effect on Fjord Seafood's financial condition and results of operation.

Legal claims and tax exposure

Fjord Seafood is subject to certain legal claims from customers, employees, etc. Furthermore, Fjord Seafood is subject to certain actual and potential disputes with the tax authorities. See section 10 ("Legal disputes and tax matters"). No assurance can be given that the amounts provided for in the accounts are sufficient to cover the final outcome of such claims and matters.

Covenants

Fjord Seafood is subject to various financial and other covenants in the respective credit agreements. The financial covenants relate in particular to the ratios of equity to total assets, net interest bearing debt to EBITDA, total debt to equity and interest coverage ratios. Failure to comply with such covenants will constitute an event of default under such agreements. The occurence of an event of default, whether as a result of breach of covenants or otherwise, will entitle the banks to accelerate the relevant credits and demand repayment in full prior to the stated maturity date. Should Fjord Seafood not have sufficient funds to repay the loans, it is dependant upon being able to reach agreements with the banks for waiver of covenants, to refinance the existing loans and/or dispose assets to meet debt payments. Failing of any of the foregoing actions Fjord Seafood may face debt composition or bankruptcy proceedings being opened.

Damage claims under contracts

Fjord Seafood's general policy is to reduce potential liability in contracts with customers by excluding liability for consequential loss and by capping the damage liability. However, certain of the customer agreements do not, or only partially, contain such limitations.

Loss of key employees

Fjord Seafood is dependent on the ability to attract and retain highly skilled technical, managerial and marketing personnel. The Company may not be able to retain key employees, or may need to pay higher compensation, which could adversely affect operating results.

9 Regulatory framework

9.1 Regulatory framework Norway

9.1.1 The Norwegian Farming of Fish and Shellfish Act

Current legislation is the Act of 14 June 1985 no 68, on breeding of fish and shellfish (the "Fish Farming Act").

Farming operations/sea farms have to be approved by the Norwegian Ministry of Fisheries ("NMOF"), which grants licences pertaining to the different stages of the breeding process, such as hatching, juvenile production etc. Licenses are normally issued with an unlimited term, but with a limited right for the NMOF to withdraw the license (e.g. in case the sea farm poses a threat to the environment that can not be remedied otherwise).

With respect to salmon and trout, the NMOF determines licensing periods, the number of licences to be granted and the distribution between regions.

A more liberal licensing policy has been applied to marine fish, subject to compliance with minimum requirements. The NMOF is preparing new regulations with respect to the breeding of marine fish.

A licence issued pursuant to the Fish Farming Act can only be transferred to another person or legal entity with the approval of the Norwegian Directorate of Fisheries. Legal entities owning licences may in principle change ownership without approval provide certain filing requirements are complied with. In addition to the filing requirements, changes in the owning interests of a legal entity holding a license is often conditional on the Norwegian Directorate of Fisheries' approval pursuant to the conditions set under each license. Further the NMOF may decide that changes in the owning interests in the legal entity holding the license have to be approved.

NMOF issued a consultation paper on 7 December 2004, containing a proposal for a new Aquaculture Act which is to supersede the Fish Farming Act. The consultation paper proposes to maintain the system with a limited number of licenses for farming of trout and salmon. However, it also proposes that the licenses shall be transferable without approval from the authorities, and that licenses may be pledged. NMOF assumes that this will increase the creditworthiness of fish farming companies.

The industrial production of fish is also controlled by way of regulation of the size of the farms and regulation of fish density.

Previously, directives under the Fish Farming Act governed the maximum quantities of feed that may be used in the breeding of salmon. The feed quota for salmon was regulated for periods of one year. From 1 January 2005, the feed quota arrangement was repealed.

Regulations adopted under the Fish Farming Act shall ensure that foodstuffs are healthy and fit for human consumption. If there is doubt whether fish from a sea farm contains for example illegal additives, the fish is to be retained in the sea farm.

Regulations adopted under the Fish Diseases Act (see below) and the Fish Farming Act of 20 December 2000 governs assignment, establishment and operation of smolt facilities.

The Regulations of 22 December 2004 restrict the number of licences that can be owned or controlled by a person or a company. If an acquisition results in an owner acquiring control (meaning that such owner directly or indirectly acquires 50 per cent ownership) over more than 20 per cent of the total volume of lisenced biomass in Norway, permission is required from NMOF. Permission will be denied if the ownership exceeds 35 per cent of the licensed biomass. Control of more than 50 per cent of the total volume of licensed biomass in one of the regional areas defined by the fishery authorities is prohibited.

9.1.2 The Norwegian Food Production and Food Safety Act ("Food Act")

The Food Act applies to fish and other aquatic organisms and supersedes i.a. the Fish Diseases Act, The Food Act and appurtenant regulations impose a legal duty to prevent occurrences of fish disease. Further, there is a legal duty to conduct regular health controls and there are limitations on the trade and import of fish. Pursuant to the regulations the expansion and relocation of a sea farm requires approval.

All enterprises operating in the culling and processing of fish, must be approved by the Food Safety Authority in accordance with the regulation of 14 June 1996 No 667 (Quality provisions for fish and fish products).

9.1.3 The Norwegian Pollution Act

Pursuant to the Pollution Act, a specific licence is necessary for the establishment, removal or expansion of a farming facility. When assessing an application for a licence under the Pollution Act, the disadvantages caused by the pollution must be weighed against the advantages of the proposed activity. Pursuant to the Pollution Act, a licence is required to farm fish.

9.1.4 Coastal Zone Management

Norway has developed a system for coastal governance. The Planning and Building Act facilitates decentralisation of planning and building authority to the local and regional county authorities. The local authorities can make legally binding decisions within the limits of the national and regional frameworks. A number of local authorities have adopted comprehensive plans on coastal zone management. Some of the local plans for coastal zone management do not identify areas for the aquaculture industry, and might hinder the development of the industry.

Also, environmental legislation and the conservation of areas limit the right to exploit the coastal zone.

The government aims at a long - term sustainable development of the sea and coastal areas. A continued focus on the environmental issues of the aquaculture industry is planned. New regulations requiring approval of construction plants, internal control mechanisms, and efforts such as labelling to prevent the negative effects of escaped salmon are likely to be adopted.

The Ministry of Fisheries is currently preparing a new Aquaculture Act, to replace the current Fish Farming Act. Also, a revision of the Planning and Building Act is planned, with inter alia an increased focus on the governance of the coastal zone.

9.1.5 The Harbours and Coastlines Act

The Harbours and Coastlines Act has provisions requiring a permit to place farming facilities in the sea.

9.1.6 Export Sales – The EU market

The free trade of goods within the European Economic Area Agreement (EEA), does not include fish. The export of Norwegian salmon to the EU is, however, an important commercial policy question.

Since 1989 a number of anti-dumping accusations have been made against Norwegian salmon export to the EU-market. The Salmon Agreement was concluded between the Norwegian government and the European Commission On 2 July 1997 The Salmon agreement gave Norwegian exporters an option to adopt the minimum price obligations of the Salmon Agreement, to avoid anti-dumping duties from the EU countries. After the expiration of the Salmon Agreement on 30 June 2002, Norwegian salmon exporters have been free to set their price, but without protection against anti-dumping measures.

Following applications from Ireland and the United Kingdom in February 2004, the EU Commission adopted provisional safeguard measures against imports of farmed salmon on 13 August 2004. The decision restricted imports of farmed salmon from Norway in the period of 15 August 2004 to 6 February 2005 to a quota of 163 997 tonnes. The quota was based on a 5 per cent increase of the total quantity exported during the three year period 2001 to 2003. For excess export volumes a duty will be payable of EUR 522 pr. tonne for gutted fish and EUR

722 pr. tonne for fillets. This represented a 17.8 per cent increase of the Q1 2004 CIF/Community border price for the imported product.

On 4 February 2005 the EU evoked trade sanctions on sale of salmon into EU (safeguard measures). The trade sanctions contain a minimum import price (MIP) to be used for sale to EU, and regulations on trade tax to be paid if the defined price is not adhered to. In addition there is a defined export quota to EU that cannot be exceeded without paying additional tax on the sale. The MIP is EUR 2,700 per tonne whole fish equivalent for fresh farmed salmon and EUR 2,592 for frozen farmed salmon, increasing to EUR 3,000 per tonne for . The MIP for imports in Group 1 (non-fillets) shall be EUR 3,000 per tronn fresh and EUR 2,880 frozen and that for imports in Group 2 (fillets) shall be EUR 4,154 per tonne fresh and EUR 3,988 frozen. From 16 April 2005 until 13 August 2008 the MIP shall, subject to review by the EU Commission, be EUR 2,850 per tonne whole fish equivalent for fresh and EUR 2,736 for frozen, with MIP for imports in Group 1 at EUR 3,170 per tonne fresh and EUR 3,040 frozen and for Group 2 at EUR 4,385 per tonne fresh and EUR 4,209 frozen. The importers must provide satisfactory evidence to the relevant customs authorities of the actual import price. Pending the provision of such evidence the importers must grant a security to the customs authorities of EUR 290 per tonne (EUR 320 per tonne for Group 1 and for EUR 450 per tonne Group 2).

The definitive safeguard measures entered into force on 6 February 2005. Norwegian authorities have signalled that they consider bringing the matter before the WTO.

9.2 Regulatory framework Chile

9.2.1 General Law of Fisheries and Aquaculture

The main regulatory framework of the aquaculture business is contained in Law No. 18.892 on the General Law of Fisheries and Aquaculture (the "Aquaculture Law").

The aquaculture business in Chile is based on administrative licenses granted by governmental bodies. These administrative licenses authorise the companies to use national property (i.e. sea, lakes, rivers and other water courses defined as appropriate for aquaculture by the Under secretariat for Fisheries and the Ministry of National Defence) for an indefinite period, but subject to the obligations contained in the Aquaculture Law, the breach of which may lead to revocation of the particular license.

Title V of the Aquaculture Law (sections 67-90) establishes the general rules applicable to aquaculture "concessions" and "authorisations" (i.e. the two type of administrative licenses that may be obtained depending on whether the aquaculture activity will be developed on seawater or fresh water, respectively) and sets out the procedure for their award. Supreme Decree No. 290, of 1993, contains the detailed regulations for the award of the corresponding concessions or authorisations.

The most important rules applicable to aquaculture concessions and authorisations are the following:

Restrictions on applications

Chilean individuals, foreigners with permanent residence visa and companies incorporated under Chilean laws may apply for and obtain aquaculture concessions and authorisations. Foreign companies or individuals may own Chilean companies engaged in aquaculture activities without restrictions, provided however that the introduction of foreign capital is subject to simple foreign exchange and foreign investment regulations.

Types of Administrative License (Authorisations and Concessions)

The type of administrative license required is defined by the geographical area in which the activities will be carried out and by the governmental body with jurisdiction over such area.

On one hand, concessions are awarded by the Ministry of National Defence and may be granted on ocean beaches, public beaches, portions of seawater and seabed, inside and outside bays and on rivers and lakes navigable by vessels of more than one hundred gross registered tons, specified as appropriate for aquaculture by decrees issued by the Ministry of National Defence.



Authorisations, on the other hand, are awarded by the Under secretariat for Fisheries and may be granted on rivers and lakes not navigable by vessels of more than 100 gross registered tons specified as appropriate for aquaculture by decrees issued by the Under secretariat for Fisheries.

Property rights on concessions and authorisations

Even though authorisations and concessions are just administrative licenses to use national property, they are vested with ownership and other rights that are protected under Chilean laws.

First of all, authorisations and concessions are awarded for an indefinite term so that the holder of a license cannot be deprived of its right to use unless there is a legal cause for termination. Furthermore, holders of authorisations and concessions may freely transfer, lease or make any kind of legal transaction over them, provided however that prior consent from the authority that awarded it has been obtained. Supreme Decree No. 290, of 1993 sets the rules for the transfer or lease of authorisations and concessions.

Authorisations and concessions are only subject to the payment of an annual fee, which is determined according to the size of the area subject to the license.

Termination of authorisations and concessions

Authorisations and concession may be cancelled by the corresponding authority, whenever the holder falls in one of the following legal causes:

- a) Using the concession or authorisations for a different purpose from the one it was granted;
- b) Failure to pay the annual fees;
- c) Being sentenced twice or more times for violations of sanitary or environmental regulations contained in Supreme Decrees 319 and 320;
- d) Being found guilty by non-appeal able judgement of introducing polluting agents in rivers, lakes and sea, or for bringing unauthorised hydro biological species;
- e) As for the first year of the concession or authorisation, having a biomass smaller than 50% of the biomass to be farmed or having carried out less than 50% of the activities planned according to the technical project approved by the Under secretariat for Fisheries; or
- Interrupting operations for two consecutive years.

9.2.2 Environmental and Sanitary Matters

Law No. 19.300, the General Environmental Basis Law (the "Environmental Law"), sets out the basic legal framework for all environmental standards and regulations applicable in Chile. Additional compliance regulations may be found on Title VII of Supreme Decree N° 30/97 of the General Presidential Secretary Ministry, which contains the specific rules for the application of the Environmental Impact Evaluation System (the "SEIA System").

In addition to the foregoing, sections 86 and 87 of the Aquaculture Law, deal with more specific sanitary and environmental rules applicable to aquaculture activities in Chile and delegate into technical governmental bodies the authority to issue the corresponding regulations regarding these matters. Within its authority, the government enacted Supreme Decree No. 319 on August 24, 2001 and Supreme Decree No. 320 on December 12, 2001. These regulations contain the specific sanitary and environmental rules applicable to aquaculture in Chile, respectively.

The Environmental Law

The Environmental Law created the SEIA System as an environmental management tool that protects the environment from the impact that productive activities may cause. Section 10 of the Environmental Law provides an extensive list of all projects or activities that are subject to evaluation. The use of techniques of intensive



production in hydrobiological species as well as fish farming and processing plants are included among these activities.

Once a project or activity falls into one of the categories described in the Environmental Law, they are required to make a compulsory filing under the SEIA System whose evaluation is submitted to the Regional Environmental Committee ("Corema") or the National Environmental Committee ("Conama") for its approval. The filling may be as complex as an Environmental Impact Study (i.e. a filing that fully describes the activity or project, gives a detailed description of the environmental effects and proposes the actions that will be taken to eliminate or diminish undesirable effects) or just a simple Environmental Impact Statement (i.e. a statement that represents and warrants that the activity or project fulfils all the environmental regulations) depending on whether the project or activity may cause "environmental impact" at any of their stages of execution.

If an activity or project falls into section 10 of the Environmental Law and cause environmental impact, an Environmental Impact Study will be necessary. An environmental impact is found in any project or activity that may produce the following effects;

- a) Creates hazards to the population's health;
- b) Has significant adverse effects on the quantity and quality of renewable natural resources;
- c) Produces resettlement of human communities or substantial alteration to human lifestyle or uses;
- d) Uses a location nearby a population centre or nearby resources or protected areas susceptible to become affected;
- e) Produces any alteration having a significant magnitude or duration on the scenic or tourism value of the landscape;
- f) Produces disturbances or alterations of monuments or sites of anthropological, archaeological or historic value.

The approval to the Environmental Impact Study or the Environmental Impact Statement, as the case may be, is granted through a resolution that sets the environmental conditions under which the project is approved.

The Environmental Law also contains general rules with respect to preservation of the environment and natural resources, emissions to the environment, application of environmental management plans, prevention of damages to the environment and corrective measures and liability for damages to the environment. The Environmental Law delegates to governmental authorities the authority to issue specific regulation on these matters.

The Aquaculture Environmental Regulation or "RAMA" (Supreme Decree No. 320)

Following the delegation established under the Aquaculture Law, the Ministry of Economy enacted the RAMA on December 12, 2001. The RAMA displays a set of specific environmental rules applicable to aquaculture activities regarding the following matters:

- a) Disposal of liquid and solid waste produced in aquaculture activities;
- b) Use and discharge of nets, cages, mooring systems and other aquaculture elements;
- c) Security systems implemented to avoid the escape of biomass from cages;
- d) General conditions of operation;
- e) Periodic Environmental Information to be submitted to the authorities

The more specific rules contained in the RAMA must be integrated with the general obligations contained in the Environmental Law.

The Aquaculture Sanitary Regulation or "RESA" (Supreme Decree No. 319)

Following the delegation established under the Aquaculture Law, the Ministry of Economy enacted the RESA on August 24, 2001. The RESA displays a set of specific sanitary rules applicable to aquaculture activities with the main purpose of avoiding the introduction of high-risk illness in hydrobiological species. The rules are applicable to experimentation centres, laboratories, fish farming facilities, processing plants, egg production facilities and other aquaculture activities and they address the following matters:

- a) Definition of high-risk illness in hydrobiological species;
- b) Application of general and specific sanitary programs. In turn, these programs contain specific rules regarding cleaning and disinfection of all implements used in aquaculture activities; sanitary management of fish food and waste management; farming, harvest and processing procedures, etc.;
- c) Rules applicable to the transportation of farmed fish;
- d) Rules applicable to medical treatment of illness in hydrobiological species, including the use of veterinary products.

9.2.3 Real Estate Considerations

Another important element of the aquaculture business in Chile is the use of land. Ownership rights over the land are transferred through registration in the corresponding Real Estate Registrar. Any individual or company, Chilean or foreign, may own a piece of land without restrictions, except for the following cases:

- a) Native Indians Estates: Before acquiring, leasing or using a piece of land it is important to investigate whether they fall within the category of "Native Lands" as defined in Law No. 19,253, enacted on October 5, 1993. Section 13 of said law sets forth that these estates may not be transferred, be subject to liens or encumbrances, except by and between communities or native indian individuals belonging to the same ethnic group. These estates may not be leased, borrowed, used or managed by third parties, any agreement in this regard shall be null and void, and the actions to recover indian property from third parties do not expire by statute of limitations, The National Corporation for the Development of Native People keeps a registry of all land subject to this regime.
- b) Properties located nearby country borders: Decree Law No. 1,939 established that properties located at a distance of 10 kilometres from any international border may only be acquired by Chilean individuals or entities. The same is applicable in connection with land up to 5 kilometres from the coastline. Only with the special permission of the Ministry of Defence may foreigners purchase properties within such areas.
- c) Beaches: all beaches within a band of 80 meters from the highest tidal line are considered state-owned property and may not be transferred to private parties. However, state-owned beaches located in the X and XI Regions in Chile (the regions where most aquaculture activities are currently being developed) may be transferred to Chilean individuals, with the approval of the Chilean Navy. Subsequent transfers may be made with prior authorisation of the Navy and a favourable report from the Ministry of National Assets.

9.2.4 Free Trade Agreements and other Commercial Agreements signed by Chile

Chile has signed free trade agreements with Canada, Central America (i.e. Costa Rica, El Salvador, Guatemala, Honduras and Nicaragua), Mexico, the European Free Trade Association (EFTA), Republic of South Korea, United States and the European Union.

The bilateral protocol with Costa Rica and El Salvador has been concluded, but those with Guatemala, Honduras and Nicaragua have yet to be finalised. Under the treaties with Canada, Costa Rica and Mexico, Chilean salmon imports into these countries are exempt from customs duties. Chile and the MERCOSUR member countries (Argentina, Brazil, Uruguay and Paraguay) agreed to establish a timetable for the reduction of their customs

duties. Salmon imports from Chile benefit from a 100% reduction in respect of the MERCOSUR external common tariff for refrigerated fresh salmon and 95% for frozen salmon.

Chile has also concluded economic co-operation agreements ("ACE") with Bolivia, Colombia, Ecuador, Peru and Venezuela. Under the agreement with Peru, Chilean salmon imports into Peru are exempt from Customs duties.

The table below shows the international commercial agreements signed by Chile and its respective status.

Country or Group of

Countries	Type of Agreement	Date of Signature	Date of effectiveness
Bolivia	ACE No. 22	April 06, 1993	July 07, 1993
Canada	Free Trade Agreement	December 05, 1996	July 05, 1997
Central America	Free Trade Agreement	October 18, 1999	
Colombia	ACE No. 24	December 6, 1993	January 01, 1994
Costa Rica			February 14, 2002 (Bilateral Protocol)
Cuba Ecuador	Special Agreement with Partial Effect ACE No. 32	August 21, 1998 ⁵⁾ December 20, 1994	Parliament approval is pending January 01, 1995
EFTA 3) El Salvador	Free Trade Agreement	June 26, 2003	Parliament approval is pending June 03, 2002 (Bilateral Protocol)
United States Guatemala Honduras	Free Trade Agreement	June 06, 2003	January 01, 2004 ²⁾ Negotiation of protocol is still open Negotiation of protocol is still open
Mercosur 4)	ACE No. 35	June 25, 1996	October 01, 1996
México	Free Trade Agreement	April 17, 1998	August 01,1999
Nicaragua			Negotiation of protocol is still open
Peru	ACE No.38	June 22, 1998	July 01, 1998
Republic of South Korea	Free Trade Agreement	February 15, 2003	April 01, 2004
European Union ¹⁾ Venezuela	Economic Association Agreement ACE No. 23	November 18, 2002 April 02, 1993	February 01, 2003 ²⁾ July 01, 1993

¹⁾ The country members of the European Union are: Germany, Austria, Belgium, Denmark, Spain, Finland, France, Greece, Italy, Ireland, Luxembourg, Netherlands, Portugal, United Kingdom, Sweden, Cyprus, Slovaquia, Slovenia, Estonia, Hungary, Latvia, Lithuania, Malta, Poland and Czech Republic.

²⁾ The date of effectiveness of the agreement with the EU only refers to economic topics. With respect to political and cooperation topic, the agreement must be ratified by the parliaments of each country. As of today, only 9 countries have ratified the agreement with Chile: Denmark, Spain, Finland, Greece, Ireland, Luxembourg; Netherlands, United Kingdom and Sweden.

³⁾ The European Free Trade Association (EFTA) is formed by: Iceland, Liechtenstein, Norway and Switzerland. Only the ratification from Iceland is pending.

⁴⁾ The MERCOSUR is formed by Argentina, Brazil, Paraguay and Uruguay. Chile participates in the agreement only as an associated country as does Bolivia.

⁵⁾ The date refers only to the closing of negotiations

10 Legal disputes and tax matters

10.1 Legal disputes

Fjord Seafood ASA treats activities in Chile as taxable in Norway pursuant to Section 10-60 of the Norwegian Tax code (on taxation of owners of Norwegian controlled companies located in countries with low taxation rates - NOKUS). The Norwegian tax authorities have not accepted this principle for Fjord Seafoods tax returns for 2001 and 2002. Fjord Seafood has therefore brought this matter to court, and legal proceedings will take place in May 2005.

If Fjord Seafood get a favourable decision from the Court this will mean that Fjord Seafood maintain operating losses to be carried forward for tax purposes in Norway from the Chilean operations of MNOK 194, giving a deferred tax asset of MNOK 54. Due to the dispute of the matter this deferred tax asset has not been included in the accounts of Fjord Seafood.

10.2 Tax matters

The statements herein regarding taxation are unless otherwise stated based on the laws in force in Norway as of the date of this Prospectus, and are subject to any changes in law occurring after such date. Such changes could be made on a retrospective basis.

The following summary does not purport to be a comprehensive description of all the tax considerations that may be relevant to a decision to acquire, own or dispose of the shares. Furthermore, the summary only focuses on the shareholder categories explicitly mentioned below (personal shareholders and limited companies). Shareholders are advised to consult their own tax advisors concerning the overall tax consequences of their ownership of shares.

10.2.1 Norwegian Shareholders

Taxation of dividends

Personal shareholders

Dividends distributed to shareholders who are individuals resident in Norway for tax purposes ("Norwegian personal shareholders") are taxable as general income for such shareholders at a rate of 28 %. However, Norwegian personal shareholders are entitled to a tax credit under the Norwegian imputation system. The tax credit corresponds to the tax payable by the shareholder on the dividends received. This implies that Norwegian personal shareholders are effectively not subject to taxation on dividend distributions from Norwegian companies.

Effective as of 1 January 2006, new legislation will be introduced whereby the imputation system is abolished. Dividends distributed to Norwegian personal shareholders will then be taxable as general income without the shareholder being entitled to a tax credit. The shareholders will instead be entitled to deduct a calculated allowance when calculating their taxable dividend income. The allowance will be calculated on a share by share basis, and the allowance for each share will be equal to the cost price of the share (including RISK-adjustments per 1 January 2006, ref below) multiplied by a risk free interest rate. Any part of the calculated allowance one year exceeding the dividend distributed on the share will be added to the cost price of the share and included in the basis for calculating the allowance the following year.

Corporate shareholders (Limited liability companies)

Dividends distributed to shareholders who are limited liability companies resident in Norway for tax purposes ("Norwegian corporate shareholders") are not taxable for such shareholders.

Shares owned through partnerships

Partnerships are transparent for Norwegian tax purposes. The taxation occurs at partner level, and each partner is taxed on a current basis for its proportional share of the net income generated by the partnership at a rate of 28

%, regardless of whether such income is distributed to the partners or not. Personal shareholders resident in Norway for tax purposes owning shares through a partnership are thus taxed at a rate of 28 % for their proportional share of dividends received by the partnership in accordance with the regulations set out under "Personal Shareholders" above. Corporate shareholders owning shares through a partnership are not taxed for their proportional share of dividends received by the partnership, ref. "Personal Shareholders" above. Under current regulations, a distribution from the partnership to its partner does not give rise to any additional taxation of the partners.

A committee appointed by the Norwegian government has proposed new legislation whereby shareholders resident in Norway for tax purposes owning shares through a partnership will no longer be taxed on a current basis for their proportional share of dividends received by the partnership. Taxation will occur for the Norwegian personal shareholders when the dividends received are distributed from the partnership to the Norwegian personal partners. Such distributions will be taxed as general income at a rate of 28 %. The Norwegian personal shareholders will be entitled to deduct a calculated allowance when calculating their taxable income, ref. "Personal Shareholders" above. Corporate shareholders holding shares through a partnership will be exempt from any taxation, as under current regulations. It is uncertain how Norwegian personal and corporate shareholders owning shares through a partnership resident abroad for tax purposes will be affected by the proposed regulations, and we recommend such shareholders to seek specific advice from their personal tax advisors in this respect. The new regulations are proposed to come into effect as of 1 January 2006.

Taxation on realisation of Shares

Personal shareholders

Sale, redemption or other disposal of shares is considered a realisation for Norwegian tax purposes. A capital gain or loss generated by a Norwegian personal shareholder through a disposal of shares is taxable or tax deductible in Norway. Such capital gain or loss is included in or deducted from the basis for computation of general income in the year of disposal. The general income is taxable at a rate of 28 %. The gain is subject to tax and the loss is tax deductible irrespective of the duration of the ownership and the number of shares disposed of.

The taxable gain or loss is equal to the sales price less transactional expenses and the Norwegian personal shareholder's tax base on the shares. The Norwegian personal shareholder's tax base is equal to the cost price of the shares adjusted according to the so-called RISK-rules (RISK is the Norwegian abbreviation for the variation of the company's retained earnings after tax during the ownership of the shareholder). The RISK amount is computed at the end of each fiscal year, and the adjustment takes place as per 1 January of the following year. If a Norwegian personal shareholder has received dividends that have not yet led to adjustments under the RISK system prior to a sale of shares, the tax base on such shares will be adjusted for such dividends when calculating the taxable gain or deductible loss. Correspondingly, if a Norwegian personal shareholder acquires shares where the tax base has been adjusted under the RISK system as a result of dividends distributed to a former shareholder, the acquiring shareholder is entitled to an adjustment for such dividends when the shares are sold or otherwise disposed of in the future. Shares owned by shareholders not resident in Norway for tax purposes are not subject to RISK adjustments, ref below.

Effective as of 1 January 2006, new legislation will be introduced whereby the RISK system will be abolished for Norwegian personal shareholders. From said date, the capital gain will be calculated as the consideration received less the cost price of the share (including RISK-adjustments per 1 January 2006). From this capital gain, Norwegian personal shareholders will be entitled to deduct a calculated allowance when calculating their taxable income. The allowance for each share is equal to the total of allowance amounts calculated for dividends for this share for previous years (ref above) less dividends distributed on this share. The calculated allowance may only be deducted in order to reduce a taxable gain calculated upon the realisation of the share, and may not be deducted in order to produce or increase a loss for tax purposes.

If the shareholder owns shares acquired at different points in time, the shares that were acquired first will be regarded as the first to be disposed of, on a first-in first-out basis.

Corporate shareholders (limited companies)

Norwegian corporate shareholders are not taxable in Norway on capital gains related to realisation of shares, and losses related to such realisation are not tax deductible.

Shares owned through partnerships

Partnerships are transparent for Norwegian tax purposes. The taxation occurs at partner level, and each partner is taxed on a current basis for its proportional share of the net income generated by the partnership at a rate of 28 %, regardless of whether such income is distributed to the partners or not. Personal shareholders resident in Norway for tax purposes owning shares through a partnership are thus taxed at a rate of 28 % for their proportional share of capital gains generated by the partnership through realisation of shares in accordance with the regulations set out under "Personal Shareholders" above. Corporate shareholders owning shares through a partnership are not taxed for their proportional share of such capital gains generated by the partnership, ref. "Personal Shareholders" above. Under current regulations, a distribution from the partnership to its partner does not give rise to any additional taxation of the partners.

A committee appointed by the Norwegian government has proposed new legislation whereby shareholders resident in Norway for tax purposes owning shares through a partnership will no longer be taxed on a current basis for their proportional share of capital gains generated by the partnership through realisation of shares. Taxation will occur for the Norwegian personal shareholders when such capital gains are distributed from the partnership to the Norwegian personal partners. Such distributions will be taxed as general income at a rate of 28 %. The Norwegian personal shareholders will be entitled to deduct a calculated allowance when calculating their taxable income, ref. "Personal Shareholders" above. Corporate shareholders holding shares through a partnership will be exempt from any taxation, as under current regulations. It is uncertain how Norwegian personal and corporate shareholders owning shares through a partnership resident abroad for tax purposes will be affected by the proposed regulations, and we recommend such shareholders to seek specific advise from their personal tax advisors in this respect. The new regulations are proposed to come into effect as of 1 January 2006.

Net wealth tax

The value of shares is included in the basis for the computation of wealth tax imposed on Norwegian personal shareholders. Norwegian corporate shareholders are not subject to wealth tax. Currently, the marginal wealth tax rate is 1.1 % of the value assessed. The value for assessment purposes for shares listed on the Main List and the SMB List of Oslo Børs is 65 % of the listed value as of 1 January in the year of assessment.

The Norwegian government has proposed to reduce the net wealth tax rate to 50 % of the current level through 2006 and 2007, and to abolish the net wealth tax entirely in the longer term. It is uncertain if this proposal will be adopted by the Norwegian Parliament.

10.2.2 Non-resident Shareholders

This section summarizes Norwegian tax rules relevant to shareholders who are not resident in Norway for tax purposes ("Non-resident shareholders"). Non-resident shareholders' tax liabilities in their home country or other countries will depend on applicable tax rules in the relevant country.

Taxation of dividends

Dividends distributed to shareholders who are individuals not resident in Norway for tax purposes ("Non-resident personal shareholders"), are as a general rule subject to withholding tax at a rate of 25 %. The withholding tax rate of 25 % is normally reduced through tax treaties between Norway and the country in which the shareholder is resident. The withholding obligation lies with the company distributing the dividends.

In a ruling from the Oslo District Court (Oslo tingrett) in 2004, imposing withholding tax on dividends distributed to shareholders resident in the European Economic Area (EEA) was found not to be in conformity with the EEA Agreement. The same view has subsequently been expressed by the EFTA Court in an Advisory Opinion to the Frostating Court of Appeal (Frostating lagrannsrett). This means that Non-resident personal shareholders



resident within the EEA may also be exempt from Norwegian withholding tax, provided that these rulings are upheld by Norwegian courts or the legislation is altered in order to comply with the EEA Agreement.

Dividends distributed to shareholders who are limited companies not resident in Norway for tax purposes ("Non-resident corporate shareholders"), are as a general rule subject to withholding tax at a rate of 25 %. The withholding tax rate of 25 % is normally reduced through tax treaties between Norway and the country in which the shareholder is resident. Dividends distributed to Non-resident corporate shareholders resident within the EEA for tax purposes are exempt from Norwegian withholding tax.

Dividends distributed to foreign partnerships are as a general rule subject to withholding tax at a rate of 25 %. The partners in the partnership may be entitled to a reduction of the withholding tax rate through tax treaties. However, this depends on the specific circumstances, and we recommend that investors considering such investments obtain specific tax advise from their personal tax advisors in this respect.

Nominee registered shares will be subject to withholding tax at a rate of 25 % unless the nominee has obtained approval from the Tax Directorate for the dividend to be subject to a lower withholding tax rate. To obtain such approval the nominee is committed to file a summary to the tax authority including all beneficial owners that are subject to lower withholding tax. Non-resident shareholders that have suffered a higher withholding tax than set out by an applicable tax treaty may apply to the Norwegian tax authorities for a refund of the excess withholding tax deducted.

If a Non-resident shareholder is carrying on business activities in Norway, and the relevant shares are effectively connected with such activities, the shareholder will be subject to the same taxation as Norwegian shareholders, as described above.

Taxation on realisation of Shares

Gains from the sale or other disposition of shares by a Non-resident shareholder will not be subject to taxation in Norway unless the Non-resident shareholder (i) is a Non-resident personal shareholder or a Non-resident corporate shareholder resident outside the EEA for tax purposes, holding the shares in connection with the conduct of a trade or business in Norway or (ii) is a Non-resident personal shareholder who has been a tax resident of Norway within the five calendar years preceding the year of the sale or disposition (and whose gains are not exempt pursuant to the provisions of an applicable income tax treaty).

Net wealth tax

Shareholders not resident in Norway for tax purposes are not subject to Norwegian wealth tax.

10.2.3 Duties on the transfer of Shares

No stamp or similar duties are currently imposed in Norway on the transfer of shares whether on acquisition or disposal.

10.2.4 Inheritance tax

Upon transfer of shares by way of inheritance or gift, the transfer may be subject to Norwegian inheritance or gift tax. The basis for the computation is the market value at the time the transfer takes place. However, such transfer is not subject to Norwegian tax if the donor/deceased was neither a national nor resident of Norway for tax purposes.



11 Norwegian summary

Det norske sammendraget er ikke å anse som selvstendig tegningsdokumentasjon. Sammendraget er i sin helhet underordnet den mer detaljerte informasjonen, herunder "Risk Factors" og konsoliderte regnskaper med tilhørende noter, som finnes andre steder i dette prospektet. Ved eventuell motstrid mellom dette norske sammendrag og den engelske delen av prospektet, vil den engelske delen gå foran i enhver henseende.

11.1 Emisjonen

En ekstraordinær generalforsamling i Fjord Seafood vedtok den 8. mars en emisjon som består av følgende deler:

- En rettet emisjonen på 105.400.000 aksjer, hver pålydende NOK 1. Den rettede emisjonen var rettet mot institusjonelle og andre profesjonelle investorer. Tegningskursen i den rettede emisjonen var på NOK 3.05 per aksje og var basert på en såkalt "book-building" prosedyre foretatt av tilretteleggeren. Minste tillatte tegning var NOK 350.000. Brutto proveny fra den rettede emisjonen var NOK 321.470.000.
- En etterfølgende emisjon av opp til 20.000.000 aksjer, hver pålydende NOK 1 til en tegningskurs på NOK 3,05 per aksje. De som eide aksjer i Fjord Seafood ved børsslutt den 18. februar 2005, vil motta 0,05 tegningsretter for hver aksje de eide på denne dato. Kun hele tegningsretter kommer til å bli distribuert, og avrunding skjer ned til nærmeste hele tegningsrett. Det vil ikke bli utstedt tegningsretter til aksjonærer som tegnet seg i den rettede emisjonen på 105.400.000 aksjer som ble gjennomført den 18. februar 2005 og deres respektive tilknyttede selskaper. Hver tegningsrett gir rett til å få utstedt én aksje i den etterfølgende emisjonen. Tegningsrettene vil være omsettelig på Oslo Børs i tegningsperioden under ticker koden FJOT. Tegningsrettene vil senest være registrert på aksjonærenes VPS-konto 11. mars 2005 med ISIN nummer NO 0010262967. Tegningsperioden for den etterfølgende emisjonen vil være fra og med 11. mars 2005 kl 08.00 lokal tid til og med 29. mars 2005 kl. 16.30 lokal tid. Brutto proveny fra den etterfølgende emisjonen kan bli opp til NOK 61.000.000.

11.2 Hensikten med Emisjonen og anvendelse av proveny

Hensikten med Emisjonen er å finansiere kjøpet av 12,9% av aksjene i Cermaq ASA.

11.3 Fjord Seafood

Fjord Seafood er en ledende, integrert og verdensomspennende produsent av foredlede sjømatsprodukter med virksomhet i ni land. Fjord Seafood produserer et brett spekter av produkter for kunder i Europa, USA og Asia. Produktene foredles i et flertal land, deriblant Belgia, Nederland og Frankrike. Noe av produktene foredles også i Chile og USA. Laksen som anvendes i produksjonen kommer primært fra Fjord Seafoods egne oppdrettsanlegg i Norge, Chile og Skottland. Fjord Seafood er den tredje største oppdretteren av laks i verden. Selskapets hovedkontor ligger i Oslo.

11.4 Finansielle nøkkeltall

Tabellen nedenfor viser et utdrag fra resultatregnskapet for Fjord Seafood ASA for årene 2001, 2002, 2003 og 2004 (2004-tallene er ikke revidert).

MNOK	2001	2002	2003	2004
Sum driftsinntekter	3,366	4,250	4,085	3,713
EBITDA	-34	155	60	299
Driftsresultat	-650	-151	-667	112
Resultat for skatt	-855	-330	-919	-23
Skatt	111	137	137	-5
Resultat etter skatt	-743	-192	-782	-27

11.5 Risikofaktorer

Investering i Tegningsrettsemisjonen medfører betydelig risiko. Risikofaktorene beskrevet i kapittel 8, samt ytterligere informasjon i dette prospektet bør vurderes nøye før en tegner slike aksjer.

Dette prospektet inneholder uttalelser om fremtiden, inkludert uttalelser om intensjoner, meninger, overbevisninger eller nåværende forventninger av selskapet eller dets ledelse, knyttet til blant annet (i) mål og strategier, (ii) planer for produktutvikling, (iii) markedsplaner, (iv) vurderinger av selskapets markeder, konkurranse og konkurranseposisjon, (v) trender som kan bli uttrykt eller innbefattet i finansiell eller annen informasjon i prospektet, og (vi) utfall av tvister. Slike uttalelser om fremtiden er ingen garanti for fremtidige resultater og inkluderer kjente og ukjente risiki, usikkerheter og andre faktorer som kan medføre at de faktiske resultatene, prestasjonene og utfall blir vesentlig annerledes. Slike faktorer inkluderer, men er ikke begrenset til, risikofaktorene beskrevet i kapittel 8 og andres steder i dette prospektet.



Appendix I Articles of association

FOR
FJORD SEAFOOD ASA
(as of 7 May 2004)

Section 1

The company's name is Fjord Seafood ASA. The company is a public limited company.

Section 2

The company's business office is in Oslo, Norway.

Section 3

The object of the company is to invest in aquaculture-related business. The company can also invest in other commercial activities.

Section 4

The share capital amounts to NOK 475,598,081 divided among 475,598,081 shares at a face value of NOK 1 per share. The company's shares are registered in the Norwegian Central Securities Depository (VPS).

Section 5

The company's board of directors consists of from 5 to 9 members in accordance with a decision of the annual general meeting. The chairman of the board has the right to sign on behalf of the company and likewise two board members jointly. The board of directors can authorise signing on behalf of the company per procuration.

Section 6

At the ordinary general meeting, the following matters shall be considered and decided: Approval of the annual report and accounts. Distribution of the dividend. Approval of fees to the board of directors and auditor. Election of the board of directors. Election of the auditor. Other matters that according to law or the articles of association are to be dealt with by the annual general meeting.

Section 7

The company shall have a managing director.

Section 8

The company shall have an election committee. The task of the election committee is to make recommendations to the general meeting regarding the election of shareholder-elected members and alternates to the Board of Directors. The election committee shall submit its recommendations to the chairman of the board at least two weeks before the general meeting is held. The election committee consists of three members who shall be shareholders or shareholder representatives. In addition, up to three personal alternates can be elected. The election committee's members and deputy members, including the chairman of the election committee, are elected by the general meeting for two-year terms.

Section 9

In other matters, the provisions of the Public Limited Companies Act apply.



Appendix II Q4 2004 report

a FOURTH QUARTIER 2004

QUARTERLY REPORT

OSE-ticker: FJO

- Operation profit (EBIT) was MNOK 16,2 in the fourth quarter, an improvement of MNOK 174,9 compared to the same period in 2003. Fjord Seafood achieved total operating ravanues of MNOK 1 007,1 and an EBITDA of MNOK 56,9 in the quarter. Revenues were down 13% compared to the same period last year, mainly as a consequence of divestments of non-core businesses in addition to reduced trading volumes in Norway Despite the reduction in revenue, EBITDA was MNOK 15,3 better than the same period last year
- to the fourth quarter the cash flow from operations was MNOK 91,9 which is up from MNOK 74,8 in the same period last year. For the year cash flow from operations was MNOK 168,8 compared to MNOK -30,9 in 2003, which is an increase of MNOK 199,7 from last year.

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For the year 2004 EBIT was MNOK 112,1 compared to MNOK –666,9 in 2003. Last years figures included non recurring items of MNOK 621,2 hence the operational improvement was MNOK 157,8.

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- The operations in Belgium, the Nethartands and the US continued to deliver strong results. Results in Norway were negatively effected by special events of ANOC 15A, and Chile experienced high airrieight rates and high biomass costs in the fourth quarter.
- Total equity at the end of 2004 was MNOK 1414,5, which gives an equity ratio of 32,1%, compared to 33,0% at the end of third quarter, Equity ratio at year-end 2003 was 32,0%. At the end of 2004 Fjord Seafood had net interest bearing debt (NiBD) of MNOK 2 294,5, down from
 - MNOK 2 378,5 at the end of the third quarter and MNOK 2 444,6 at the end of 2003. Regretures such separate of 20th were NUMEN 1001, which is down 178 compared to some private feet syor. Operational profit before deprecision and anordstain of 2011 has some (PRTA) was a feet some private feet some private such as an improvement of MNON 155 compared to some period lest year.

improvement of MNOK 239,5 from 2003. EBIT for the full year was MNOK 112,1 compared to MNOK - 666,9 in 2003.

7,1 47,7 +>100%		ō	3			
77.1 47.7 +>100%	CHILE	z	8	*	2004	2003
7,1 47,7 +>100%	Total revenues	140,2	191,5	.27%	619,2	587,0
90F 673 0 0C0 3	EBIT	۱′2	-47,7		63,0	-10,5
W 67- 0/0 6 070 6	Harvested tons	6.828	9.573	29%	26 015	24 640

Operational profit (EBIT) was MNOK 16.2 in the fourth quarter, which is MNOK 174.9 better than the same period last year. Is a year's EBIT includes non-recurring items of MNOK -186.0.

Ford Saskood had net financial custs of MNOK 28.4 in the quarter, compared to MNOK 109.2 in the same period last year. Last years flower includes restructuing and write downs of MNOK 54.6. The profit before tax in the quarter was MNOK -12.2 compared to MNOK -288.1 in the same.

approximately 70x 4 the salimon produced in Chita's sold in the US market as freed filline. Compared to QL 2003, revenues were down by NN/OK 51,9 that to reduced haves and however the Parket. The reduced having color and reduced having Color and Trond harming, Affricago from the Tringham of Filling Market and the Color and Trond harming. Affricago from the Tringham of Fillingham of the Color and Tringham of the Color and Tringham of the Color and Tringham of Tringham of

As a part of the modernization plan for the Chilcan operation, costs related to site upgrade bese been high in 2004. This has contributed to higher biomass cost for the harvested generation and then reduced profit; Furd barcested generation and then reduced profit; Furd Seaford Chile archiverd an EBIT of MCX7; in (Q. 2004). The Chilcan peon has stronglimened 1% in warths US dollar from all 2010 to 2004, which has contributed to increased cross in dollar terms.

Total operating neverues for the full year 2004 annumbed to MNOK 371,3.2 which were MNOK 371,3 lower than in 2003. The reduction is mainly due to the divestment of processing activities in Notway and the sale of the farming operation ASM in the US.

Earnings per share for the quarter were NOK -0,03 compared to NOK -0,49 for the same quarter last year.

ति सन्तुर्भ प्रतिकारको स्थानिक प्रतिकारको स्थानिक प्रतिकार । अस्ति स्थानिक । अस्ति । अस्ति । अस्ति । अस्ति । अ स्थानिक । स्थानिक स्थानिक स्थानिक स्थानिक स्थानिक । स्थानिक स्थानिक । के अक्टिकोट, कांस्कारी मोक, क्षेत्रकारी माम्कीरता अंक के ब्राइट ब्राइटका

EBITDA for the full year was MNOK 299,2 which is an

NOS Mellon

- 83 -



QUARTERLY REPORT

OSF-ticker: FJO

326 1930 31% 615,9 712,3 7,5 -63,4 +>100% 23,9 -298,5

Prof. Section Preservation distinguous more in Queropped in 2018. Sales in key accounts in the real-hand the cloud service segments have shown a lawarable and evilopment on full just base, kigher trail also were the major contribution to be secret, kigher trail also were the major contribution to be secret lastic growth. Soles to his agentic conditional, 40% of the major major major 40% of the major major major proprietation of the large barryon realit chains. Changus in the product mix and improvement projects have contributed to improved margins. Q4 EBIT was MNOK 26,3,

THE NETHERLANDS	ಕಕ	ಕತ	*	5004	2003
Total revenues	70,6	1,69	+2%	288,3	337,4
EBIT	5,1	3,1	+65%	15,5	19,5

The smoked salmon entity in the US, Fjord Scafood Ducktop, continues to show benefit from reduction in overhead crost and restructuring of business carried out in the beginning of the year. Sales in Q1 were scenewhat down the arms are quarter tast; year due to disposed the real-incrementary and the real-incrementaries was a quarter tast; year due to disposed to the real-increments and Q2 2004, with normally bad ids

The figures for 2003 include the farming operation ASM, whith was sold in Q1 2004. In Q4 of 2003 ASM revenues were MNOK 27/0.

132,6 193,0 ठुड

USA Total revenues FBIT

The supply of plaice has been unstable and the prices have been very volatile for a long period, and Fjord Szafrod bette therefore continues to change the product mix to reduce its dependency on plaice.

Fjord Scalond Sales USA delivered good results in the fourth quarter. The sale of salmon is developing well and the company is continuing to strengthen its relationship with key customers.

peak in the last quarter of the year.

Compared to last year, sales to the UK market have decreased. The development in the main market in Cernany has been good. BHI for the quarter was MNOK 25, and for the year 2004 it was MNOK 155, EBHI for 2001 include gain from sale of property with MNOK 16,4.

FRANCE	ಶ ತ	3.8	*	2004	2003
Total revenues	105,0	107,5	-2%	349,9	332,2
EBIT	4,0	5,7	30%	4,5	5,5

Deprices of salmon bases declined aboin the fourth quarty, influencing both sales and profeinblishing in production of scaled Neurosty, Compared to Q4 2021 prices an edown about NOR (3) Pert | § A privested women was high in Q4 compared to lessly out, but I say our a subsemblia North of party out, but I say our a subsemblia in the quarter ended at NOOS - 12.5.

Ford Scalood LAMB and Ford Scalood Appeit Marine showed improvement in their operating performance compared to last year due to restructing efforts and product purting. Despite the reduced number of products the operations have increased their revenues in 2004.

Fjud Scafood Rollmer continues to struggle and it was herefore decided to sole down products. Casts related to the concentrate on favor products. Casts related to the restructuring are included in the lightner (~NANOK 0,7) QL BEH for the French upgrainers were MANOK 0,1 and yours BEHT included gain on sale of property with MXOK 2.2.

The QA result has been influenced by some special events. Dring the quarter the fearth were and 17-findhush, was sold with a loss Furthermore, in the scawater operations, increased mortality was registered at the situs Schiegen and Nortska due to very low on yegen here in the wart. The low ongoin here it may be and. The consequently destruction and early harvest of lish. In addition, there have been loses as a result of the scene wint sorms; ford losses related to these events are NORT 534.

The growth has been low in Q4 due to feed quota limitations.

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SCOTLAND	ಕ್ರ ತ	3 8	*	5007	2003
Total revenues	49,2	44,2	*114	177,4	163,8
EBIT	3,2	-34,7	+>100%	-1,6	-50,3
Harvested tons	8991	1 295	+29%	5 820	5 239

QUARTERLY REPORT

OSE-ticker: FJO

ORCANISATION

In the call of 2018 Fined Scafeood had a total of 2 658

to the call of 2018 Fined Scafeood had a total of 2 658

onthlyoese from the note of the little duster. The

reduction is mainly due to reduced use of knopporacy

workers in Notwest and in the European entities.

In January 2005 Ford Scalood decided to merge the two divisions, European Processing, and European Sales & Marketing finto one division. Mr Jo Dekayaer book the position as Executive Vice Predient for the combined European value added operations.

IMPLEMENTATION OF IFRS
prior School of ill proper according to international
prior School of ill prepare according to international
private ill Repeting Standards (RFS) from the first quanter
of 2055. The implementation of leter client of the standards to
private illustration of the control of the standards to
a see ANAIOCK SIS, and prepared to recognition of dederred
has no farming decreas.

Prequiptry frot is crimitated by ke around 279% in the opening balance for IFRS, and in the IFRS balance short per your orth 2004 the orthiny ratio or orthing the around 226%. In the tain an generine with Norden its agree that chapps in accounting principles should that to the coverage being defined to the coverage being adjected, in the offer between the first set of the same has not been addressed. Find Sealond these not loresse any practical imparts to the groups literarchy from the

Further information on IFRS is given on page 10 and 11.

MARKET AND THE FUTURE The start of 2005 has shown a positive development in the prices of salmon both in Europe and in the US.

In February 2005 the EU evolved trade sometions on sale of salmont in the US distingation between the Third rands source overlain a minimum import price (MIT) to be used for sale to EU, and regulations or trade as to be paid if the defined price is not adhered to. In addition there is a differed copart question to IU mis errors the exceeded without paying additional fax on the sale.

Ford Seafood will continue its focus on market and operations to further improve the results.

Oslo, February 17, 2005. Board of Directors. This report, and other useful information about Fjord Scafood are available on the web at www.fjordscafood.com.

The Scottish production is mainly sold internally to Fjord Scaloob Divers for first also its no mainted real drains. Remaining soles are to the British market, mainly as whole fish. The queration shows great improvement compared to last year thanks to the restructuring edicers. Qt BBIT was MANOR 3.1.

In the fourth quarter cash generated from operations was NNCK 9.19, a strong inpurstment compared to same period issiy year. When the form operations was NNCK 78.18 the investment programme in Chile cashed to production of ECD-annel in the main explanation for the net cash libow from investments being MNOK -384 in the ret cash libow from investments being MNOK -384 in the CASH FLOW AND FUNDING In the fourth quarter cash gener

Cash flow from operations for the full year 2004 was MNOK 168,8, a substantial improvement compared to MNOK -36,9 in 2003.

Liquid funds by the end of 2004 were MNOK 99.7 which is MNOK 64.8 more than by the end of the third quarter. The group's total available fiquidity was MNOK 368.4 at year-end.

Total took value of assets by the end of fourth quarter was MNOK 4400,0 which is MNOK 211,4 less than by the end of third quarter of 2004.

Booked equity for the Group by the end of 2004 was MNOK 1445, which is 23,1% of the total capital. Corresponding figures by the end of the third quarter were MNOK 1521,5 and 33,0%, respectively.

As a concoquence of changes in brantion of gain/loss on starcholdings in Newsyl bredeferred has assest for the group has been reduced with MAOK 49, Of this MAOK 49, Fabriats to deferred as positions that are theiging positions. Hedging positions the been put of their 40 periods with the area of the positions of the area of the positions to be been performed been performed to a starch of the positions to the drawn to the horse performed by an of their 40 periods. The area of the performance of the change in brankinn laws in Norway result in a tax expense of MAOK 2 and and interrupted regular years in Norway result in a tax expense of MAOK 2 and and interrupted regular performance of paging has no each effect.

Net interest boaring debt by the end of 2004 was MNOK 2.2%45, which is a reduction of MNOIN RAJ compared to the end of the third quarter of 2004. Instalment of debt to Nordea was MNOK \$0,0 in the fourth quarter.

The Group has obtained a waiver from Nordea regarding that debt consumts, for a period up to and including lune 2005. The waiver stipulates an adjusted covenant for equity ratio of 32,0% for the period.

SHAREHOLDERS

Obtails about shareholders are provided in a separate section of this report. No najor changes have taken place during the quarter.

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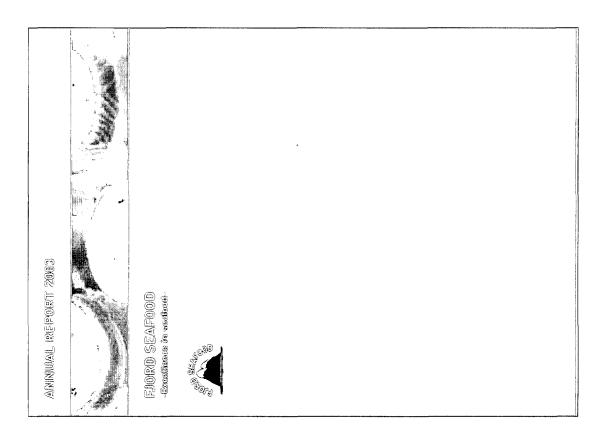
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							a to te teRS ad i.		IFRS	ander IFRS	_				IFRS requin based on an (as under co some cases.			This line costock option pension acc	
ž	Nais		-	7	m ·	• •		,			N-Gaap vs IFRS	Under IPRS the deferred has shall be colcul- distributed for rands, without any differences related to the temporary differences related to lienees has under NA and when recorded in exqualitions of compa- because the Todde in exqualitions of compa- les indicated that the NIYO of the tax would has indicated that the NIYO of the tax would	AAP goodwill has ed useful life. Und tised, but an annu ormed.	ot to be carried in	e valuation of bior estimated fair val rrrent N-GAAP) c	Under N-CAAP finance cost has cost of inventory file for Scarloy biomass. Under IFRS Fjord Scarloy include finance cost in inventory.	alue of inventory, e of IFRS gives ris leferred tax.	This line contain minor items stock options, translation adju pension accounting etc.	
1	YOUNG					(7):	1	-0.2	£11-	137,9	FRS	Under FRS the deferred has shall be calculated using the morning to a new, without any indicated that the temporary differences related to so the temporary differences related to liences has made N-CAAP, and the recorded in equilism of companies the extended in equilism of companies because the. Tong life of the temporary difference has indicated that the NPV of the tax would be nit.	Under N.GAAP goodwill has been amortised over the estimated useful ilfe. Under HFSS goodwill will not be amortised, but an annual impairment test will be performed.	Badwill is not to be carried in the balance sheet under IPRS.	FPS require valuation of bienuses (five fish) to be based on an estimated fair value, valuation at rost its under current NGAAL) can be accepted in some cases.	Under N.CAAP finance test has been included in cost of inventory due to a long production cycle on biomass. Under IFRS Ford Scafood will no longer include finance cost in inventory.	Change in value of inventury, persions etc as a consequence of IFRS gives rise to a change in calculated deferred tax.	This line centain mirer items such as expenses of stock options, translation adjustments, adjusted pension accounting etc.	
Fatimated effect in P.1, 1004				89,0	\$°	<u>.</u>	1	0.1	39.5	151,6								Jo.	
In F.71, 2004				1165	2,4.	Ę :	2	3	40,8	E.E.	Ch.	porary of p account tax, wh ning bale qually in anges w	No amortisation of goodwill should be reported. Reported amortisation of goodwill in 2004 (N-GAAP) will be reversed.	Book value of badwill at 31.12.2003 will be reversed and included in equity (increase equity). Reported amortisation in 2004 will be reversed.	Fish that is close to harvest (average live weigh of 4 kg and more) will be valued at fair value based on observed market prices. Fish smaller than 4 kg and smolt will be valued at cost.	Finance cost included in inventory under N-GAAP will be expensed in full under IFRS.	Deferred tax is calculated on all changes in value of biomass in the opening balance, and through 2004.		
	Netzeiuli		\$	0,62	2,8.	<u> </u>	7 6	. 3	44,9	9,41	Change	rence on lice gives rise to will be inclu , and this wi e opening ba	goodwill sho amortisation -GAAP) will	ill at 31.12.20 fuded in equi ported amor sed.	harvest (aver nore) will be no observed t than 4 kg ans	ed in invento pensed in ful	alated on all- in the openii th 2004.		

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Appendix III 2003 annual report



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- Excellence in seafood

Fjord Seafood

VISIOM to we want to achieve?

Producing sale, heatthy and tasteful seafood
Working to be known by our customers for high standards, a high level of service, high quality and innovation
Striving to do our job on every level and in each location in the best way possible

In the course of the year, the company continued with the comprehensive restructuring that was initiated in 2002. This restructuring that was initiated in 2002, this restructuring instituted a number of measures to enhance profitability, including closing of facilities and operations in several countries. Events in 2003

■ At the beginning of November, the company undertook a private placement directed at private and institutional investors. This placement strengthened the equity capitat by NOK 97 million.

■ In December 2003 the company introduced a new vision, strategy and set of values. In line with this new strategy, the company decided to change the organism-local structure from two to three obligions. At the same time, all the companies in the Group will change their manners of their all electropiess carry Picrd Seabod in the names.

Introducing Fjord Seafood

■ Find Sealod was formed in 19% in Bronsysand, Morway, Starting as a local fish-term with two licences, the company has grown this a global supplier of sealod with operations in several countries. This growth has taken place through acquesions and organic growth both rationally and internationally.

• The company produces a wide range of seafood to customers in Europe, the USA and Asia. Products are processed in a number of countries, including Belgium, the Netherlands and France, Some processing also takes place in Chile and the USA.

■ The salmon used in the production comes from Fjord Sealood's own aquaculture operations in Norway, Scotland, the USA and Chile. Fjord Sealood is one of the world's three largest salmon farming companies.

■ The company was floated on the Osto Stock Exchange in 2000 (USE:FJD).

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■ New strategy and		■ Addresses
organisational structure	09 - 97	

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Fjord Seafood's history in figures	tory	in fig	ures		
				Ambur	Ambunds in NOK
	2003	2002	2001	2000	-
Profit and loss statement					
Operating revenues	81 C 780 7	4 247 536 4 700 370	3 365 477	2 500 707	756 (
Oncertion mostly before depressibilities and most	20 470	156 166	157 / 150	000 000	
Ordinary depreciation and amortization	-237 124	-240 605	244 468	79 908	3 17
Write-off fixed assets and intangible assets	-489 492	-65 582	-372 110	-12 584	
Operating profit after depreciation and write-downs	-666 937	.151 021	-650 320	190 590	111
Net financial items	-251 857	-178 561	-204 207	-79 363	-33 6
Profit befare tax	-918 793	-329 582	-854 527	111 223	111
Profit for the year	-781 994	-192 278	-743 155	85 012	395
EBITDA margin	3.5	3.7 %	-1.9 %	12.1 %	14.3
EBIT margin	-16,3 %	-3.6 %	-19.3 %	8,2 %	=
Cashilow					
Cashflow from operations	-35 303	-162 488	-274 862	999-	74.1
Net cashilow	27 941	-91 298	108 014	20 590	.,
Balance sheet					
Total assets	4 826 173	5 335 144	5 352 339	6 627 044	822 /
Bank deposits, cash and cash equivalents	105 163	77 222	168 520	90 209	5 6
Intangible fixed assets	2 320 698	2 396 103	2 033 700	1 909 488	115
Total equity	1 541 685	2 109 358	1 687 708	1 269 239	299 5
Net interest bearing debt fex. leasing	-2 361 778	-2 349 749	-2 628 628	-2 334 843	-307
Equity ratio	31.9 %	39,5 %	31,5 %	28.7 %	36,5
Capital and market value					
Share capital	474 967	427 404	201 642	70 229	7.6 E
Total equity	1541685	2 109 358	1 687 708	1 269 239	299 9
Market value at year end	1 605 390	1 098 428	1 037 262	2 025 061	
Per share figures					
Time-weighted average of shares issued and outstanding	442 125	304 676	105 438	58 961	79 F
Market value per share at year end (NOK)	3,38	2,57	5,14	28.84	
Earnings per share (NOK)	1.77	-0,63	-7,04	1,49	_
RISK per share 01.01. (NOK)	0,00000	0,07621	-0,24601	0,10700	9.
Accumulated RISK per share 01.01. (NOK)	-0,17337	-0,17337	-0,24958	-0,00357	-0,110

162

459 917 614 960 394 5 %



A leading, integrated, global supplier of value added seafood, through continuous focus on customers' and consumers' needs, quality, innovation and environmental responsibility





in the USA and Scotland have seen poor results, caused by small standing pionress and quality problems. Our Chilean operation, on the other hand, has empoded a firer pears, with good production and relatively stable and satisfactory prices in the American market.

but at the end of the year it is mainly in Norwegian hands, in the course of the year the share price rose from a low of about NOR I in May/June to over NOR 3 at the end of the year.

limited, and farmed skimon has gradu-ally become an important part of the det in many countries. In 2003, around we 1,15 million formes of Adantic Frined salmon were produced, and the indicas-try attracts plenty of attention from consumer and environmental organi-sations. Now and then, therefore, we set soom every negative articles about the farming industry, which in the teads to market shriningsate. Ford the farming industry, which in the teads to market shriningsate. Ford Saction is accordance with the operations in accordance with the environmental standards that have been laid down and that have been laid down and that are expected of us. We have just initiated a large-scale tirrestrent programme to upgra-sed terrestrent programme to upgra-sed terrestrent programme to upgra-sed terrestrent programme to upgra-The farming industry is enjoying growth, In 2003 our main markets, the USA and the EU, grow by 15% and 8% respectively. Access to wild salmon is

The year's results were also affected by large accounting write-downs, occasioned partly by structural changes invoking the sale or winding-up of units and partly by a revaluation of

Costs have been considerably reduced, and the markets are growing. We are also uniquely positioned with our biggest farming operations in Norway and Chite, plus a considerable processing uniform corporate culture with a single vision, strategy and set of values. We have reviewed the company's value capacity and salesforce in Europe and the USA. This is an optimum point of departure for realising the vision of an excellent seafood company. chain and are in the process of removing the elements that do not fit in, help us to operate in a more eco-fri-ently manner and cucoss. As an aquarutura player we are a big and important industry conducting belongi-eat loop production in sawater and fresh water, and we must expect and accept that society wants transparency in our operations.

Helge Midtfun President and CEO In the course of 2003 we sold and wound up severa companies, which meant has staff was reduced by 670 man-years. This was received by 670 man-years. This was received by 670 man-years. The severa received by 670 man-years in the range of the market. For the employees, threir trade unions, and the company, it has been a demanding process; through dialogue and coaperation with the rengineer and unions, however, the reductions were implementable in a constructive manner. There has been a common understanding that the restructuring was necessary in order to sateguard the compa-ny's long-term position in the market

We are entering 2004 strengthened. Our organisational work has laid a solid foundation for the creation of a

The President and CEO

on the state of Fjord Seafood In the course of the year we have understear a through review of our strategy and repairation. After many Years of rapid gowing through mergers and acquairding, there is a meet to ensure that all parts of the company are politing in the same direction and have a uniform understanding of where we are agoing. The object of thes review was also to help the various companies in the Group become more tightly integrated into Fight Sandous Sandous and the companies.

In consequence of this strategy, we are it changing our organisational structure. For the sake of achieving a sharper to focus on the European marker and betact for utilization of the Group's stati states, and marketing resources, we have true alead a separate division for sales and marketing in Europe. At the same marketing the we have gathered all the proces. ting upwatten in Europe in a single division which will make it asset to extract spreng benefits on the production side. Farming in Norway, Chile want the USA, plus sales in the Anrectas are groupped in a third fulsion. He new organization will give us a Shapper focus on the market and the success criteria in the various parts of the value chain, while increasing confliction. Over time, this should contributions, Over time, this should contributions. bute to a growth in turnover, and more rational operation of the company. strong commitment to our customers, a pomitive, to supply deading a leading and a leading, integrated, to control to cont Our vision, "Excellence in seafood", describes our orientation as a global seafood company, and constitutes a

Europe has had a poor year. Even if the Belgian result was satisfactory. the overalt results for the VAP division were weak, due to problems in Scalland, France and the Netherlands

All in all, the processing market in

ming industry has struggled with rack-bottom prices in the European market, which has meant red ink for both Norvegian farmers and for Fjord Seafood itself. Our farming operations 2003 was a demanding year, the far-

through two private placements. There has been a considerable furnaver of the company's shares, and this also caused the ownership structure to undergo major changes compared with the beginning of the year. Then, it was partly swinch by foreign shareholders. In the course of the year the company



Board of Directors 'report

Find Scalood is a teading, integrated, gobbs, supplier of scalood. It has lish processing operations in Beigium, the Netherlands, France, Chite and the USA. The Group is one of the model word's largest producers of farmed salmon with first arming operatedions in Noway, Chile, the USA and Scaland. The key markets are the EU/Europe and the USA. The Group's head office is located in Noways.

Development through the year fite year 2001 has been a demanding year for Fired Seatood. The profit flors for the year after tasse came to WINDK-782,0, which amounts to NOK-1,77 per share.

wound up genealistics, sold facilities and downstead its sail by about 6/0 man-labour years in 2002, in facilities from p has enfered write-downs and charges against profits associated with restruc-turing in the accounts arounding to MHOK 862.2. The write-downs incoder business assets, from cold assets, freensive restructuring of its operations in order to reduce custs, adapt production and products to the market and integra-In 2003, the Group carried out an extenachieve synergies of cost, markets and skitts, As a resutt. Fjord Seafood has te the Group's operations in order to ces and goodwill.

th February 2003, the Group signed a new 5-year loan contract (unit 2009) rewith Nordea. The contract hed a ceiling to MNOR 2.80, in Jone, agreements were entered into with local banks in

out a share issue aimed at institutional cinvestors and gained an infusion of MNOK 97 in cash. In connection with this share issue, the interest terms of the contact with Nordea were adju-ts sets to that Fjord Sealood acheeved a reduction in its interest expenses.
Through the new loan contract and the infusion of funds, the Group achieved a better basis for its ongoing focus on for the Chitean operations, In November, Fjord Seafood ASA carried

2003 has been a turbulent year in the market as well. In both the USA and recupe the trend in the economy was regalive in the first half, with increased unemployment and tower demand for the treatment and tower demand for the wars in Iraq and Alghanistan, but the SARS epidemic in Asa has also resulted in a lower demand for Flord Scalood's products during certain parts of the year. The market trend has been better in the second half of the year. optimisation of costs and its reorgani-sation of the Group's total operations. products. This was partly due to

New strategy

markets, and the Group will in the future re accommodate its operations to the trends in the markets to a much greater extent. All processing in Europe will be organised in a separate division. At the develop a future-oriented strategy for the Group, It has been especially impor-tant to focus more on the needs of the A key element of the restructuring that has taken place in 2003 has been to

plan ahead on the basis of the expected demand in the different markets. Long-term customer relationships and key customers in selected market segments are key elements in the new strategy. farming division in Europe, these divisions must develop and accommodate the production to the customers' needs and

Significant changes have been carried out in the processing operations (VAP) in Europe in order to improve the margin. The processing operations in

persons were made redundant as a result of the reduced activity. At the same time, both the farming and processing operations were organised under common management. The the more advanced processing was moved from Scotland to the facilities in Scotland (Wisco Processing) were reorganised in the second quarter, and Belgium and France, Smoking and fil-leting is still done in Scotland, but 44 factory building owned by the subsidial by LMB has been sold, and the operati es. A lighter integration of the operations in the three production units in France will be carried out in 2004. operations in Dimo, which made about 110 employaes redundant, In France, i restructuring in the Netherlands has been completed by winding down the

As a result of the reorganisation in Europe, the former head office of the

has been reorganised and will produce smoth to worm needs only. Production of smoth has previously occurred at eleven sites, but this will be reduced to only bour. In December it was decicied that find Scalond's cnirie harvest staughterhouses on Heroy in Helge-tand and in Flora. The staughterhouss in Abelvær was wound down and 80 employees were made redundant. previously been tocated in lakes, will be moved to land-based fostilities in order to ensure the quality of the small and to conduct an environmentally friendly small production. Operation of the lacitities in the soa A new strategy was drawn up during the year for the operations in Chilo. The key elements in this strategy are that smolt production, which has

Denmark will be deatt with from Norway and Belgium. Attoochler, the workforce in the Norwegian organisation has been reduced by 186 man-years from 577 in 2002 to 409 man-years at A more concentrated operation of the sea facilities will be implemented after employees in Denmark will be affected by the clasure. The customers who sites where the natural conditions are most favourable for good operations. Thus, the number of sites will be reduced from more than 30 to about changes have been made in the trans-fer regulations for ticonses. Facilities here were 382 employees in Norway. 15 during 2004, and the number of nave previously been served from was pointing and licences associated with the another and licences associated with the sould production. Will be sold, and future smell production or shall primarily meet Field Stalond's needs, it is a goal that Find 5 stalond's needs, it is a goal that Find 5 stalond's licenses is total to production capacity for stallon, while so the stallon to the USA will be a sales organisation in the USA will be inganisation in the upperations on rion Othic. sates can result in accounting losses of MNOK 84,2. The estimated loss has been entered in the 2003 accounts. A total restructuring is under way, and the objective has been to maintain the considerably to the financing of the new smolt production facility. These The sale of non-strategic facilities and licences in Chile will contribute

demand for salmon, a certain numbe of smoll and salmon were culled in Norway during the sacond quarter,

Pieters Group has been closed down and all of the Group functions have been concentrated in Norway.

of targe quantities of fish, and this man the meant that many American businesses a did not have products for sale in 2003. As a result, there was a sharp increase in the price of salmon during the Syrring in the USA. For three forming operations, 2003 has been a demanding year with major restructuring. Superchill (abnormally so low ocean temperatures) on the Mortheast coast of the USA at the Ciose of last year resulted in the death.

will be integrated and optimised.

In Europe, the minimum price agreement between Norway and the EU has entailed that the producers have delayed slaughtering their sulmon, and an important volume of salmon has been sold to other When this agreement terminated in May 2003, nany protectors chose to seel large volumes of salmon in Europe over a short period of time, and hence the prices dropped to historic lows. In the Blate part of the year, salmon prices increased in the European prices increased in the European in article, and the trend has continued in 2004.

Figure Seafood has also carried out

In Chile, new management was hired in 2003, Journage new or Chile impreved its results, both as a result of the price trend for salmon in the USA and as a result of good production and operations.

production volume with less find-up capital and a censiderably lower cost level. In June it was decided to wind down the processing operations at Leines in Nordand and Bomplayees were affected. The small production

Cash flow from operations (ex inv) per share per year 2003 Accounting profit/loss per share per year 2002 900

The Group's interest-bearing debt and equity 200 8 ē # Interest-bearing debt 2652 2001 2 400 000

resulting in a cost of MNOK 42.4. At the same time the book value of assets gin processing, smolt production and delaughterhouses in Norway warre written down by MNOK 143.4.

In the USA the court rulings in 2003

relating to the "Endangered species act and "Clean Monte Act". These caused tright conditions for fiction Monte Act of Marine Typed Selondod due so not consider the farming activities in the USA strategistry in a server a laternalises for its forming operations in the state or Mainer. I good server a laternalises for its forming operations in the state or Mainer. I good because of the state or Mainer. I good because in the state or Mainer. I good because in the state or Mainer. I good bookers, which operators a forward proper consist of salmon products. has not reported salisation results for newers have been understand, moderate in a consistent in a support of the Construction of costs white down of loss charged MNOK 2023, as an express the left or school by supports the I costs vertice and of books value on it leeves, goodwill and assets in the USA.

Group's operating costs amounted to MNOK 4.751, in 7000 for compared with MNOK 4.601,5 the previous year, and the operating results at year-cent were MNOK - 664,9 in 2003 companed with MNOK - 151,0 in 70002. The year's result The group achieved a turnove of the Group achieved a turnove of MNOK 4 68.,5 in 2003 compared with MNOK 4 22/5 in 2002. In the figures for 2002, an accounting profit of MNOK 700,5 from the acquisition of the Pieters Group was included. The

fjord Scalood has made considerable wire-downs of book value on assets, including write-down of licences and podowlul, in order lor effect the estimated value of these asset in the ranket price of jerof Sealood shares. At year-end, the market price of jerof Sealood shares. At year-end, the market opic all shares where as mounted to all shares whereas book equity announted to MHOK 1 SG1,3. A total of MNOK 546,8 has been charged as species related to write. Wowns of assets, goodwill and licences in 2003, and MNOK 37,5 have been givinged as an expense in connection if with restructuring in the Group.

Net financial items amounted to MNOK 251,9 L/NS.51. The result after taxes for the year came to MNOK -/3820 E-192,3] after hax items amounting to MNOK 136,8 had been recorded to income.

accounts, book energine to the control investments and innaction amount of the MMOR 124 in 2003 and in the MMOR 124 in 2003 and in the state cash issues of MMOR 124 in 2003 and in the missues of MMOR 645, after cash issues of MMOR 645, after cash issues of MMOR 645, after cash in the missues of MMOR 645, after cash in the missues of the missue The operations generated a cash flow of MNOK -35,3 compared with MNOK -162,5 in 2002. Net cash flow from

show operating revenues of MNOK 20 in 2003, and an operating loss of MNOK –52,8, in the parent company's The parent company's accounts

other assets in the purent company have been written down by MNOK 3 in 2003. At the company's annual general meeting, the Board of Directors will recommend that the parent company's loss for the year of NOK -675,371 4.73 be covered by atther equity. The Group's total assets had a book value of MNOK & 825, a tyear-end, of which MNOK & 925, a tyear-end of goodwill and licences. At year-end, the Group's interest-bearing debt amounted to a rotal of MNOK 2, 54,27, in no Pursuant to section 6-5 of the Norwegian Accounting 64L, we have predicting that the preparation of the amount accounts has been based on the gloing concern assumption. The Goup has bory-term financing, and in 2001 major repartsation and and persalient changes were carried out that are persalient than great experient of our list are practiced to continue to

The total market value (market capita-tisation) of Fjord Seafood has been tower than the Group's book equity during parts of the year. In 2003,

February 2003 a new loan agreement twith Nordea was entered into, and in June 2003 a tong-term financing worth MUSD 37,2 was entered into in Chile with Chilean banks.

In the Group's loan agreements, provision on staded to the Uniformer of larget 1 (ignores related to resolute, anothable 1 (ignores related to resolute, anothable 1 (ignores) and equily have been included. Notice has a cacepted related require 1 ments with regard to those growissions outil June 20th, The Board of Directors. refers to the note in the accounts where

derable changes in he composition of shareholders. Confidence, which owned about '96, Subound Carporation, which owned about '96, Subound Carporation, which owned about '97, Subound Carporation, which is all of the automat 2003. In Newsenber, 15prd Sachod AS completed a private place, ment of MOMON Y almost at its subtiminal himsdare in Norway and abroads. The Phare Issue was fully absorbed after I fonly a short period of time and helped give the Group greater freedom of action on relating to the tests uctuaring that is being carried out. During the year, there have been consi-

The Group's book equity at the close of 2003 amounted to MNOK 1 541,7.
Submitch gives an equity ratio of 31,9%. If the parent company had a book equity at year-end of MNOK 2 260,6.

Financing, capital structure

Fjord Seafoad continues to face important challenges with regard to genera-

man years. In addition, the operation of the facilities, in the see and in amount production have been integrated and aptimized, and this has resulted in approx 70 fewer man-years. The reduction in the number of employees in the NetherChadox was achieved by the cleasure of the operations in form. Chonchi, which eliminated approx 280

ting good economic profits, Based on this the Board of Directors will not suggest any dividend payment to the shareholders for 2003.

Organisation and working conditions.

It has been important for Flord in Satlood to involve the morpholyces in the processes that have been instacted in spite of the fact that 2020 has been a difficult year, there has been good a cooperation with the entropyees. In the yoninn of the Baard of Directors, that employees have been very helpful to the Group in its elders to prepare itself to meet the upcoming challenger.

Al the start of the year, the total number of man-years in Fjord Sciatoud was 3 884, A grear-end, I financhier of inan-years had been reduced by 670 to 3 016, In January 2004 the operations in Switzertand were sold, and the number of man-years was

There has been an 18,1% reduction in the number of man-years in 2003 with the change distributed as follows reduced by another 40 persons.

-355 -168 -122 -41 -41 -50 -50 670 Chite
Norway
Netherlands Scotland
USA
Belgium
France

Up, as well as committees to deal with the work environment and employee relations. The Group employee-mana-gement committee consists of 14 members, of which? are appointed by management and? selected by sations is generally regarded as good.
Various cooperative bodies have been established locally. In Norway, several cooperative committees have been set The cooperation with employee organi

to become a more inclusive workpla-ec. In 2020 there with the a particular focus on the follow-up of emplayees on long-term sick leave, regular MEE trai-ning and strive prevention of injuries and accidents. In Norway the rate of absence use to illusers was 9,1% in 2003, compared with 10,3% in 2002. positive trend in the cate of absonce due to dimess during the year. The highest rate of absonce due to differess in the Group was in Norway. In 2002 tarted gets were set in Norway for the reduction of absonce due to differes by the close of 2004. The company is working systematically to active this goal: some units nave signed an agreement Within the Group, there has been a

The reduction in Chile is largely due to the closure of the processing plant in

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Fresh Atlantic salmon (FHL price), packed, gutted ex. processing 2003 Year Average FHL FHL 4-5 kg. Chilean fillet, Urner Barry - FOB Miami 2003 2-3 lbs 90, 2.50 Chite, 1 118 Number of man-years per country as of 31 Desember 2003 F# UK, 178 Percentage of women as of 31 Desember 2003 * 09 * 07 70 X

Group's ethical rules will help promote the tengent status of all employees. Ether women as well as men, Green that her there shave traditionally been female in workflattness, warmen as a group have in been especially hand hit by the restructuring that has taken place. In the other units in Europe, the rate of gasener units in Europe, the rate of bases been 8% the whereas the rate of basener days of it to reast, in Chile and the USA has been under 5%. The rate of absence due to buildness in Fjord Seafood ASA was 5,7% rs in 2003.

the development work through Europicky, Tiptor Spaciol has gone through the Group's value chain and dentified imperhal points requiring turther follow-up with regard to the environment, food safety, HSE and fish healty-fournial velicier. These have been incorporated lists the Group's

onally been a predominance of women employed in these operations. The operations in Switzerlands are a pure sales organisation. Allogether, approx 37% of the employees in the Group are The operations in France and the Netherlands are primarily processing plants and factories. There has traditi-

Fjord Seafood has ISO 14001 certifica

quality system.

tor 22 lisences in Norway, and

Environmental factors

these lisences have also been certified according to the European standard, EMAS, for the remaining lisences, a programme has been drawn up for the introduction of these sandards, and this programme will be followed up so that more facilities and habitmires are list more facilities and habitmires are problem, use of antibiotics, biological feed conversion entity, handling of land-based waste and more, Detailed environmental goals and measures whin each of the main goals have been specified for all fist lamp facilities in Norway, Chile and Scotland. optimal rasource utilisation are crucial for the Group's himarical performance. To a great extent, the Group's products are took products, which can affect the health of people and animals. The Group's operations can affect the external environment in sea, fresh water and on land. Long-term environmental consequences, fish health and

The Group has set clear environmental goats for its farming operations, covering escapes from pens, salmon lice

certified in 2004.

Espacially in the farming operations I the Group has recognised the need to focus on environmental factors, both in Norway and internationally, In 2003. I find Sealond took part in the establishment of the first incernational egg to slaughterhouse. This work marks an international breakthrough in order to achieve global common standards for fish farming. As a step in Integrated Fish Farm Standard, which applies to the whole value chain from egg to staughterhouse, This work

nary service. This veterinary service conducts studies in the farming facilities and plans and participates in the imple-

The fish's health and welfare are mon

elliticant use of leteding systems and computer monitorities and computer monitorities. The Narwegian Fish farming operations have above in the Catal Nat it a possible to a crime a get red conversion ratio below 10, and this has now been set as a goal for the Narwegian operations. The leted conversion ratio shall also be reduced sig. so including in the operations in Chile and in Scotland. conversion ratio shows the amount of feed that the fish eat in order to grow one kito and is thus a measure of how efficiently the feed is utilised. Through

The Group's use of antibiotics is historically down, n.000; n. antibiotics see vised in Find Seafoad's on-growing leathlies or hatcheries in Norway, in general, then has been an important reduction in the use of antibiotics at the other facilities as well. Numerous preventive measures have been implemented in order to continue this position.

were utilised as raw materials for other products was close to 100% at the close of 2003, and there were con-siderable improvements in this area in Chilo and Scotland as well. Several measures have been imple-mented to increase the commercial utilisation of by-products, in Norway,

In the processing operations, the main focus on environmental considerations has been in connection with food quality, raw material utilisation and distribution. In the coming years Fjord

of sales to the retail market.

Netherlands Fjord Seafood has a leading position as a supplier within these segments.

Seafood will facus even more on the environmental aspects of its proces-

sing operations.

Corporate governance

lesale clubs, which account for about 60% of sales, Distributors and food suppliers account for another 25% of sales, and the final 13% is sold to restaurants and other customers that buy Fjord Seafood's main market segments in the USA are supermarkets and whosmall volumes. In general, solmon and salmon products are in high demand in the USA, and demand is increasing at In the American market Fjord Scafood mainty sells whole fish and fillets. about 10% a year. Fjord Seafood has established a policy for good corporate governance. It is a goal that the shareholders will have reasonable opportunity to exercise their power as owners, that the Board of Directors will look after all of the

shareholders' interests for the common good, and that the Board of Directors and the management work together in a professional manner.

Market conditions

Risk factors

With regard to the Group's sales, there are two factors that are key risk factors: the price of salmon in Europe and the USA and the economic trend in Europe, Asia and the USA. The price of salmon is a key factor Fjord Seafood's primary market segments in Europe are the retail market, the industry market and the food ser-

because about half of the Group's lurmover comes from the sale of whole salmon or salmon that has been only slightly processed. The price of salmon is affected by the general economic the next section, though more important is the supply of salmon in the markets. The supply side is characterimany of which are facing major economic challenges. Thus, short-term economic motives (such as liquidity) will trend in the markets, as described in be of crucial importance in determi-ning when salmon are harvested and sed by a large number of suppliers,

In the retail market, the big supermanted thoins are the most important customers. The supermarkets in the EU
account for about 65% of the sales of
if sh and sealord to the consumers. In
the industry market, the customers
are smokenies and sone producers. The
major players in the food sorvice seepmight players in the catering companies and
might players in the c especially the caterers to the airlines. Ouring the year the demand has pic-ked up, but there is still a considerable on price. During the year, Fjord Ξ

2

A total of 251 personal injuries were registered in the Group in 2003, primarity minor crushing injuries and cuts in the processing units. In Fjard Sedfood ASA, there have not heen any accident situations in 2003.

new Group CEO in April, and former Group CEO, Paul Birger Torgnes, assu-med the post of head of Nowegian operations. Torben Petersen is the new head of the Chilean operations. The operations in Europo, Jo Dekeyzer will be head of processing operations, and Geerl Vermeersch will be head of sales and marketing in Europe. Both will be included in the Group management. middle management level in the organisation in Norway has been eliminated in connection with the reorganisation. As a result of the new organisation of the Organisationally, considerable changes have been carried out in the Group in 2003, Helge Midtlun commenced as the

number of women in management positions. At the electron of a new Board of Directors in January 2004, two formate directors in January 2004, two formate directors joined the Board, and the percentage of women on the Board of Directors is new 25%, the Fjord Seafood wants to increase the

The Group aims to reduce the biologi-cal feed conversion ratio. The feed

In Belgium, Fjord Seafood is the biggest supplier of seafood to all three of the segments. Also in France and the



Osto, Norway, 25 March 2004

Outlook for the future
The talter part of 2008 showed signs of
improved demand for the Group's products in both Europe and the USA. The
production of stamon in Narway in
2000, it is expected to be lower than in
2001, it is expected to be tower than in
2001. This is expected to the promptor
prices for softnon in Europe in 2004. The Group's net profit/loss depends on Elimencial cross, as the Group fast corn 2 siderable interest-bearing debt. About 97% of the Ecoup's Cestic is debt in NOK and about 33% is debt in USO, II there is an interest see in Nowedapan interest rate of 3%, the Group's defined sees will increase by MNOK 10 per year. will have a significant impact on the quantity of salmon that Fjord Seafood can harvest and sell, and hence the profits that the Group can achieve.

In 2003 Fjord Seatood made considerate the changes in its operations. The Board of Directors expects these changes to concriberate to lower the cost changes to concriberate to lower the cost parts of the Group. Fjord Seatood has a good, operationed with its banks, and owners, and the Board of Directors regards this as an important contribution in establishing good long-term financing for the Group.

The other half of the Group's furnover comes from the safe ignocessed lish penders, primarity products in which salmon is an important raw material. The sale of these products depends on economic tends and consumer experience, with increased recommic and a general negative economic tends and consumer experience, with increasing unemployment and a general negative economic trend, the demand for processed load products will also dectine.

Figurd Seafood is exposed to currenty in Usedentinos. The most important currents are NOA, USD and EUR, but of CBP is and insport and LUF, but of GBP is a site inport and in the Group has of developed a hedging strategy for its foreign currency exposure, where ten-fiding to and investments in subsidiaries are hedged by bocrowing in the same currency but the use of definations. In addition, the currency exposure on ordinary purchases and saless is hedging the costs of the income is and costs for the individual units are in the same currency expecte for Noway, where about QB's of the income is in EUR white income is in EUR white income is in EUR white incomes are mainly in USD but part of the costs are in Olk, and Chile where incomes are mainly in USD but

- 95 -

Fjord Sazlood ASA 2002 Note	Profit and Loss account			Amounts to NOK 1 900	1 900	Cash f	low sta	Cash flow statement	سد			•	Amounts in NOK 1 000	9K 1 096
26 032		Note	Fjord Se 2003	Fjord Seafood Group 2002 20	2001	Fjor 2001	Fjord Seafood ASA 2002	2003	Note	Σ.	Note 20	Flord Seaf 2003 20	Fjord Seatood Group 2002	2001
20 032	0.0000000000000000000000000000000000000	977 776	2017 578	1 905 551 1 20	1 402 531	127 277	270 75	.775, 437				018701		100
	Other operating revenues	•	,	,	62 946			5	fax f	Tax paid for the period	77.			-3 626
13 441 20 032 ∓	FOTAL OPERATING REYENUS	9	7 815 780 7	96 6 98 672 7	3 365 499	7 116	.189 161 8 387	1 050	Liqu	Gains on demerger Liquidation of subsidiaries	-		-200 044 0	0 9
0 0	Transportation costs, queds sold	7	-331 679 -3	-324 915 -29	-294 555	-3 010	0 126 338	0 272 709	Sain Sain	Gain/loss on sale of fixed assets Write-downs and denreciation	14. 8		1 540	-4 207
						-8 392	-11166	-17 723		Changes in inventory and accounts receivable/payable		98 130		15 508
13 ££1 20 032 N	NET OPERATING REVENUES	3.7	3752 639 39	3 924 622 3 977	3 070 944	10.483	17 984	56 935	16 Prote	Probt adjustment upon applying equity method Effect from exchange rate fluctuations	16 54		721 4	8 739
0 0	Change in inventory and adjust of value of inventory	=			-33 689	-17 203	28 382	-12.461	Chat	Change in other current accruals	57			-53 385
25 150 4 3 298 64-	Losis of materials Wages, solatives, and other personnel expenses Other operating expenses	4. 4. 8/8 4. 4. 4.	-2 463 564 -2 4 -700 421 -6 -475 457 -6	-2 400 570 -2 170 -649 865 -52 -619 718 -35	-2 174 260 -520 211 -354 527	-94 208	578 14-	-98 511	ž	Net cash flow from operations	ų	-35 303 -162	-162 488 -2	274 862
0 71787- 08894-	OPERATING PROFIT BEFORE DEPR. AND WRITE	_	1 62 624	155 166 -3;	-33 742	Đ	1 762	**		Proceeds from sale of fixed assets				72 850
	DOWNS (EBITDA)					-3 565	-2 873	-367		Payment for purchase of fixed assets	8 -136			-320 849
-1338 -+408 B D	Ordinary depreciation Write-down of fixed assets	1. 8/2	-180 954 -2 -448 597 -	.209 406 - 270.	-202 G16 -21 590	0 661 783	-203 cod 140 158	5 E17 045 1-	Payn 15 Loan	Payment for Pieters Group acquisition Lose to subsidianes	i	0 -213	-213 896	0 0
	OPERATING PROFIT REFORE GOODWII J'RAOWII I		,	٠,	307 338	5 033				hares/holdings/loan in/to other com				125 321
0	Amortization goodwill/Badwill	2/8	·		-47 452	-682 737						7		-389 120
	Write-down of goodwill/badwill		906 69.	25 500 -30	-300 530	574 021	26.071	2 110 000		Received on new debt	762 202 6 61		11 950	1173.360
-77 218 -52 772 0	OPERATING PROFIT (EBIT)	4	- 466 937 -1	-151 021 -45	-650 320	.338 438	0	1985 241	19 Repa	Repayment of debt	19 -2 389 936	7	•	-1 014 527
-12 625 -56 935 16 5	Share of earnings in associated companies	91	-55 354	-121 61-	66L B-	0 989	34.398	124 137	Cash 17 Rece	Casheffect from hedging Receipt of goulty capital	17 124	-5 567 34 124 137 544	34.398	0 200
0				o	q	-21 069	0	9		Dividents paid				-75 583
31/E1 985 009-	Write-down of financial assets	13/16	-10 534	00	a e	-19 320	0	0	17 Pure	Purchase of own shares	11	0	•	·19 320
22 026	Other interest income	1.9			14 775	867 089	407 202	1 242 629	T N	Net cash flow from financing activities	135	177 BEO SE1	4 749 177	774 124
52 620 6 070 0	Other Imancial income	1	110		15 603									
-2 4.87	Other financial expenses	•			-14 820	o	0	0	Exch	Exchange rate fluctuations, cash and cash equivalents		1 708 -15	15 659	-2 128
-34 067 -735 523 P	PRE-TAX LOSS	ė	-918793 -3	-329 582 -65	-854 527	103 553	114 968	-397 324	ž	Net change in cash and cash equivalents	2	16- 176.42	-91 290	108 014
3 01 151 09 219 3	Saxes	-	138 799	11 304 751	111 372									
52 604 -675 371 P	PROFIT/LOSS FOR THE YEAR	r.	. 781 846 -1	.192 278 -74.	-743 155	309	103 862	500 573	Casi	Cash and cash equivalents 01.01.	7.	17 222 168	168 520	905 09
2	Minority interest	1.1	÷	-1 936	265	103 862	500 573	103 Z47	21 Cash	Cash and cash equivalents as of 31 December	21 105	72 163 77	1 222 11	148 520
w w	Earnings par share (in NOK) Earnings per share - dikuled (in NOK)	71/7	-1,77	0,63	-7,04 -7,04									
D	Distribulion													
0 0 0 8 52 606 -675 371 17 0	Revaluation reserves Other equity													

Part	17 200 17 25 17 17 17 17 18 16 16 16 16 16 16 16 16 16 16 16 16 16	Fjord Seafood Group 3 2802 2801
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17.00 17.0	567 179.1	1 682 099 1 484 258
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States books affice equipment, etc. 8 15 kH 319 280 317 581 113 640		2 109 359 1 687 708
Secretary Secr		
duiricy 1 6 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	27.5.76	
A read beliance of companies 1 6 60 60 60 60 60 60 60 60 60 60 60 60 6	Other provisions for tiabilities 5/4/8 23 738	17 588 36 035
### 12 8 8 8 8 8 8 8 8 8	20 315	604 011 81777
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10 22 25 3.459 462 3.10 6A7	19/20 2 350 712	1 432 438 1 831 589
1017 14 1018 101 1018 101 1018 101 1018 101 101	19 86 926	
11 10,84 301 17,11 1864 1,211 159 15,21 189 10,223 15 10,223 15 10,223 15 10,223 15 10,223 15 10,223 15 10,223 15 10,223 15 10,223 15 10,223 1	2 437 638	1731863 1945035
11 10,04,00 11,121,864 1211,159 13,17 13,1	19/21 116 229	
11 10,010 01 1121 664 12 111 159 634 0 3.587 12 12 12 12 12 12 12 1	462 545 9/10 \$281	375 013 409 095 9 295 9 982
12 59.478 559 05. 48711. 124.773 1/7 099 1/3 4/79 1/3 2/2 890 4/0 7/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1	166 (9 51	-
461.621 676.095 442.592 1261.792 2.04.621 bh.and cash equivalents 21 105.432 77 222 148.520 3.334.894 3.061.907 4.306.947 4.106.493 10.561.91 2.04.2222	1 766 537	-
21 105 163 777 222 148 324 3354 894 3 861 907 6 2 366 947 186 647	3 254 488	3 225 786 3 664 632
1804.915 1.075.181	TOTAL EQUITY AND LIABILITIES 4 026 173 53	5 335 144 5 352 339
TOTAL ASSETS 4.824 773 S.335 144 S.322 339	Oslo, 25 March 2004	
Aport Leader Bright Boy Andre Bry Chairman of the Board Employee representative	Worken Fragmen General Rughesang	Jose H. H.
Merican & phrate, Colory Stand Marianne E. Johnson Solveig Strand	Frank Chen Frank Oren Employee raprosentative	Alex direction Hotge Midtlen President and CEO

Accounting principles

The annual report, which comprises he he memore a sharenchic Ladares sheets, a cash life was statements, and onces for a the Groups park the perset company, with has been prepared in accordance with 6 the Norwegian Public Limited Lability p Companies Act, last kenvergian Accounting principles in Norwegian of its accounting principles in Norwegia of its December 31, 2013.

beaced on the fundamental, principles governing historical cost accounting, compare ability, confluted operations, conjurence and caudion. Tensations see recorded to accounts at their value at the time of the tomosticin, income to the control of the counting principles are presented in clear to the clear of the counting principles are presented in clear to the clearing of the accounting principles require management of make the best possible estimated in the clearing of the accounting principles require management or make the best possible estimates in the income statement and balance sheet. the annual report has been prepared based on the fundamental principles

For profit and loss items, cash flow and balance sheets, istoorical figures or the three most recent years are presented. Historical lagues are not adjusted for subsequent acquisitions or other business changes, A separate mote presents to deciliate connecting.

Consolidation principles

trolling influence. A controlling interest exists if a party directly or indicately or indicately in the controlling and in the controlled entity voling capital in the controlled entity. Companies under temporary owners-The Group's consolidated accounts comprise the accounts of companies in which the parent company or subsidiaries have a direct or indirect con-

at position, profit from the year's activity and scash flow embrined for the
Group as a whole. Uniform accounting
principles are applied to all companies
in the Group. Newly acquired subsidiarick are included from the time a conrotuding interest is obstained and diresced subsidiaries are included in the
consolidated accounts up to the point hip are not consolidated. The Group accounts show the companies' financi of divestiture.

For phase d acquisitions of ownership interests, the volve of the assets and labilities at the time of statistisment of the fortup relationship is used as basis to consolidation. Subsequent purchases of further shareholdings in assisting subsidiates will not affect the valuation of assets and isabilities. with the exception of goodwill, which is analyzed for each acquisition.

Elimination of internal transactions All significant transactions and balances between companies in the Group are eliminated.

Elimination of shareholdings

Shareholdings in subsidiaries are deministed in the Grap percounts are of eliminated in the Grap percounts are or eliminated in the Grap percounts are or eliminated in the Grap percounts are ownership interest and the recorded water of the eliminate and the recorded water of the the description is analyzed and altocated for the individual balance sheet items. It is a conditionally also sheet items is the eliminate and amentical in according to their actual value. Any furr, they deded water to according to their actual value and superclass are accounted lifesporn. It ampagive added value is consulted are accounted lifesporn. It ampagive added value is capitalized as identity. and amortized in accordance with underlying assumptions. Goodwill and badwill are presented together in the balance sheet, and the combined result is presented in the income statement.

Deferred tax provisions are made for excess values, except for goodwill and ficenses. The nominal tax rate is used when calculating deferred tax. Translation of accounts

of ourcego substitionies.

Port and tops transitions foreign assistant and tops transition and are assistant and tops transition and attorn period. The balance sheet of a foreign assistant as the character of at the exchange rate on the bulance sheet of the stransactions being transition and the set thange rate and bulance sheet where value fransactions being transition as the exchange rate on the bulance sheet of thanges in currency exchange rate on the previous year's bulance sheet is also bulance sheet in also bulance sheet in a side out on bulance sheet in a side bulance and additing the bulance sheet is also bulance as their functional currency.

Minorily interests: share of after-tax profit and shareholders' equity are shown as separate items in the income statement and balance sheet. Minority interests

Associated companies

Associated companies are delined as companies in which the Group has an ownership interest of 20-50%, where the investment is of a tong-term, strategic nature, and where the Group can ny is its proportionate amount of the after-our profit of the associated company, less any depreciation of surplus any less any depreciation of surplus raises stated to the associated companies assets at the time of equicition. In the income statement the share of profit in associated companies; is strown under intentional tems, in the ted in the Group's accounts according to the equity method. The Group's share of profit in an associated compa exercíse significant influence. Associated companies are consolída-

Contingent losses Losses that are deemed likely to occur and that are quantifiable are recorded. balance sheet, ownership interests in associated companies are entered as fixed assets.

Accounting principles for significant accounting entries informer ecognition in the accounting entries income is thus commally entered at the line of delivery for sales of goods and Assets and liabilities associated with the regular bindines or gote and thems due for payment within one year from the balance sheet date are classified as current assets or short-term liabilities ties. All other assets are classified as free states. Other liabilities and provi-sions for long-term liabilities are classified as sined as tong-term. Joint venture companies, some shall in for according to the goost method in for according to the goost method in the compolidated accounts, so that this front's share of profits in a joint venture is itemized in the profit and ossistement in the balance sheet, proportionate ownership interests are siftown accordingly in the parent company's accounts, the cost method is justed, i.e. the grooportionate ownership it is recorded at historical cost; profits it from joint ventures are not reflected in sectional companies. Treatment of joint ventures
Through 2001 and first half of 2002 the
group held 50% of a joint venture. Joint I
ventures are defined as unities; jointly
controlled by the Group and one or
more other companies. Dwnership in

Operating income is entered less VM. disounds, bonuse and other sales costs. Fright costs related to sale of lish in the Farming bossion are presented separately, and consist of external frieight casts that the costs mers pay when baying fish, Freight costs redaing to the VAP Division are not presented separately as they are part of the Grounds production. services. Valuation principles
Valuation of current assets and shorttern institutes is made at lowest/haghest of acquisition cost and market
value, Market value is defined as
estimated future sakes price less General accounting principles

Cost recognition/matching Costs are matched and expensed when process. Fixed assets are recorded at acquisiti-

on cost. Fixed assets that have a limited economical life span are

estimated sales costs.

the income to which the costs retate incor. Costs that cannot be directly matched to anincome are expensed as they incur. Alt costs related to restructiving and discontinued activities are expensed at the time restructuring or discontinued excitations or discontinuonce is decided uning or discontinuonce is decided depreciated over the economic libritime. If of the asset, if the estimated recovering the asset is lower in than book value, a write-down to reco-a verable amount is made. Similar in individues are normally applied to unitabilities.

Other income Other incomes are defined as incomes that are not derived directly from the Group's regular business operations. accounting principles, there are some exceptions to the general valuation rules. These exceptions are commented on in the respective notes to the accounts,

In accordance with generally accepted

economic lifespans. Straight-line amortization is applied over the asse-'s economic filespan. Costs associated with research and development are expensed as incurred. Intangible assets
Intangible assets that are expected to
generate future income, such as licenses and goodwill in subsidiarites, are
capitalized and amortized over their

The value of licenses acquired by the company is capitalized. Licenses that are considered perpetual are not subject to depreciation or amortization,

Fired assets free shared in the balan-ee shed at acquisition cost less accu-mulated depreciation and write-downs. Costs associated with normal mainte-mance and repairs are expensed on as they incur, Costs of major replace-ments and renewals that substantially setted the seconomic litespan of assets are explained. Assets that are replained. Assets that are repla-red ired sected if the consider-red ired sected in the confider-red ired sected in the confider-red ired sected in the confider-red ired sected in the cost and are con-struction are capitalized as part of the cost price. Assets beaued on learns that largely transfer rights and obligations or to the focus of the capitalized as and the linancial largely transfer rights and obligations. obligations are entered as other long term debt, Operational teasing expen-ses are treated as regular leasing costs and presented as ordinary ope-rating expenses.

Opprience applied on a straight-line base over the conomic lifespan of the asset, based on the asset's histories are optimized to simple assets. Depreciation is recorded as ordinary operation expenses. Leased ordinary operation expenses. Leased ordinary operations expenses. Depreciation

4

8

IOK 1 380	Horway. nar AS	Goodwill in				demer-	ermore,			Goodwill in the acquisition	9916	-TEUR 20 942		Goodwill in the acoustition	1 304	on date ainst in with
Amounts in WOK 1 000	erlands, In N AS and Sisor	Goodwill in	0	0		olved with a d oup. Through	44 000. Forth			Goodwill in the acquisit	TEUR 99 166			Goodwill in	0 TUSD 21 304 0 1USD 1 306	ise fransacti S charged ag In connectio
	in three units in the Neth of Fjord Saatood Norway	Integrated into	01.01.7003	01,61,2003		Denstrin ASA, was disso broup and the Enghar Gro	a accounts as NOK 200 St	atue.		Integrated into the accounts as of	01.07.02	a result of the changes in 2002 Net additions to poodwill 2002		Integrated into the accounts as of	01.01.2001 01.04.2001 01.04.2001 01.07.2001	f the acquisitions, a preci is was implemented was quired the Enghay Group.
	THE ACCOUNTING YEAR 2003 The prop Pays (if the group has morged with holding companies in Belgium and cosed down activities in three curs in the Methedrands. In Norway, the group has doed of a legal unit that was inograzione as of 2002, Brama Flatina As, and the manger of Fjord Saatbod Norway AS, and Sistemar AS, and completed in 2003.	orate integrations. Bescription of	Assumption of liabilities TELE 19	Cash and cancellation of 456!		The joint venture, Fjord Damstein Holding, 50% of which was owned by Fjord Sealood ASA and 50% by Damstein ASA, was dissolved with a demerger with accounting effect as per? Lay 2005. Fjord Damstein Holding was 100% owner of the Pieters Stroup and the Englas Group. Through the	compriger, the Hadran who sequence meters, Lomistan addunce the Legisla Lorous, right Scalobad Hadran Casa additional of the Investment in Figure 1 and 1 an	of 1 Joy 2007, the date when the Group was established, as a basis for determining a slandard of value.		integrated into compensation	Sharesd in Fjord Domstein Holding, worth 475 000 333 000 demenger debt	eliminated as		Description of compensation	746 shares in Fjord Seafood ASA 14 000 shares in Fjord Seafood ASA 176 778 cash settlement 12 314 cash settlement	equicking were proportional to account the estant date of the estantial of the equicking very exercise and sextends of the equicking very exercise and sextends of the equicking the equilibrium that equilibrium the equilibrium the equilibrium that equilibrium that equilibrium that equilibrium that equilibrium the equilibrium that equi
N GROUP STRUCTURE	merged with holding companiunit that was inoperative as of 3	in the year 2003, the group has completed the following coporate integrations Description of Transaction form remonstrian	(%001) 5	Puchase of shares,		ein Holding, 50% of which was ber 1 July 2002, Fjord Domstern	oroup acquired Preters, Domstong, The accounting profit associ	on the Group was established, a		Transaction form	Damerger	dwill in the balance sheet relat	THE ACCOUNTING YEAR 2801 In 2001, the group sompleted the following corporate integrations	Transaction form	Purchase of shares (10%) Purchase of shares (100%) Purchase of shares (100%) Purchase of shares (100%)	The acquisitions were entered in the account but the scale also are that unavailable and the account of the gendloss in the parked between the date of the agreement and exist of teachers and the account of the parked between the date of the agreement and this transaction. Find Scaledd made a unit infusion of NOC 165 259 000 in the company this transaction, Find Scaledd made a unit infusion of NOC 165 259 000 in the company.
Note 1 : Change in Group Structure	THE ACCOUNTING YEAR 2003 Ouring the year, the group has the group has sold off a legal of was completed in 2003	In the year 2003, the group has Commany	Pescados Delliordo S.L.U	Byrknes Fiskemottak AS	THE ACCOUNTING YEAR 2002	The joint venture, Fjord Domst ger with accounting effect as p	ment in Fjord Domstein Haldin	as of 1 July 2002, the date whe	Information related to Pieters:	Description of company	Pictors Holding AS	oog	THE ACCOUNTING YEAR 2801 In 2001, the group completed t	Company	Sogn Marine Farm AS Konsernet Contiles LLC Konsernet Minamurra Ltd Windword Seaload LLC	The acquisitions were entered was entered was entered in the facilities. I find Scalaout this transaction, Find Scalaout this
		t ment. The Group also uses foreign currency exchange rate options as		currency swaps to hedge investments in foreign operations and loans to loreign subsidiaries. Gains or losses on these		ment in subsidiaries, in the parent com- pany accounts the gain or toss are boa-		the long term currency swap, which will relate to loans to subsidiaries, are boo-		s interest hedging instruments are not carried in the balance sheet; the effect	from this hedging is reported in the profit and lass account for the period that it relates to.		accordance with the indirect method. o Cash and cash equivalents comprise cash, bank deposits and other short- x term liquid placements that immedia-	e tely and with minimal exchange risk ris can be converted into known cash amounts and that have due dates.	ε	IFRS International Financial Reporting International Financial Reporting International the implemented in Norway in 2005. This issue is further described in note no. 25 to the annual reaccounts.
		lowest of cost price and estimated net sales price.	The cost price of processed goods com- prises direct material costs, direct sala-	ries and a share of indirect processing costs. The cost price of purchased goods is the actual purchase price. Duc	to lengthy production time, interest costs are included in the cost price of smolt and fish in sea. Costs related to	natural tosses and overproduction are attocated to the settable biomass.	Receivables	Receivables are entered at face value tess expected losses.	Deferred taxes and taxation costs	Deserred tax is calculated on the basis of temporary differences between	accounting and taxation values at the close of the accounting year. Nominal taxation rates are used in the calcula-	sing differences are offset against each other within the same time inter-	val. Deferred tax assets arise from temporary differences that give rise to future tax deductions. Taxes for the year comprise changes in deferred tax	and deferred tax assets, taxes payable for the year and adjustments for errors in measure, calculations	in previous years carcelaions. Forreign currency and interest - Hodoing Hodoing and debt in foreign currencies are valued at the year-end	exchange rate. also souths receivables ascociated with also souths receivables ascociated with cases in derogen currencies are largely hedged. By foward exchange contracts are reported froward exchange contracts are reported through the profil and loss state-
		items that are recorded in the balance sheat are subject to depreciation	the leasing liabilities are reduced by the leasing fees paid after deduction of	estimated interest costs. Write-down of assets	If there is an indication of reduced value of fixed assets a calculation of the estimated recoverable amount is	made. The recoverable amount will be the higher of the expected sales price	and a net present value of the estima- ted cash flow from the assets (value of	operation!. Assets that are not in use, or held for sale, are valued individual-	is defined at the lowest fevel where the	cash flow can be separated, write- downs are reported separately in the	profit and loss account. Subsidiaries in the parent	Subsidiaries are generally defined as companies in which the Group has an	ownership interest exceeding 50%, where the investment is of a long-term, strategic nature, and where the Group has a controlling interest.	Subsidiaries are treated in the parent company's accounts in accordance with the root method	Shares Other shares are valued at the lowest of average acquisition cost and market value, Shares that have suffered a per-	manent decletine in value are written dementary inventer value. Inventory inventer seed packaging, roe, juvenders, smoll, fish in sea. Stauphtered fish and processed fish. Inventories of goods are valued at the inventories of goods.

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	Note $2: PROFORMAPROFITANDLOSSACCOUNT$	5		Amounts in NOK 1 000	Note $3:$ companies consolidated in the group accounts	DATED IN THE GROUP ACCOUNTS		
18.10 18.1	In order to give a picture of historical earnings on the basis of the Gro previous periods. The Injures for 2003 are actual figures.	oup's current size, ;	beauting and	profit and loss account has been prepared for	Сотрапу	Country/business address Dwne	prehis/voting share	
1811 1812 1813 1814 1815 1814 1815 1814	PROFIT AND LOSS STATEMENT		002	2001	Parent company	i		
120 to 12		_		99 667	Fjord Sealand ASA	Norway / Branney		
17 17 17 17 17 17 17 17		~		25 194	Subsidiaries Fiord Fersekstasion Hefceland AS	Norway / Aistadhaus	3 ⁶	
17.17 2.5 2.	eription and write-downs			7.27	Fjord Scattood Norway AS	ř	% 0'001 % 0'001	
1777 12 12 12 12 12 12 12 12 12 12 12 12 12					rjord prestode bates Ab Byrknes Fiskemottak AS		% D'001 % D'001	
13.25 10.31 10.31 10.31 10.32 10.31 10.32 10.3				22 110	Pieters Holding AS Pieters Vabedrijf NV	Norway / Oslo Beloium	\$ 0'001	
137 12 12 12 12 12 12 12 1					Domsiein CC	Belgium	35.0001	
13.35 1.03 23.71 23.34 23.71 24.24					Seminario cine prises cro.	British Virgin Island	% 0'001 % 0'001	
13 13 13 13 13 13 13 13	Net financial stems			37 178	Cultivadora de Salmones Linao Lida. Fiord Sexfood Chije S.A.	Chie	3,000 3,000 3,000	
13.77 13.51 10.640 10.				77 613	Salmones Americanos Ltda.	Chaite	% 0'001	
177 4,54 1,157	Taxes			03 460	Satmones Tecman's A. Satmones Licon Ltda.	Chite	% 0'001 % 0'001	
177				14 153	Fjord Statood Soles Danmark A/S Six Holding SA	عد	\$ 0.001 \$ 0.001	
Processor of the following proceeditions and they ware curried out on 1 January (NOT)	Described and shares for the control (NOX)			1.00	Sinafter SCI	France	% 0'001	
Figure 5A Transcription and the following transactions and they were curried and on 1 January 2013. However the following transactions and they were curried and on 1 January 2013. However the following transactions and they were curried and on 1 January 2013. However the following transactions and they were curried and on the date of acquisition according to the transactions principle. Appragate the following transactions are dated as a following transaction according to the transactions principle. Appragate the following transactions according to the transactions principle. Appragate the following transactions according to the transaction principle. Appragate the following transactions according to the transactions principle. Appragate the following transactions according to the transaction principle. Appragate the following transactions according to the transaction principle. Appragate the following transactions according to the transaction principle. Appragate the following transactions according to the following transactions and according to the Company of 1 January 2001.				70**	Appell' Marine SA	France	% 0'001 % 0'001	
Helicon II be following printed forms and they were scrinted and on 1 January 2021. Biodecan IV Conference of the power scrinted and on 1 January 2021. Biodecan IV Conference of the power scrinted and on 1 January 2021. Biodecan IV Conference of the power scrinted and the driver Brown IV Conference of the power scrinted and the driver Brown IV Conference of the power scrinted and the driver Brown IV Conference of the power scrinted and the driver Brown IV Conference of the power scrinted and the driver Brown IV Conference of the power scrinted and the driver Brown IV Conference of the power scrinted and the driver scrinted for the power scrinted and the driver brown IV Conference of the power scrinted and the driver scrinted for the driver scri	Basis for preparation of pro forme accounts				Rolmer SA CC SCI	France France	70,091 7,0,091	
Gots Size A bloking B.V. For Size B.V. For Siz	The figures for 2001 and 2002 were prepared by faking into account th	ha following transa	tions as if th	hey were carried out on 1 January 2001.	Betisco Ehi Bootson Bu	Iceland	% 0°001	
Got Stark British When turnsaction principle. Aggregate Got Stark British When the determinance of when add and good and starking at the turn aggregate, the stark aggregate of the stark British When the stark British When B	• Acquisition of the Conti Scu Group				Gebr Sterk Holding B.V	Netherlands	100.0%	
Cate Street W. We will and only exceeding to the transaction principle. Aggregate Disputes Varieties and Street W. We will and an expension according to the transaction principle. Aggregate Disputes Varieties and Street W. We will and an expension according to the fath instance of Paramateria Control of Street W. We write an expension according to the death instance of Paramateria Control of Street W. We write an expension of Street W. We will also an expension of Street W. We will be a species were charged with Street will be a species of the street will be a species were charged with the species with the species were charged with the species with the species with the species were charged with the species with the species will be a single of the species will be a single of the species will be a single of th	 Sate of the joint venture. Front Domstein Holding Aconicition of the Pieters Group 				Gebr Sterk Beheer B.V Sterk Steetals B.V	Netherlands	% 0'001 % 0'001	
The control of the					Gebr Sterk B.V		9,0'001	
According to the control between the control	These acquisitions have been entered in the accounts at actual volve in	on the date of acqu	isition accor	ding to the transaction principle. Aggregate	Diepvries Montickendam B.V		% 0°001	
Samonametric Corp. Panama 1000 %	instance expenses, users solusion to manced expenses, usually as of acquisition. The earnings from the sale of Fjord Domstein Holding h	n oeterreo tax, am have bren excluded	from the ou	versing revenues. For the debt financing of	Aquamerica International Holding S.A.		₹ 0'0n!	
Schrouwerstration	acquisitions, the Group's average borrowing rate for the period in que	estion has been em	Mayed, Histo	orical profits and losses were charged with	Panamenca International Holding S.A.	Panama	*, D'0B1	
Table Tabl	imputed interest rates in accordance with these terms. The tax expen-	ises were calculate	using the d	Afferent countries' tax rates.	Salmoamerica Corp.	Pagana	30.00	
Southard Southard Southard 1000 %					Tobson Fish Farm Company Ltd.	Scotland	7 D.00.	
Seathand Discovering the Seathand Discover					Western Isles Seatood Company Ltd.	Scotland	20001	
Wisco Processing 1					Stark UK Ltd	Scotland	# 0'001	
Summer S					Wisco Processing Ltd	Scotland	* 0.001	
Administration of Mills 4. Administration 4. 1000 % Administration of Mills 4. Administration of Mills					Pescados Delhordo S L.U	Spuin	% a obt	
Adjance Salmon of Main LLC 1978 100.0 9. Gundaring Meer Ends Farm LLC 1978 100.0 9. Fight Salmon of Main LLC 1978 100.0 9.					Alimer		45 9'00l	
Ducking the Fine Fine ILC 15.4 10.5 10.5 4 1					Atlantic Salmon of Main LLC		\$ 0.001 \$ 0.001	
Figure Standard U.S. (1944) 1100, 94, 1100, 94					Oucktrap River Fish Farm LLC	USA	100.0	
Trade to Manual Stational Life Control					Fjord Seatood USA (L.C.	U.S.A.	% 0'001	
Vinesard Scaled LLC Marger reported, and margers will be carried out in 2001. A Operation distintance and need a Service out in 2001. A Operation distintance and need also feed and the more party will be liquidated in 2004. A Operation of a standard of the and a SOOD on the form of the consolidated in the Grapp as of 1 January 2004.					Treate Islands Eicherber Inc	450	5 0'00'	
I bengar reparted, and mergers will be carried and in 2004. I Department at the sed of Evenuer 2004, and the company will be liquidated in 2004. Ill benim companies sed at the end of 2003 or tegming of 2004, and will not be consolidated in the Group as of 1 January 2004. Ill benim companies sed at the end of 2003 or tegming of 2004, and will not be consolidated in the Group as of 1 January 2004.					Winward Seafood LLC	USA	180.0%	
2) Operations continued as the sead of Ecousy 2004, and the company of 18th Equipment of 2004. 2) Company's sead as the end of 2000 or beginning of 2004, and wid not be considered in the Group as of 1 January 2004.					Il Merger reported, and merger's will be carried aut in	n 2004.		
					 Operations discontinued at the end of February 200 Company's operations were discontinued in 2003 [0 Both companies end at the end of 2003 or facilima 	M, and the company will be liquidated in 2016. Diracl m of 2004, and will not be convenidated in the Comm	ANC monact 1 to a	
				,	•			çc

Fig. 5 subject to expected alone and extending selection to analyze the forming selection to analyz	AMERICATION OF CONTINUES OF COSTONERS - LOCATION Re of Europe Use of Europe Use of Sale Res of Nais Teal VAP sales revenues, non-froup trustamers Teal Nais - Sales revenues, non-froup containers Ref Figures in Sales revenues, non-froup customers Sales revenues, non-froup customers Ret found Sales revenues, non-froup customers With-offs and deperations of goodwall Other operations of goodwall Other operations of goodwall Other operations of goodwall	1 726.23 (120.748	2002- 1286.078 1 6 137.550 14.564.2 16.15 16.17 16.17 11.95.368 1 6 25.3100 former ships in connectships 22.310.2 2200.2 2200.2 2202.3	2001. 1 650.47 1 1 550.47 1 1 1 550.47 1 1 1 550.47 2 2 557 1 1 1 55 1 1 1 5 1 5	1, or other thrungs. 1, or other thrungs. 2002 2002 Group Group Group 3 995 553 7 89 568 7 89 568 7 89 568 7 89 568 7 89 689 7 89 689 7 89 689 7 89 689 7 89 689 7 89 689 7 89 689 7 89 689 7 89 689 7 89 689 7 89 689 7 89 689 7 89 689 7 89 689 7 89 689 7 80 89 899 7 80 89 899 7 80 80 80 80 80 7 80 80 80 80 7 80 80 80 7 80 80 80 7 80 80 80 7 80 80 80 7 80 80 80 7 80 80 80 7 80 80 80 7 80 80 7 80 80 7 80 80 7	Ades in the venture 2001 2001 Group 6 202 533 23 302 533 23 302 533 23 302 533 23 302 533
Accounting and peacetoids in the Colfe and Mercray The Wild Geologic Control Colfe and Accounting Section and the Colfe and Mercray The Wild Geologic Control Colfe and Mercray The Wild Colfe and Mercray The Wild Colfe and Wild The Wild Through Colfe and Will Through Colfe and Will Through Colfe and Wild Through Col		1736.378 1078 1078 1078 1078 1078 1078 1078 10	1776 078 1 6 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Total de la company de la comp	ture ture 2001 2533 2 533 3 596 2 7982
Secretarian Control		1 259 1 259	11 200 (11 20 (11 20)))))))))))))))))))))))))))))))))))	6 00 0 11 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Table are included to the charget. Find a x a joint very a group of the charget. Find a x a joint very a group of the charget. Find a x a joint very a group of the charget. Find a x a joint very a group of the charget.	in the hat ture 2001 per
Secretaria Sec		4 774. 3 854. 1 1 259 1 1 250 1 1 20 1 200 1 1 20 1 20	7 643 3 116 1 417 1 195 655 655 1 1 1956 348 1 1 1956 348 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	7246 1165	there are included the state of	in the ture 2001 per 2533
Company Comp		1 550 1 130 1 130 1 130 1 140 1 140	1 19 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	2 657 11 165 11 165 11 165 11 165 10 167 11 165 10 167 10	there are included there are included to their changes, and as a joint variety as a joint	in the he ture 2633 2533 3596 2 2533 3 596 2 2535 2 2555 2 2535 2 2555 2 2535 2 2555 2
### Company continues 128.519 700 711.770 751.450 710.261 7254.648 725.505 725.450 725.505 725.5		1 120 1 120	255 0 0 1 1956,346 1 16 Forms 100 S for the forms 12. Since Pieters 0. 200.203 ASA/Ellm.	1165 331 30 30 30 30 30 30 30 30 30 30 30 30 30	Total de la company de la comp	in the har hare hare hare hare hare 2001
Protection Components (1979) 114,500 71776 5705 5305 5305 5305 5305 5305 5305 5305		167 187 187 187 187 187 187 187	1 1936 348 1 16. 10 10 10 10 10 10 10 10 10 10 10 10 10 1	9677 9672 977 977 977 977 977 977	2002 2002 Graup 55.523 33.826 54.537 -2.1032	in the better 12801 2801 2801 2803 2 533 2 5
And spectration (74.20) (19.04		Principle according for 1977 277 277 277 277 277 277 277 277 277	1 956 368 1 6: Vermership for the Formatings in connership 12. Since Pieters 0.03. ASAJEIM. ASAJEIM 0 - 202 299 - 202 299	Forters Group Tuday Associated goodwill to Associated goodwill to Group 6 07 578 3 6 477 578 3	1007 changes. 2002 2002 2002 6roup 95 553 33 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6	in the ture 2001
State 11324 0 0 0 0 0 0 0 0 0		historical accounting fig. 2001 and first half or 2000 2001 and first half or 2001 2002 and 2002 2003 and 2002 2003 and 2003 2003 and 2003	Jures for the forms ship or the forms ship owner ship in the Pieters G. 2003. ASA/Ellim 202.298	Pheters Group, Today associated goodwill co out at that time was ow Group 4 017 578 3 4 417 578 3-	2002 2002 2002 2002 5553 59 98 68 68 68 68 68 68 68 68 68 68 68 68 68	in the har hare hare reads 2 533 3 596 2 533 3 596 2 535 2 535 2 5375
1479 817 153742 244 137 1103775 14099 817 244 137 1103775 14099 817 244 137 1103775 14099 817 1443 819 1453 40		VAP (1707.24) 1897.347 (1807.347 1897.347 1897.191 1897.347 1897.191 1897.347 (1807.24.4790 1897.347 1	ASA/Elim. 0 : 202 298	Group 3 16 17 17 17 17 17 17 17 17 17 17 17 17 17	2002 Graup Graup 15 553 33 6 6 6 75 6 6 75 7	2691 2593 2595 3596 2982 2982
New Number N	GROUP FIGURE KET FIGURE Safes revenues, mon-froup customers Safes revenues, mon-froup customers Idea safes revenues, froup fusioners Referenced and represention Write-off is and depresention of goodwill Other operations upwards Operation profit/frost	VAP 1 897 337 11 709 103 -36 355 -52 552	24	" "	6 6 6 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	2633 2533 2533 3596 2,982 2,982 2,982
FEVER FOLGE OF CONTRIBUTE OF TAXABLE OF TAXA	KEY FIGURE Sales revenues, non-timp customers Sales revenues, coup customers feat autes revenues Well-cifts and deparation Well-cifts and deparation Other operation suppares Operating suppares Operating profit		4	" "	8 9 4 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	3 596 2 925 3 3 596 2 982 5 3 3 5 9 6 2 9 8 2 7 5 3 5 9 5 6 2 7 5 5 9 5 5 9 5 6 5 9 9 5 6 6 9 9 9 9 9 9
HEYENLIES DT CUSTOMERS - LOCATION 2003	Sales revenues, mon-Group castomers, Sales revenues, Group castomers, Teat aufer revenues, Group castomers, Teat aufer revenues, Group castomers, Wirterell's and experienciation. Write-fell's and depreciation of goodwill. Other operating a superses. Operating profettions are profettions.				,	2 533 0 2 533 3 596 2 982 4 275
HEVERNUES BY CLUS FOMERS . LOCATION 2003 2003 2001 700 726 651 226 7131 61 413 226 651 226 7131 61 414 25 74 212 731 731 731 414 25 74 212 731 731 414 25 74 212 731 731 415 75 74 731 731 731 415 75 74 731 731 731 415 75 74 731 731 731 415 75 74 731 731 415 75 74 731 731 415 75 75 75 75 75 75 415 75 75 75 75 415 75 75 75 415 75 75 75 415 75 75 75 415 75 75 75 415 75 75 75 415 75 75 75 415 75 415 75 75 415 75 415 75 415 75 415 75 415 75 415 75 415 75 415 75 415 75 415 75 4	famers 1 1 of gaodwill			m	·	2 533 2 533 3 596 2 982 4 275
1,000	r of gaodwitt				7	3 596 2 7 982 4 275
	3380005		-3 258	411.000	7	4 275
Lecurpa		-2 317 496 -1 802 558	31	-3 550 890 -3		
Annerica 12.202 24.67 0.08 10.002 24.003 10.						-650 320
2 102 2457 0 0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		2 952 732 1 742 669	152 777		5.335.145 5.3	5 352 339
10-557 12-957 13-904 7-355 24-95 11-991 on-Greup customers 2180-541 2354.488 2-482-697 2003 RetherLand 1 Belgium France Scotland SwitzerLand Adm_Elim. VAP Privers	Liabilities .2			-3 284 488 .3		3 664 631
Om-Greup customers 2 120 241 2 254 448 2 442 697 2003 7007 RetherLands Belgium France Scotland Switzerland Adm./Eilm. VAP Privers	investments during the year	82 324 53 969	361	136 552	122 246 2	245 068
2002. 2002. 2003. 1002. 1003.	Number of employees on 31,12.	1150	14	3014	3 684	3 928
Netherlands Belgium France Scotland Switzerland Adm./Eim. VAP Pieters P	GROUPS SALES REVENUES BY CUSTOMERS' LOCATION		2003	2002	2001	
Netherlands Belgium France Scotland Switzerland Adm Siem. VAP Pieters Pi	KEY FIGURES	Farming VAP	Graup	Graup	Group	
	ng.	1.73		-	1 820 312	
rery 312815 1083817 306.167 66.979 127.559 0 1877.337 1956.368 1.67	USA	790 768 8 402	799 170	861 238	713 161	
Sales revenues. Group customers 6 592 39 024 23 177 94 711 0 1151 738 1176 9 036 7 599 74 11 10 1176 9 036 7 599	Legan carabia				253 082	
		144 665 4764			55 857	
-7848 -16014 -6998 -2416 -2105 -1003 -36385 -43968 -	South-America			102 798	37 058	
1. 852 208 1- 927 841 \$40 \$51. 170 897 - 180 251. 184 \$52. 180 252.	China	0 05E 22		21 191	705 1.7	
19 488 59 342 5 465 -11 320 -11 028 -44 467 17 480 47 034		•		36 078	23 073	
Assels (42 292 0 651 662 206 233 39 331 47 618 635 534 1742 667 1 634 821	Rest of North-Amerika	7 352 378		177 9	11 791	
899 274 Liabellings 110 499 116 235 128 484 33 226 23 252 426 256 -1 140 330 -1 146 346 -598 747	Tatal external saies revenues	2 120 241 1 897 337	4 017 578	3 995 553 3.	3 302 533	
As during the year 6 191 23 245 23 973 437 1122 G \$3 349 69 337						
Number of empityees on 31,72. 735 463 319 127 39 4 1.180 1.284 1.348						

The annual accounts have been marked significantly by linancial write-downs and cost allocations made in connection with reorganization and	with reorganization and	OVERVIEW OF NUMBER OF EI	OVERVIEW OF NUMBER OF EMPLOYEES AND WAGES AND SALARIES	S			
restructuring.		Fiord Seafood ASA			i.	Fiord Seafood group	974
The Group has implemented changes in its operations during the year, especially in the Farming business area. These changes are related, to the	changes are related, to the	2001 2002	2003 AVERAGE NUMBER OF EMPLOYEES	PLOYEES	2003	2002	2001
training or production agreement to the production of the production of the production of the production and termination and other first and glowers, as each of the production and termination and addition, the former feets and office in Bellia and the production are stories are as the production. The frequency has decided to start and the production and feetings and feetings in this at he and of the version and resolution in the training and production and the production are production and the production are production and the production and the production and the production are producted as the producted are producted as the producted as	t, as nett as tajotts and up has decided to stort apprentings in Switzerland	116 119	22 Total average number of employees	mptoyees	3 222	3 624	3 928
and find Sastond is considering wind down or sale of the tarming operations in Maine, USA.			At year-end 2003, there were 3,014 employees including 20 employees in Flord Seafood ASA,	At year-end 2003, there were 3.014 employees in the group including 20 employees in Flord Systood ASA.	2		
RESTRUCTURING/WRITE-DOWNS/NON-RECURRING COSTS 2003	2002	2002	2002 BOKAKOOWN OF BAYBOLL EXPENSES	CXOCNOCO	1000	20003*	2001
Allocations associated with reorganization of operations in Norway (Farming)			1	EVEN CHARTS	2007	7007	1007
l _p	0	_			524 912	£81 773	344 042
Allocations associated with reorganization of operations in Chile (Parming) Allocations associated with morninging of operations in Chile (Exemina)	91501-	543 1412	2.816 National insurance contributions	nutrans	92 609	47 373	73 473
	-2 566	1545 4.280	3 526 Other benefits		73 184	32.375	17 141
-16 916	-13 085	12 660 19 401	25 150 Payroll expenses		700 421	565 129	388 457
Allocations related to operations in Norway (Farming)	-36 730		Payrall expenses in joint venture (1st half of 2002)	enture (1st half of 2002)		104 537	131 754
stands (VAP)	-24.402						
-3 UZT Other costs -5 020	-5.284	12 660 19 401	25 150 Total payroll expenses		100 421	599 699	520 211
		' In 2002 is the Pieters Group	In 2002 is the Pieters Group 180% included in the figures for second half. I the first half 2002 and the total 2001 no parts of the Pieters Group are	nd half. I the first half 2002 and	the total 2001 no part.	s of the Pieter	are dhaug
iorai rentructuring/non-recurring casts recorded under diner operacing expenses	014/0-	included, but part lauss of the the tabulas	included, but part laust of the costs in the joint venture Fjord Damstein Holding which included the Preters Group is showned in a separate line in the tabulas	tein Kolding which included th	e Pieters Group is shav	wied in a sepa	ate linz in
Write-downs of operating assets, Norway (Farming)	-43 555						
ļģu	-25 000	PENSION PLANS					
Writa-downs of operating assets, Child (Farming) -84,266							
write-downs of operating assets, Societard/Netherlands (VAP) Write-downs of operating assets, Societard/Netherlands (VAP)	321 8-	The proper bak an warly retiren	Defined Gefore the service and the first annihouses in Norway which hashes and all 2013 cours, 261 smallower. This is a Aufinat heavelft The broom has attended to the service of the service and the service which has all and the service an	orway which hy the end of 200	R course 283 amplionage	e. This is a de	hard hanefit
Other write-downs, operating assets	-14 382	plan, which gives the pension	plan, which gives the protoner the right to defined tulture pension benefits. The early retirement plan is inanced by operations, 4 pensioners received	banelits. The early retirement	stan is inanced by oper	rations, 4 pen	oners recei-
Total restructuring/non-recurring costs recorded under write-down of operating assets	-91 003	A city from women to city by	nangement by the end of 2003.				
Westerndament and Americal	5	At year-end, the plan's comm	At year-end, the plan's commitments were estimated at and entered in the accounts as INOX 722. The total estimated pension commitment	d in the accounts as INOK 722.	The total estimated pe	ension commit	nent
150	-29 900	accounts for grows thom I be a supected growth in pension at	accounts for gross thus Loss, when estimating the comminent the colorwing has been used, a discount rate of 6%, salary and G-regulation 2%, aspected growth in pension and yearly leave of 2%, remaining time of earning of 19 years, and a withdrawal propagaty of 30%.	he following has been used; a - of earning of 19 years, and a w	discount rate of 6%, sai (thdrawa) propansity of	tary and G-reg f 30%.	Hoten 24
Write-down of goodwill, Switzerland (VAP)	0						
606 07-	-29 000	Contribution plan Employees in the Norwegian C	Contribution plan Employees in the Norregian Group companies with salaries that exceed 9 times the Moweylan national Insurance base amount are included in a	ceed 9 times the Norwegian ne	Honal Insurance base	amount are in	uded in a
Costs associated with new financing	-34 693	group plan that offers investing	group plan that offers investment afternaines. Under Norwegian accounting standards for pension expenses, this plan is treated as a contribution	counting standards for pension	expenses, this plan is	treated as a c	intribution
	0						
Write-down associated rompanies -38 709 Other non-recording nests financing	0 -2 304	LOANS TO EMPLOYEES					
		Loans to employees amounter	Loans to employees amounted to a total of TNDR 1-378, of which ENDR 945 were in Norwegian companies	IOK 945 were in Norwegian cor	npanles.		
FOIR TESTFUCTURING NAD NON-RECURRING COSTS57 293 FOIR RESTRUCTURING NAD NON-RECURRING COSTS -584 248	-41 997	SHARE OPTION PLAN FOR MJ The group has a share option	SHARE OPTION PLAN FOR MANAGEMENT AND KEY PERSONNEL The group has a share option plan for management and key person	net. The plan runs for three yes	ars. Each participant ha	as been assign	d a fixed
		national of Shares, of which of included in the programme, T.	on the programme. The secritic note in the plan was stall as MOK 3 per share,	ne snare option plan was establ st NOK 3 per share.	lished in 2002, a total o	of 13 577 302 o	lions were
RECORDED TO INCOME		The group management has e	The group management has entered into this plan as follows:		ľ		
d under amartization of goodwill	54 500		Position	Total number of Numbe	Number earned 25 of 31,12,03		
Gain sale of factory in the Netherlands, booked as other income	•						
Gain from sale of subsidiary, booked as office incoms. Gain on demerger of joint venture, recorded under other opecuting revenues.	200 044	Sverra Nærem Goded Euline, Jensen	CF0	525 000	359 000		
		Lyding Pytung-Jensen Jo Dekeyzer	EVP Processing Europe	300 000	200 000		
NET SPECIFIED ITEMS -547 148	11963	Geert Vermeersch	EVP Sales & Marketing	300 000	200 000		
		An individual share option pla	An individual share option plan was established for the group CEO in March 2004, whereby he has been awarded 2 600 600 options, a third of which on which controlled to the second of th	n March 2004, whereby he has	been awarded 2 600 00	30 options, a ti	rd of which
		the same and annual transfer and transfer	Contract the contract that the contract to	The trace of the court of the second of the court of the			

Amounts in MOK 5 000	2001	105 438	2001	42 -742 563 0 0	0 0 0	77	27 26 36	70			d per-share profit has not bee	
	2002	-196342 -0,63 304 076	2002	190 342	Z7E 061-	2002	201 045 527 85 759 258 6 084 706	708 9	304 076 3361	rage number of chares.	y. Nevertheless, a diluted	
	2003	-781 988 -1,77 -4.2 125	2003	-781 988	.781988	2003	13 765 657 351 10 265 657 5 659 659 5		474.967.387	but not in colculations of ever	cribe to shares in the companarnings per share.	
Note 7: Earnings per share	EARNINGS PER SHARE (EPS) IN NOK	Profit for the year after tax {} Time-weighted average of shares issued and outstanding 2}	1) Reconciliation of earnings per share:	Profit for the year - dividend and other parments for preferred shares	 allocations to equity Profit for the year used in calculating EPS 	2] Determination of average number of shares issued	Number of shores autstanding as of 1 January Share issue, 31 January 2003 Share issue, 21 January 2003 Share issue, 21 Ago 2002 Share issue, 8 August 2002 Share issue, 11 Jouenery 2002 Share issue, 11 Jouenery 2003	Pre-emptive rights issue, 7 October 2002	Average number of shares outstanding. Number of shares as of 31 December	* Own shares are included in the ligure for number of shaces, but not in calculations of average number of shares.	Members of the Droup management learn are entitled to subscribe to shares in the company Nevertheless, a diluted per-strate profit has not been calculated, because exercising these options would improve earthings per share.	
Amounts in PIGK 1 000				me of earning	ment in addi- rmined date, nerge with one		pon id for 2003. ial ary during					andion shall see as a sill see as a sill see as a sill see as a sill see a si
A:00				turnes 80 years. T	lited to receive one year's salary after termination of employment in addi- has the group GEO agrees to leave his position as of the determined date. ECO terminates his employment, or it his company almout morey with one inclined near-convarions calaxy under rectain condenient. In addition this		onuses, payment i were, or will be, is above and beyond	Other appointed	83	8	2773	to a structure of the performed by auditors so that the auditor shall a struct in a struct in the performed by and the accounts of all the performed by the article and the accounts of all and a structure so the accounts of the accounts as required by Java in a structure contributions, ct. additor's varietising of these and public the unitial from shareholders miselving. Interest required by Java and regulations.
				taps when CEO raing.	satary after te to leave his por syment, or if the	s salary.	ulate sataries, t and no bonuses e year's satery,	KPMG Total	8 332		16 161	performed by e partners of the e partners compared to the c Auditor's w i meetings if requiations.
				t. The pension of the	ceive one year's up CEO agrees nates his empl	entitles him to one year's salary.	npany that reg ce-dependent, o more than on	KPMG Outside Norway	4 588	4 817	4 735	e required to the a account of the a account of the a account of the account of t
MENT				ary at retirement coordance with a	is entitled to re- ition that the gro Group CEO term	npany, entitles !	ents with the co is are performan is berwliciaries t	KPMG Rest of Norway	1691	1 621	2 015	in pratices, an amount. The attraction of the attraction of the attraction of the appendix as
REMUNERATION TO BOARD NEMBERS AND CORPORATE MANAGEMENT Group CEO. Board Directors	G	1 466		The CEO has right to pension from surned 62 years, with 67% of salasy at resinement. The pension stops when CEO turnes 80 years. Time of earning is 14 years. At early retirement the right of pension is reduced in accordance with actual time of earning.	If the services of the Group EED are terminated by the company, he is evalued to receive one year's solary after termination of employment in addi- tion to his statesy during the termination period. This is on the condition that the group EEO agrees to leave his posteron as of the determined date, and as the Group Georgia to against the company life George ECO services the companies, of it the company and more areas and an externo according to the condition has become conditioned in accordance activated experiences conditions to	group CEO is subject to a restraint clause that. If invoked by the company	Other Group management should be individual agreements with the company that regulate salaries, benues, payment upon termination of integers and spring that All bonce plans are performance-dependent, and no boncess serve, or will be, paid for 2003. He agreement for payment upon termination of employment entitles beneficiaries to more than one year's salary, above and beyond salary during the termination period.	KPMG Flord Seatood ASA		2 761	9 351	Pagolar paditing services include the following: Pagolar paditing services and under the second of
EMBERS AND CO Group CEO	1311	2001		from turned 62 ys I the right of pen	CB are terminated promobiles period to claims against Comin CEO may in	raint clause that.	any, and opison har on termination of					clude the following and all the following and
TO BOARD M	Wanns and salaring	Contributions to pension plans Remuneration		ight to pension I early retiremen	of the Group CE ny during the te- roup CEO files n	subject to a restu	Other Graup management Members of the Group's mana termination of employment, if No agreement for payment up the termination period.	AUDITORS' FEES	Regular auditing services	Total fees for 2003	Total fees for 2002	Pagolar padring services include the following services that, general to be add secretly be able to vicinity include additive, treater to the beat to vicinity includes a constitution of consolidated validates, including necessary consolidated validates, including necessary superior control actions as requested by compara 4 page country actions as requested by compara 5 services of related to a confirmation's or certification 5 services of related to able or confirmation's or certification 5 services related to abler confirmation's or certification.

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700					3440 01	Norway	Abroad	, ,	1) II	DISK smanned
2005 0 15 22 2 2 2 2 2 2 2 2		2002	2001							
2007 2007	c	976	-7 161		2005	9 3	15.852	01.01.97		0,00443
2009		-11 937	-703		2006	. 0		01:01:0		-0.11500
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2010 4.047 1009 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		-16 704	CBV 12-		2003	1276	- 0	91,01,92		0,97621
2011 203 572 772 773 573 77 77 674 77 674 77 674 77 674 77 77 77 77 77 77 77 77 77 77 77 77 7		125 171	105 529		2010	4 047	1 030	01.01.03		0,00000
Total 754 YR 232 TO 195 YR 201 TO 201 TOTAL THE PLOST PROPERTY OF TOTAL		22 333	21 9 14		2011	209 955	2 232	Total BISK		-0.12333
Total Trace of the Teach of Teach of the Teach of Teach of the Teach of Teach of Teach of the Teach of Teach	153	142 832	126 649		E10/2	245 939	CE2			
NOTE 10: TAX IN THE FIORD SEAFOOD ASA ACCOUNTS TAX FOR THE VERA IN THE PROFIT AND LOSS ACCOUNT TAX FOR THE VERA IN THE PROFIT AND LOSS ACCOUNT Pre-Lat loss Indeed from 10 a seasofaste companies and point vanture With clown of Jahran in abstitutes Change in other temperary differences Base to which as appliers Tax payable on profit for the year Goes change in deterred any assets. US subsidiance (LLCs) Text insersating/reducing temperary differences Starts Receivables Free Change in deterred to a strate, of subsidiance (LLCs) Text insersating/reducing temperary differences Starts Receivables I have insersating the profit of the year Consideration of Parist of Parist Starts Considerated any and them develope I have been added the forward Change media to assets, Norway Deterred tax assets, Norway		7 178	90.49		Evig	9	135 524	* Historical RISK is current nor value	calculated using of shares (NOK	_=
NOTE 10: TAX IN THE FIORD SEAFOOD ASA ACCOUNTS TAX FOR THE FEAR IN THE PROFIT AND LOSS ACCOUNT Pre-14 Loss The form and the recognish and plant vanture TOS 925 Tos parts from a secondary differences Change in other temporary differences Tax parts from the tray part Change in other temporary differences Tax parts from the tray part Change in other temporary differences Tos parts from the tray part Change in other tray part Change in deterred tax assents. US subsidents (LLCs) Tos an increasing from the year Specification of BASIS FOR DEFENEED IAX AND DEFENEED IAX ASSETS That is not easing from the year differences Sharts Sharts That is a not a second from the year differences Sharts To a not a second from the year differences To a not a second from the year differences The former differences To a not a second from the year differences To a not a second from the year differences The former differences To a not a second from the year differences To a not a second from the year differences To a not a second from the year differences To a not a second from the year differences To a not a second from the year differences To a not a second from the year differences To a second from the year differences To a not a second from the year differences To a not a second from the year differences To a second from the year differences To a not a second from the year differences To a not a second from the year differences To a second from the year differe	761	706 541			Total	756 703	223 295			
NOTE THE TAXIN THE FLORD SEAFOOD ASA ACCOUNTS TAX FOR THE TEACH THE PROFIT AND LOSS ACCOUNT Pre-rate toss from account of many companies and joint vanture TOSS STATE From a part of the many companies and joint vanture Change in other temperary differences Change in other temperary differences Tax paylable on purifier the year Overs change in deferred tax accent. US subsidents (LLCs) Change in deferred tax accent. US subsidents (LLCs) Change in deferred tax accent. US subsidents (LLCs) Tax paylable on purifier the year Ores change in deferred tax accent. US subsidents (LLCs) Tax increasing/inducing temperary differences Shares Share										
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Per Annual Ton Scotland companies and joint venture 53.935 Where come of James in subsidiaries and joint venture 63.935 Where come of James in subsidiaries and joint venture 63.935 Permanent differences 64.935 Base to which tas applies 6.055 Tas paralte on profit for the year 6.0351 Cones change in deferred tas assets. US absigning ILLCal 6.0351 Cones change in deferred as assets. US absigning ILLCal 6.0351 Cones change in deferred as assets. US absigning ILLCal 6.0351 Cones change in deferred tas assets. US absigning ILLCal 6.0351 Cones change in deferred as assets. US absigning ILLCal 6.0351 Cones change in deferred as assets. US absigning ILLCal 6.0351 Cones change in deferred tas assets. US absigning ILLCal 7.0031 Specification of deferred tas assets. US absigning ILLCal 7.0031 Specification of the deferred tas assets and long-term financial times 6.0351 ILLCas cannel deferred as assets and long-term financial times 6.0351 Including of the death		٥٥	.7 161 6 565		TAX FOR THE YEAR IN THE P	ROFIT AND LOSS ACCOU	INT	2003	2002	2001
With common of about the common control in abolications Change in other temperary differences Base to which tax applies Tax payable on profit for the year Goes change in destroed tax assets. Goes change in destroed tax assets. Change in destroed tax assets, uits abolicates (LLCs) Total taxes for the year Change in destroed tax assets. Goes change in destroed tax assets. Total taxes for the year Specimentation of Basis son BEEGRIED TAX AND DEFERRED TAX ASSETS Tax increasing/reducing remaining differences Share Specimentation of Basis son forget temperary differences Share Specimentation of Basis son forget temperary differences Tax tax in forget temperary differences Tax tax in forget temperary differences Deferred tax assets, Manayay Deferred tax assets, Manayay Tax tax assets, Manayay Tax tax assets, Manayay Tax tax assets, Manayay Tax tax tax assets, Manayay Tax tax assets as		•	965-		Pre-tax loss focome from associated com-	panies and joint vanture		-735 523	.34 067	10 566
September of mining a special control of the	.6.2	9 295	-725 -8 555		Write-down of shares in subs Change in other temporary d	idiaries		260 372	34 372	360 650
The parallel control for the year Order death of the y	7	-9 295	-9 982		Base to which tax applies			157 67-	200 045	-58 587
The payable on profit for the year Once change in deferred in a assets, U.C.o. Change is deferred in a assets, U.C.o. Total Lasse for the year Ontal Lasse for the year Special Control of BASIS FOR DEFERRED IAA AND DEFERRED IAA ASSETS To increasing/reducing temporary differences Shares									2	
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Part Lasse for the year SPECIFICATION OF BASIS FOR BEECHRED TAX AND DEFERRED TAX ASSETS Tax increasing/reducing formportry differences. Share Sha		100 70	į		Gross change in deforred tax Change in deferred tax asset	assots s, US subsidiaries (LLCs)		151.09	71 831	115 540 0
SPECIFICATION OF BASIS FOR DEFENDED TAX AND DEFENRED TAX ASSETS 7003 That increasing/reducing temporing differences Shares Received a veets and long-term francial items 7138 937 Loss carried forward 60 may 60	one 115 381 155	040 547	-343 895		Total layer for the vest			131.07	627.78	116 5.0
SPECIFICATION OF BASIS FOR DEFENSION DAY AND DEFENSIO TAX ASSETS 7003 In increasing/reducing temporary differences Shares Shares Received a seeks and long-term francial items 715 000 Inapplies found a seeks and long-term francial items 775 000 Unclaimed returned covaried forward 6188 Telest temporary differences 1526 978 Deferred tax assets, Marway 2526 978 Deferred tax assets, Marway 2526 978	102	7 852	115 723					3		
Shares Shares Shares Shares Received a seeks and long-term francial items Loss coried droad or and from the francial items Unclaimed returnd carried forward Total tumporary differences Deferred tax assets, Morwary Deferred tax assets, Morwary 1 528 578 Deferred tax assets, Morwary 1 4 861:	count	929	354		SPECIFICATION OF BASIS FO	IR DEFERRED TAX AND C	SEFERRED TAX ASSETS		2002	2001
Sharrs Received a seeks and long-term francial terms 1120 000 Long-look food a seeks and frong-term francial terms 1150 000 Long-corried forward 175 voil 17	32	39 219	3 525		fax increasing/reducing temp	agenty differences				
Figure 2 of the control of the contr	£/.}	761 487	340 604					200 000 3	200	220 270
Toggle lock assets and long-term francial tiems EGGZ Lock carried locks and 1978 on 1978 on Unclaimed revinds carried forward 1978 on 1688 Total temperary differences 1528 578 Deferred lass assets, Markey 244 603 Preferred lass assets, USA 14 641 14 641 15 625 15 625 16 627 17 627 18 641 18 641 18 641 18 641 18 641 18 641 18 641 18 641 18 641 18 641 18 641 18 641 18 641 18 641 18 641 18 642 18 642 18 643 18 644 18 644 18 645	1 059	609 477	6 135		Snares Receivables			115 000	0 0	304.750 D
Unclaimed which somed boward 1828 578 Total temporary differences Deferred is a sister, Marway 244 90 Deferred is a sister, Marway 244 90 Deferred is a sister, Marway 1854 1854 18 841	92-	-26 831	-74 668		Tangible fixed assets and lon	g-term financial items		B 052	0 000	D 00000
Total temporary differences 1 528 578 Deferred to a society, Namesy 244 903 Deferred to a society, 1854 It 841	286	135 789	31 945		Unclaimed refund carried for	ward		969	989	435
41 253 ZO 1979 20 773 TO 1974 Deferred tax sasteb, Merway Deferred tax sasteb, Merway 344 913 SA 1984 Deferred tax breath as Deferred tax breath as a conclusion of Merway SA 253 and the called a deferred tax benefit associated with Other localities (MMON 777, is Deferred tax sasteb, USA 1881 PER 1988 PER 198	•	,	: :		Total temporary differences			1 528 578	727 397	445 283
Deferred in a seek, 185A 14 841	ers, nor reculoed to datable street	3	22.0		Deferred as a second			77.000	147 606	437.170
	Atreas fish farming operations in Chile as taxable in Norway in a sy the Norwegian taxation authorities, and the calculated deferred to the terminate of the calculated deferred to	cordance with I ax benefit asso	the NOKUS regulations cialed with Chite totall	i. This treatment has ing MNOK 77.7, is	Deferred lay assets, USA			14 841	14 841	
Total deformed tax assets 7977 7777 7787 78812	(uded in the adove presentation), see asso note to.				Total deferred tax assets			776.662	218 512	124 679
					Part and the Name of the Name		Ī		:	
Deferred has assets an isomerary risk transfer in transfer in transfer in the asset in the angle of the transfer in the asset in the as					Deferred lax assets in Norwa	ry not recorded in balance	Street	163 099		
1 Ford School and Control and					1) Fjord Sealood USA LLC, A nies, where Fjord Sealood AS tax loss carrylarwards as a m sheet so that only the tax ber	tlantic Salmon of Maine 1 A is the only partner and esult of the losses in 200 notil related to losses ori	LLC, Ducktrap River Fis Fjord Seatood ASA is ti 3. Fjord Seafood has ch et to 2003 is recorded in	h Farm LLC and Windwar he party subject to taxatio osen to timit the recordin othe tralearer sheet	d Sealgod LLC in The company	ire partner-assessed compa- es in the USA have significant d tax benefit in the balance

1 1 1 1 1 1 1 1 1 1		TAX ON 1EMS RECORDED DIRECTLY AGAINST EQUITY 2003 2003 2002 2	Amounts in NDK 1 dou	Note 12 : accounts receivable				Amounts in NOX 1 000
Pare 3.	, c c c c c c c c c c c c c c c c c c c	1.081 7.161	11.115	Accounts receivable are recorded in accordance with the lower w	value principle at the	lower of nominal	or fair value.	
torice to the second se	c cig.		*	Note 13 : shares and holdings in othei	R COMPANIES			
cide cides	cicle for the control of the control	205 946	-28,0 %	Shares and holdings where Fjord Sealood does not have significa are recorded at the tower of acquisition cost and fair value.	can influence are rec	orded in accordan	ce with the cast r	ethod. Shares and holdir
Fare 3.	the table to the table to the table to the table to the table table to the table table to the table ta	33 830	22.6 % -4.7 % 2.2 %	Company			quistion caast	Book
Pare 3.	Sight Pares.	785-	0.1%	Stolnfiskur	10 633 343	10.0 %	5 9 8 9	696 5
Sight harry.	, c c c c c c c c c c c c c c c c c c c	. A0 151	-8,2 %	Aqua om As Setoy Sjefram AS	70	# \$ D \$	4 614	2 500
د در ا	ورد درد درد		value and accounting value of chares in has therefore been recorded for these shares.	Segneljerd Marinefarm AS Nova Ese AS Lowund Invest AS other stares	404 100 505	40,0 % 1,3 % 9,1 %	404 1 000 500 435	707 200 707
9 9.5 5.5 5.5 5.5 5.5 5.5 5.5 5.5 5.5 5.5	10 C C C C C C C C C C C C C C C C C C C	SSSES TO BE CARRIED FORWARD stass to be carried loward at the closs of the accounting period in Norway totalized NDK 775 B98 000		Tatal book value, shares and holdings owned by Fjord Seafood	I ASA		33 313	15 808
3 5 5 5 7 5	obje.	e loss carryforward period expires primarily in 2012 and 2013.		Aguarius AS	11 428	8	1 163	1 163
9 (9.5 %)	4 - C - C - C - C - C - C - C - C - C -	FFERRED TAX ASSETS ASSOCIATED WITH HOKUS TAXATION NOT RECORDED IN BALANCE SHEET		Norway R. Salmon AS	350 000	2,0 %	525	525
		ord Sealood treats activities in Chile as taxable in Norway pursuant to Section 10-60 of tha Norwegian Ta	in Tax Code Ion taxation of owners of	Sakorn invest Nord AS Norsal AS	200	202	200	200
		rregian-constitled companies to cated in couldries with low fastion in des.). The Norwegian has defined Flord Sealand star returns for 1001 and 2002. Flord Sealand has unsuccessfully appealed this decision should st bestern considering head action in this case. The lost for the 2011 and 2012 receive searce is	sontes have dectined to accept this principle sion to the Tax Assessment Board, Fjord is NDK 272 A28 BBC corresponding to a	lemobiliacia Archipielago S.A. Andre aksjer	02	1.0 %	123	123
		ferred tax benefit of NOK 77 480 000; In accordance with the generally accepted accounting practices, the confed in the balance sheet or specified in the figures presented in this note, as the outcome of the case	s, the deferred tax benefit has not been case is uncertain.	Total book value of shares and holdings in the Group			38 205	18 436
				In 2003 Fjord Saalood ASA wrote down the sharas in Aqua Gen A	45 by 15 780 and the	¿Pares in Salay S	starm AS by 2 11	,
regitors V. 2003 2001 2003 2001 odo in progress 179 426 775 515 47753 40753 odo in progress 129 90 778 515 47753 40753 sell in progress 129 91 172 864 180 943 sell inventory 1 029 301 112 864 121 158 all inventory with-closural 5 1 976 4.6 108 158 810 selection to get a sea and packagings 5 1 976 4.6 108 158 810 Selection to make a selection to make a make a packagings 5 1 976 4.6 108 158 810 Selection to make a	Page 1984 2002 2003 20	lote 11 : inventary		* Flord Sealood does not have a significant influence over these to the equity method.	i companies, consequ	ently, they are not	treated in the Gr	eup accounts according
ob in progress 2 79 446. 75 515. 47 558. ob in progress 2 129 500. 778 515. 47 558. ob in progress 3 129 500. 77 515. 48 19 58. relative relative position of the control of	179 160 179 161 179 162 179 163 179	2003 2002	2001					
1039 301 1121 864 1001 410	residence of the reside	1 143 852 576 691 3 158 682 685 685 4 158 682 576 691	47 758 883 998 179 663					
and value of inventory 1.038 20 1.07 7.1 1.038 20 1.12 1.04 7.1 1.05 1.05 1.05 1.05 1.05 1.05 1.05 1.	and value of inventory 1.033.06 1.07.11.154 1.033.06 1.06.06.06 1.033.06 1.06.06.06 1.033.06 1.06.06.06 1.033.06 1.06.06.06 1.033.06 1.06.06.06 1.033.06 1.06.06.06 1.033.06 1.06.06.06 1.033.06 1.06.06 1.033.06 1.06.06 1.033.06 1.06.06 1.033.06 1.06.06 1.033.06 1.06.06 1.033.06 1.06.06 1.033.06 1.06.06 1.033.06 1.06.06 1.033.06 1.06.06 1.033.06 1.06.06 1.033.06 1.0	1038301 1121864	061418					
Indiversity with-clowins Sp 876 46 068 158 009 Indiversity with-clowins Sp 876 46 069 158 009 Indiversity with-clowins Sp 876 46 069 158 009 Indiversity with-clowins Sp 876 17 069 158 009 Indiversity with-clowing sp 876 17 069 158 009 Indiversity with control and fail in the sea. Indiversity with control and and fail in the sea. Indiversity in the use of the part of the sea of that fail and the salator count of the table of the sea of that fail and the salator count of the fail as other account on the readency.	In large of inventory with-downs 55 BV 46 DB 158 BID headeds test, not and packaging. Goed in propriet comparement and fail in the cea. Goed in propriet comparement and fail in the cea. The RECHART IN the USA in the USA in which his wealther flower that the USA in which his wealth in the cease of that has provided and several and the statement and the statement of the USA in which his wealth in the cease of that has provided and which indeed in the specified of the statement of the USA in which his wealth in the cease of that has provided in the specified of the statement of the constitute businesses in the statement of the specified of the statement of the specified of the specified of the statement of the specified of the	0	149 741					
Includes leted, one and packaging. Goods in propers comprise mainly smell and fail in the sea. Goods in propers comprise mainly smell and fail in the sea. Personal in the Good and and fail in the sea. Personal in the Good and Additional Additional and Additional Ad	Is like intervalve with-cleams Fig. 89.6 66.049 Is 8 80.0 Goed in propriet comparity mainly amend and find in the cea. Goed in propriet comparity mainly amend and find in the cea. FIRE CONTROL IN THE USA. THE USA IN Which his sea in the interval of the sea in the interval of the sea of their large for sealed as well as other account of the USA in which his sea in presented to sea of their large for the sea of their large for their large for the sea of their large for their large for the sea of their large for the sea of their large for their larg	1038 301 1121 864	211 159					
Negotes tend, not and packaging. Goods in progress comprise mainly smell and fish in life sea. Personal ten He USA. The personal tends to be a sealther phenomenon occurred on the naztern coast of the USA. In which the sea The personal tends to be a sealther phenomenon occurred on the naztern coast of the USA in which the sea The personal tends to be a sealth this feet on significant losses of fish for Fight Sealond as revil as other accounted on the naztern coast of the for Fight Sealond as revil as other accounted on the naztern coast of the for Fight Sealond as revil as other accounted on the naztern coast of the for Fight Sealond as revil as other accounted on the naztern coast of the naztern coast of the for Fight Sealond as revil as other accounted on the naztern coast of the naztern coast o	Includes test, we and packaging. Goes in progress comprise marky and that find in the cea. Goes in progress comprise marky and that for market is a statem coast of the USA in which his was into men man 2002/2001 as well as only the coast of the National Coast of	690.97 268.65	158 803					
PERCHIL IN THE USA TO 2021/2003 and 2021/2004 a weather phenomenon occurred on the eastern coast of the USA, in which the sea the turn of the year in both 2021/2003 and 2	the urea (by gen made) (by the washer phenomenon occurred on the nation coast of the USA, in which the sea the urea of the year made is good fish for Ford Scalood as well as other equaculture businesses in a sea. Find Sealood has nade a provision of MIDK 16,6 to cover the especied loves related to this incident.	trictudes leed, roe and pack-oping. Goods in progress comprise mainfy smoll and fish in the sea.						
a sea a jetor Satod ben anale a provision of MNDX to be cover the expected toyses related to this incident,		PERCHILL IN THE USA. The Unit of the year in both 2002/2001 and 2002/2001 a weather phenomenon occurred on the nations of the unit of the Unit of the Unit of	rn coast of the USA, in which the sea well as other aqueculture businsses in s incident.					

Note 14 : subsidiantes				Anount in NOK 1 063	Note 16: ASSOCIATED COMPANIES	COMPANIES						Aures	Arraunts en NOK 1 300	8
Ford Season ASA is the parent company in the Group. In the parent company accounts, investments in subsidiaries are recorded at the lower of accounts, or far value.	he Graup. In the parent co	mpany accounts, investm	ents in subsidiaries	are recorded at the lower of	Associated companes are companes in which the Group has a significant constraing interest, ranging from 20-31 general, and ener which the Group is able to exercise against and instants. Associated companies are recorded in the Group accounts in accordance with the scalify method.	in which the Gra Associated comp	up has a sign anies are rec	ificant own	riship intere: Group accou	t, ranging fro nts in accord	n 20-50 perce ance with the	nt, and over a	which the Gn	si qu
					OWNED BY FJORD SEAFOOD ASA				OWNE	1 BY OTHER G	OWNED BY OTHER GROUP COMPANIES	IES		
Acquistion	stion Business date address	Ownership *	Acquistion cost Fje	cost Fjord Sealood ASA		Fjord Marin Se	Asen Flatanger Settefisk Settefisk AS AS		Total Odeis III	dita n	FBP Other*	More/less value d	ratue the Group the Group	Total for he Group
Fjord Seafood Norway AS 01.0	01.01.99 Brenndy	¥ 001	660 267	297 099		2	2				companies	doeso	5002	Š
		100 %	37.655	37.655	FORMAL DETAILS									
Florid Seatond Limited Subs.	01.10.00 CMIP	# 600°	190 970	371 34U	Acquisition date	2002	***	١٨٨.	< -					
		8 200	522 645	107.00	Contraction of the contraction	27.00.00	-	A 500	0001001	00 1261300				
		1001	162 166	84.449				2						
St		% 001	475 000	512.867										
iter AS		100 %	110	110	DETAILS RELATED TO ACQUISITION									
total			3 058 606	1 953 979	Acquisition cost	82 772	6 042 3	3619 72	72 433	1 244	9767		98 622	43 522
Acquicition cost in the set up is actual acquistion cost plus later share issues. Included in book value is realised and unrealised hedging effects.	tion cost plus later share	issues, Included in book v	alue is realised and	f unrealised hedging effects.	at the time of equisition	82 772	2 608			12 40	2 534		83 035	83 984
					Expass/lower value			2 650 6	č- 760 9	-279 -2599			2 293	5 569
WRITE-COWNS CARRIED OUT IN 2003 The order of the observation Minnestrantons of 14 was weighten down by NOK 54,684,000 as of 31 December 2003	to written down by MOK 50	Mark Office of 31 December	2003		Of which:						3300		-	200
The value of the shares in Fjord Sealood USA LLC was written down by NOK 210 797 000 as of 31 December 2003. The value of the chares in End Sealood Norway & was written down by NOK 210 000 as of 31 December 2003.	LLC was written down by	NOK 210 799 B00 as of 31	December 2003		Goodwill		378	899	1 276	167 3 882			156.7	4 993
the white-downs were made and a companion of down your owners repeated that write-downs have been made in the companes, parted these entitles have sustained significant write-downs have been made in the company accounts	losses throughout the year	expected father cash now ar, and significant write-d	s generated by the owns have been ma	companies, pome of mess ade in the company accounts	DEIMIES RELATED TO THE TEAK STIGURES	edries								
as well as in the consolidated accounts related to these units.	d to these units.				Opening balance as of 1 January	50 079	6 553	1742 58	58.374 3	363 -3 625	2 900	167	61 779	157 431
					 -/- Foreign currency adjustments of balance sheet items recorded to equity 					93 .329	-116		217-	-2 535
Note 15 . mirrore management of the Note o		į			 Additions through mergers/acquisitions 	şue								-2 551
SE IS INTERCOMPANIE	JABLES/RECEIVABI	(2)			. Transferred to subsidiaries						-2410		2.470	5
Fjord Seatood ASA has the following payables/receivables to/from other companies in the Group:	freceivables toffrom other	companies in the Group:			core in specific						0/07-		9/97-	ē
					Profit Hems for the year									
2001 2007 2003		ZOD3	2003 2002	2001	This conditions	710 01		900	190 01					
		l		Transcript State of the State o	+/- Share of profit for the year of joint venture					21.	3			-539
130 480 2.854 23 459 Total	23.659 Total jacelvables from group companies	mpanies 1916-837	653 537	442 611	-/- Excess/lower value recorded in									
In connection with the new loan agreement with Nardea in February 2021, leans from Nordea to subsidiaries were transferred to Fjord Seabood ASA, Which made, in turn, leans to the subsidiaries. Reference is made to the note on debt.	ith Nordea in February 20 ³ . Reference is made to the	93, loans from Nordea to e note on debt.	subsidiaries were t	ransierred to Fjord Sealood ASA,	provid and to sa assount lex, goodwitti - Write-downs -/- Diffution effect on profit	**60£ 9E-	7 5	131 -36	-36 870			ģ	.148 .36 890	181
	2000													
any effect on the consolidated accounts.	and the same of the same	I STOROGO AND ALL CONTROL	rjore pealoou Apa	AVEC 100 - 1	latat profit	-55 623	787	-1 078	-56 935 2	216 712	-305	-25	-29 364	-19 127
Appropriate Land Control of La		1004	A COUNTY DAYABLE		+/- Foreign currency adjustments, profit				1	3 10	_		15	521
2001 2002 2003		2003	2002	2001	-/- Uther adjustments -/- Renaint/comment of equity	444			777				7.	-
1					capital in the pariod	5 100		'n	5 100				9 100	-1 712
0	Graup companies	767 6	929	0										
668 Joint Doint Joint 231 761 0 0 Total	Joint venture Total receivables from group companies	572 9 274	\$ 2 \$	0 0	NET VALUE, ASSOCIATED COMPANIES 2003	c	6 319	9 799	7 E869	415 -3 232	107	611	2 479	41 779
					Book value investment in									
					assosiated companies		411.9	9 759	6 983		107	213	8 046	707 59
					tions value of liability, included in other provisions for liabilities				615 -3 232	32		.2 617	-3 625	
					The following companies are included hereSonna Labs AS, Norway, owner ship interest 40% and New DHC Inc, Maine USA, ownership interest 24.5%. * The shareholding in Fjard Murin AS has been written down to nit based on an estimation of fair value.	ed here: -Samna : has been writte	Laks AS, Nor n down to nif	way, owners based on ar	hip interest 4 r estimation (3% and New L if fair value.	HC Inc. Maine	USA, owners	ap interest 2	1,5%

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40K 1 803																					-							the law.			ct expen-	sidued .	AUTHORIZATION TO ISSUE SHARES
Amgunts in ROK 1 00g																												cordance with 1 Seafood ASA			ite an personn	in the compar	
	2003 2002 2001	474 967 387 427 403 751 201 641 927 -596 400 -596 400	01 132 027 700	000 000 000 000 000 000 000	All vlatis in the company carry the same rights, and there is only one class of shares. Each share has a par value of NOK 1.		Ownership %	11,25 %	7,37%	4.26%	2,68%	1,79.%	1,37%	1,08%	1,05 % 1.05 %	1.02 %	0,72 %	0,32%	5.07.0	0,67%	44,23 % 50.11 c	&		nares build	28 932	5 507 41 000	500	ij Number of shares held includes shares owned by companies and ether parties with whom Roll Demotien can be identified in accordante with the law. In addition, Rolf Demotien has a significant ownership interest in Demotien ASA, which is, in turn, a significant shareholder in Fjord Sealood ASA, are			The Group has established two option plans for the management and other key personnel, which is described in greater detail in the note on personnel expen-	kes, Upon the establishment of the linst plas, a lotal of 13.2/1 302 options were intuded in the plan, and by year-end 2003 6 364 027 options were insigned employees. A plan was established in March 3036 that grants the Group CEO file right to subscribe for a maximum of 2 003 000 shares in the tompany.	
		6.74			nty one class	,		٠,	o	6	0	2 2	2 9	2 0	9 0		2 2	9 3	· =	-	4.	? 6		NO. 01 St			rope	nd ether parti Demstein ASZ	sv Holding AS.		d other key pa	roup CEO file i	
: SHAREHOLDER INFORMATION		I ASA as of 31 December		Part of the second	Same rights, and there is i	5 AS OF 31 DECEMBER 200	No. of shares held	53 418 164	35 000 000 24 243 150	20 223 607	12 746 400	BLY 508 9	000 005 7	5 121 003	5 999 999 8	4 851 693	015 77E 7		3 333 551	3 164 267	733 841 144	471 177 642 383 (474 642 383 647 383 647 647 647 647 647 647 647 647 647 647		rosition	Board Chairman	Director CEO	EVP Sales & Marketing Furope	s sampanies s licant swnership interest in	also a shareholder of Engh		plans for the management a	st plan, a total of 13 571 302 o March 2054 that grants the G	
Note 18 : sharehol	SHARES	Shares outstanding in Fjord Sealoud ASA as of 31 December Own shares	Calenda to a company of a house and an analysis of the second and a second a second and a second a second and		wi sudres in the company carry in	TWENTY LARGEST SHAREHOLDERS AS OF 31 DECEMBER 2003	SHAREHOLDER	Domstein ASA	Enghav Holding AS* Onio Norge	Odio Nordan Institusionen Fritt Ord	Umbe Invest AS	Nordea Avkastning	Hjelde Gjeneidige Bee Georgiant ACA	Tine Pensjooskasse	Gambak Nordea Vaixel	Fondsfinans ASA	Space AS	Verdipapirlandet Avanse Norge, Nor Tompes Alexa AS	Torgnes Invest A5	Firstnordic Norge Yekst	Total 20 largest shareholders Total other charabolders	TOTAL OUNDER OF SHARES TOTAL OUNDER OF SHARES KHARES HELD BY BIBETTORS AND KEY PERCONNET			Rolf Domstein 1J	Bent Fuglesang Helge Midttun	Geerl Vermeersch	 Number of shares held includes a In addition, Rolf Domstein has a sign 	specification above, Domstein ASA is	OPTION PLANS	The Group has established two option	ses, upon the establishment of the hi employees. A plan was established in	AUTHORIZATION TO ISSUE SHABES
: NGK 1 908	Total	2002	1 687 708		-192 278	7321	-68 330	1 639	2 109 359		Fotal	7007	2 075 116		52 404	676 738	-1 789	2 810 135		ch carried		jo 44		5.00	1 for	ge acqui- quity.							
Amounts in NOK 1 000	Total	2003	2 109 359		781 994	1 081	1 465	-10 428	1541 585		Total		2 810 135		675 371	124 137	1081	2 2 8 0 4 2 4	!	ed out, in while investors was	8 million.	to the number		res to employ	an agreemer	ots, the avera							
	Kinority	Interests	7 757		· •		1 465				Other		2 769 808		. 178 371		277	133.767		11 in the first quarter of 2003 a private placement for cash of NCK 28 million with the leclandic company Samherji was carried out, in which Samherji acquired 11 200 000 shares. In November 2002, a private placement for cach of NOK 100 million with institutional nivestars was carried	out, in which the investors acquired 36 363 636 shares. The issue casts related to the plarementioned issues tataled MOK 1,8 million	OWN SHARES Stabled Ask baught 1994 400 of its own shares in the market in 2001 at a fluid price of NOK 19 220 400, which is uqual to the number of shows ball as and it thousands. 2001 then chance and accorded at these other as number and in easily these summents and thank has		Fierd Seafood agousted its own sharms to use them as remuneration for business arouistions and mergers, and to issue shares to employees	stack exchange price of the shares at the time an agraement for	acquisition or disposal is entered into. Pursuant to Section 5-5 of the Norwegian Accounting Act on convertible financial assets, the average acqui- sition price is used in calculating any accounting gains. Any gains on the sale of the company's own shares are included in other puidsin equity.		2001		£ 8	2.2	-243	
	Fund for		-73 146				107 055		41415		aid-ìn		19.61		,			12 981		dic company Sa IX 100 million w	ientioned issue:	NOK 19 320 GGC		s and mergers.	e price of the s	Act on converti y's own shares.		2002 26		3.350 -242.425 -3.350 -242.425	-	263	912 707
	وَ ا	ily di	572		886	.		28	2		are Other	DU.	252			76 574				with the Icelana for each of NO	d to the afarem	a total price of	5	PSS acquisition	stack exchang	ian Accounting of the compan		2003		s 0		94°	•
	15		1755		.781	2 -			4 LED L				1556			22.		1634.307		OK 28 million ate placement	re costs relate	ket in 2001 at	d equity.	ation for busin	mplated at the	of the Norweg ns on the sale	903.			<u> </u>	12:		
	O.	5	965-						396				965-					-594		t for cash of N er 2003, a priv	hares. The issu	res in the mark	acquisition of own shares are recorded as a deduction in earned equity.	m as remuner.	Acquisitions and disposals of the company's own shares are complated at the	to Section 5-5 gains. Any gai.	Flord Seatood ASA did not buy or selt any of its own shares in 2003.						
	Share	Capital	427 404		1	47.563	sts		14 467		Share	i i	707 627			47 563		174 447		wie placement es, in Novemb	36 363 636 5	of its own share	ded as a dedu	res to use the	тмо з'упедто	nto. Pursuant	elt any of its o	FJORD SEAFOOD ASA - UNRESTRICTED EQUITY				_	
	25	- 1					Foreign currency adjustments Addition/disposal of minority interests	Other items recorded to equity						Change in equity for the years		Capital increases/mergers II	Other Nems recorded to equity			2003 a priv 2 000 share	s acquired	t 596 400 c	s are recon	its awn shar	as of the co	is entered in alculating an	nat buy or se	UNRESTRIC		Other equity - Book value, intangible assets	- Book value, deferred tax benefit	 Far value, company is own shares Loans to shareholders 	Company's unsurfaced and

No. 17 CERT AND CERTAYINES 12 CERTA AND CERTAYINES 12 CERTA AND CERTA AN													
Bank deposits State Guerrent Liabilities State State Guerrent Liabilities State St	Note 19: debt and derivatives			Aenos	arts in MOK 1 000	Tha Group's debt braken	down by surrency, including the eff	ect of the currenc	y swaps entered	into, is as follo	WS:	Amountsii	NDK 1 808
Blank deposite 24 pt 24	NEW BANK ADREEMENT - RESTRUCTURING OF GROUP'S DEBT					The state of the s	Z.			СВР	CHF	Others	Potal
	In February 2003 the Gmup entered into a renegotiated agreement in NDK 2 390 000 000 with a term of five years. In June 2003, the Gmuy toons with a term of the eard hive years. Both these agreements entering and action term basis.	with its main bank, Nordo p established a loan facil labled the Group to financ	a, and the overalt (i) ty with a limit of US e significant portion	mit for this new agre D 37 200 000 for its is of its former shar!	cement was Chilean opera- t-term liabiliti-	Bank deposits Current libbilities Long-term libbilities	2022			2 203 (11458 2 569	279 11		105 163 116 229 2 350 712
FINANCE CONTRACTORISM (FOR EACH CONTRACTORISM) FOR EQUIPMENT SCHOOL				2002		Leesing debt Fareign currency adjustm				117 756	į		4 701
The property of the control of the	Avarage Interestrate f	Det	Average Interest rate	Debt amount in foreign currency	Debt amount in NOK					2	6.0		000
Hordes has granted Ford Sealand a waver for the requirements slipulated in the Gam agreement until June 2004. This waiter from signalated in the Gam agreement until June 2004. This waiter from 1904 in the period. Frond Sealand CAS has drawn all it's implement barns in Nerveyaim Fronce. The total Gam around is NOYZ 010 000 000, and the arrest and a fact a size of 2003 is 5%. Frond Sealand CAS has drawn all it's implement barns in Nerveyaim Fronce. The total Gam around is NOYZ 010 000 000, and the arrest against a size of 2003 is 5%. Frond Sealand CAS Houses down by Innegin currents, including the effect of the currency walps related unto Last disk shown and including the effect of the currency walps related unto Last disk shown of Control of Contr	\$ 000 \$ 150 \$ 527 \$ 55.5 \$ 56.5 \$ 6.5 \$ 1.0 \$ 5.5 \$ 56.5 \$			542 213 114 265 33 994 4 750	542 213 795 946 241 303 53 176	FINANCIAL COVENANTS The majority of the Group accuritions, as well as r (quidity, in addition to to EBILIDA and the requiry to EBILIDA and the requiry	is debt is secured by mortgages on sstrictions on the Group taking on a quirements that must be met with reatio.	its assats. Debt : dditional debt, Th egard to finanțial	covenants entail e toan agreeme ratios associati	certain restricti As dsfine requi id with net inter	ons with regard rements concer est-bearing det	d to investme rning the Gra ht in refation	ts and
19.9 19.0 2.6 2.	Total long-term debt owed to financial institutions	2 350 712			1 632 438	Nordea has granted Fjorr Sûpulates a new equity r.	Sealood a waiver for the requirem: stip requirement of 30% for the peri	ents stipulated in ad.	the loan agreen	ieni until June 2	2004. This waive	er from Nerd	
77.073	2804		103		Total 2 358 212	FJORD SEAFOOD ASA - L Fjord Sealood ASA has di rate at the end of 2003 is	ONG-TERN DEBT OWED TO FINAN. sawn ait its lang-term towns in Norw 5 %.	SIAL SNSTRTUTION egian kroner. The	45 r fotal loan amor	ant is NOK 2 010	1 000 000, and t	the average is	erest
Popeling ment schedule, lang-term debt 700 000 200 000 700 000 700 000 700 000					77 870	FJORG SEAFOOD ASA - REPAYMENT SCHEDULE F					2007	2008	Sum
FOREIGN CURRENCY ADJUSTMENT OF THE FLORIS GEAFOOD 6.54 LOAN PORTPOLO The Aben of Fjord Seafood (5.54 float in Groun by Inderign currancy, including the effect of the corrency wasps, maked to the Seafochine 10.00	GROUP'S DEBT WITH MATURITY EXCEEDING FIVE YEARS	2003	2002			Repayment schedule, ton							000 010
2003 2003	Amounts owed to financial institutions (these long-stem set) Tost debt with maturity ecceeding five years		7 946 1 370 4 336			FOREIGN CURRENCY AD The dent of Fjord Sealoon is as follows:	IUSTMENT OF THE FJORD SEAFOOI I ASA broken down by foreign curre	D ASA LOAN POR	FOLIO effect of the cu	rency swaps en	fered into Las d	described abo	
Acres Detainment Acres	FOREIGN CURRENCY ADJUSTMENT OF LOAN PORTFOLID							200	3		-	2002	
NOK S.21 % SNO 000 SYO 000 S.72 % SSO 000 SYO	io nauce the breign currency risk Associated with international op- financial in full or in part by raising dobt or entering into long-term Seafood ASA has entered into a portfolio of long-term currency swap	ierations, payments for si derivative contracts in th ps.	vares in foreign com e same foreign curn	panies and intercom oncy. This means th:	ipany toans are at Fjord	Gurrency	Ave		å			mount Del ereign rrency	in NOK
USD 4,2 % 4,2 % 6,2 bb	LONG-TERM CURRENCY SWAPS ENTERED INTO					NON XON	is i					50 000	350 000
Confect CPR 4.23% 34.480 270.431 5,96.% 15.500 OK-doan OK-doan Total long-term frorest-bearing data 0K-doan 2.01.901 117756 5,76.% 15.500 OK-doan OK-doan OK-doan 2.01.901 1 1		GROUP PAYS	1			OSO						000 09	545 673
OK-doan Total Long-term Interst-bashing debi (CK-doan owed to Minancial Institutions (Amount Interestrate Currency A				rlying contract	EUR						15 500	115 173
The foreign currency elected the swaps encient into a set of all December 2003 togals NOX 4,9 million, and it is reported in the parent company's and Group Energy provision for production and a set of	750 000 Nibor + 2 % USD 260 000 Nibor + 2 % EUR 110 000 Nibor + 2 % GBP			nber 2005 nber 2005 nber 2005	NOK-loan NOK-loan NOK-loan	Total long-term interest owed to financial institut	ing debi		2	901			1010844
THE COLUMN THE CASE OF THE PROPERTY OF THE PRO	The foreign currency effect of the swaps entered into as of 31 Deceir Group's balance abear as other provisions for habithes. The currency swaps lind, the effect of interest rate fring in USDI ha	nber 2003 totals NOK 4,9 ad a negative market valu	million, and it is rep e of NOK 34,1 millio	octed in the parent in as of 31 December	company's and r 2003.								
	man - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -												41

9																
AFFQUELS IN NOX 1 000	2001	472 343	859 580	108 988	945 548		2001	71 997	81 800	49 748	131 548		2001	7 763	59 672	2 5 8 9 8 5 8 9 8 9 8 9 8 9 9 8 9 9 9 9 9
~~~	Fjord Seafood Group	458 909 335 524	794 333	0	794 333		Fjord Seatood group 2002	231 705	231 765	0	231 705	ei .	Fjord Seafood group	17801	10 571	116.801
ITS	2003	19 383	116 229	•	116 229		Fjc 2003	116 565 218 395	334 960	0	334 960	tem with Norde	2003	7417	7 417	0 714.7
NOTE 21: SHORT-TERM INTEREST-BEARING DEBT AND DRAWING RIGHTS SHORY-TERH INTEREST-BEARING DEBT AND DRAWING RIGHTS	Flord Scalood ASA 2001 2002 2003	D 0 0 Bank overdrait 0 0 Otter short-term intarest-bearing debt	0 O Tatal short-term interest bearing debt	Total short-term interest-bearing debt, joint venture	Total short-term interest-bearing debt, Group	UNUSED DRAWING RIGHTS	F jord Sealood ASA 2001 2002 2002	Unused part of bank overden't facility 36 953 153 939 197 550 Unused part of other of awing rights, droup	36 963 153 939 197 550 Total unused drawing rights, Group	Unused drawing rights, joint venture	Total unused drawing rights	Final Seabood ASA and parts of the other operations in the Group participate in a group account system with Nordea. RESTRICTED FUNDS	Fjord Seeland ASA 2001 2002	602 1 013 1 039 Tax withouldings 51 909 0 D Other restricted June's	52.411 1013 1098 Total restricted funds, Group	Restricted lands, pinks versure. Taind restricted funds.
Monourts in MM 1 649	Fjord Seatond Group 2003 2002 2001	2 427 048 2 301 72\$ 2 476 057 77 870 92 060 100 053	2 504 918 2 393 785 2 574 110	0 0 321.091	2504918 2393785 2897201	2 624 210 341 380 348 0 6 45	210 341 380		Fjord Scatood Group	125.393	335 603 18 <b>6</b> 61	290 302 729 588 304 398 0	26 82 990 53 478 51 75 456 0	769 1942 383 1864 075 0 0 491 221	269 1942 383 2355 296	an law for the Group's by high- for all Gebt owed to ge their own assets and have
		2.	~						- 1		28	219 801 298	2.426 15.651	0 627 769	1 627	Narwegi Ney pled
Note 20: secured liabilities and cuarantee liabilities	Fig. 6 Sections ASA 2002 2003	1018 870 1010 846 2010 000 Amounts owed to financial institutions 2.4	1 018 890 1 010 846 Z 010 000 Total debt secured by pledged assets	Total debt secured by pledged assets, joint venture	1 018 890 1 010 846 2 010 000 Total debt secured by pledged ascets, Group	210 341 35 252 Guarantes (tabilities Guarantee (tabilities, loint venture	210 343 35 262 Total guarantee d'abilities	BOOK VALUE OF ASSETS FLEDGED AS SECURITY FOR DEBT	Fjord Sealood ASA 2002 2003	Concessions, licenses, etc.		Fixtures and fittings, machines, office equipment, tools, etc. Investory Receivables Shares in subsidiaries	0 Other shares Cash	2 201 297 2 471 934 3 881 278 Total assets pledged as security 1427 1427 Total assets pledged as security, joint venture	Total book value of assets pledged as security	The financinal from Novites is secured by all assets that may be pledaged as security in accordance with Morwegian (and for the Group's to Noviegian, Calva American Secure (and the American operations) in the respectators in this and the European operations; have separate financing artingements. They pledge their own assets and have their own guarantees between the companes.

57 Find Scalad ASA with have to implement international Financial Reporting Standards (IRES) for reporting accounts in 2005. Comparable flowers for 2004 with was to be properly by Frenching as 2006, the was a few appropriate as the standards and the standards and the standards shall be interpreted and utilised. It is interfere to any for perform a detailed univision for the War in Michigan Immay of the standards shall be interpreted and utilised. It is interfere to any for perform a detailed univision for her (IFS will uffect the accounts of Faul Scalador.) Asked on what has here decaded and stronger in defluen for IFS as of the close or 2001. Found Scalador accounts will be consistented accounts will be particularly affected by the following areas: ITES is expected to waited field in the scale of discussed between the matter of between the between the first in the scale of the scal This improvement of PRS experite bath is obtained to some other provided in the control of the c Fipord Seastood expects that the first quartety report in 2005 will be reported in accordance with FRS, but Fibrid Seastood will also provide more detailed information about changes in the accounting in the armual report for 2004. -Reporting of debt that falls due within 12 months -Reporting of aptions for employees The state of the s Note 25: NEW ACCOUNTING RULES AS OF 2005 - IFRS -Reporting of the value of fish in the sea -Reporting of financial instruments -Reporting of goodwill Auditors' report for 2003 2. Foreign currency risk associated with sales in larveign currencies
The subor line (level) and the control of the subordine logather with 80 other companies in the USA, Fjord Seatood USA has been warned of a procible Lawsur, claiming that the consumers have not been sufficiently informed about the PCB level in tarmed salmon. It is too carry to say anything about the expected outcome of the warming, I. foreign curency risk in the balance sheet. The Competency risk is to be cured to the cure of the bat that the Group's operations are located in many parts of the world. To reduce this integer curency risk, the Group belage payments for shores in foreign companies and intercompany bans though a awing debt or entering into long-term derivative contracts in a tensity current; Reference os also muchs to Note. 19. In accordance with an agreement with the Phenopoler, Danshein ASA, Fjord Scalood leased premises and practiased administrative services from Domnien ASA related to Fjord Scalood's operations in Malay, Norway, the cooperative agreement was carected at the close of 2012 and was terminated at the close of 2012 and was terminated at the close of 2012 and was terminated or WHORS, and at the termination of the agreement of perfect Scalood is addition to pay up to MANS. See an additional turns summers to support the control of 2012, A new agreement on cooperation with reduced scope has been entered into in 2014. All sakes of products between companies in the Group and with altitidated companies are conducted on market terms, Loans from the parent companies in the Group are also conducted on market terms. INTEREST RATE RISK
As 41 December 2001 the adjustable purition of the luan portfolic had interest rate periods of up to six months. In suddition, the Croup has antered into actions there are sensor. Whether a greater purition of the luan portfolio should be hedged is assessed on a continuous basis as part of the financial renagement. tracts had a negative market value of NOK 6,2 million Note 22: details concerning financial market risk Cost increase from 1% increase in interest rate 9 967 2 477 3 447 Group pays Fixed 2,61 % p.a. Fixed 4,30 % p.a. Note 23: transactions with related parties As of 3: December 2003 the interest rate hedging con-Note 24: contingent LIABILITIES 37,1 % 37,8 % 17,8 % Share of debt, incl. currency swaps Interest rate awap agreements entered into
Currency Principal
EUR 2 000
EUR 2 000

EFFECT OF INTEREST RATE CHANGES

foreign currency MON USD FUR

Group's debt in

SALES BETWEEN RELATED PARTIES

## VALUES mitting to results

- We are committed to our goals and to deliver agreed results on time. We take corrective
- actions when required

  We keep our promises, and understand that quality starts with each and every one of us

  We strive towards the best results for the whole group and are loyal to the company and decisions made



## Americas & Norwegian Farming Division Byvind Fyling-Jensen Finance Sverre Hærem Fjord Snafood ASA CEO Hetge Midttun European Processing Division Jo Dekeyzer Europoso Satos & Marketing Division Geert Vermeersch

In 2004 Fjord Sealood will embark on a whole new journey – one where the employees will pult together to make the company a leading, integrated, global supplier of value added sealood, through continuous focus on customers' and consumers' needs, quality, innovation

and environmental responsibility

a simple vision about going the extra mile

Excellence in seafood

The foundations were laid in 2003 with the introduction of a common vision, strategy and set of values throughout the organisation. The organisational structure was also revamped on the basis of the three new divisions: European Sales and Marketing, European processing and Americas and Norwegian Farming.

The reason for this new structure is to sharpen the focus on sales and marketing, and also to

President & CEO Hetge Midtun (48)
Hetge Makun took ollice as President & CEO of Foad Sealand ASA on 23 April 2003 In 1973, he graduated from Hetge Walkun took ollice as President & CEO of Foad Sealands As arming a degree in economics (skildstonom). Between 2000 and 2002 he was President & CEO of Det norste Weitras, after holding the same post in Zeniet. Statent from 1974 to 2000 in 1970 and among other things managed their open 2000 in the CEO and an Assert managed their open along the Assert managed the Assert managed



## Searre Havem has an economics degree (sivilathanom) and took up the post of CFO & EVP of Fjord Seatood ASAn to Natural 2000, M. Lahrem conser from the past of OFF of Dyna (kiem/Dynae and had previously) worked in Dyna Obsel Luxpey, Intential and Evos. Searre Hazems is married and luxes in Berunn. Chief Financial Officer Sverre Hærem (38) K

EVP Americas and Norwegian Farming Byvind Fylling-Jensen (47)

Gyvind Fylling-Jensen has been an employee of Find Scaloud ASA since 7 January 2002, first as Executive
Ovind Fylling-Jensen has as Coo Farming Division. The Fylling-Jensen trained as a veterinarian and has
Vice Present Table as 200 Colleming Division. The Fylling-Jensen trained as weterinarian and has
PR.D. in veterinary a pathogy, with additional educational qualifications in management. Previous positions
include EVP Operations in Dynal AS, CEO of Med-Lab AS and VP Sales & Marketing in Alpharma. Oynind 1)



Sales and marketing

Processing

Slaugh-tering

Trad Brooditsh Fresh On-

Wild caught fish

Markeling, product development, sales

Secondary processing /(VAP) Primary processing

The new structure will benefit the most important group – the customers and consumers. Simply but, the Sales and Marketing Division will familify their needs, the Processing Division will produce goods that live up to expectations and our farming activities will ensure that Fjord Scalood supplies raw materials of high quality.

In order to strengthen the sense of belonging and affiliation among the employees and create a uniform profile, all the companies in the Group will have Fjord Seafood in their names.

operating with a separate, fully-integrated value chain, but the farming operations in Norway

and Chile will collaborate on further development of the farming business.

single division and focusing sotely on production, we expect to see better exploitation of our integrate the resources in this area in a single unit. By integrating the processing units in a infrastructure and more collaboration across national boundaries. In the Americas we are

Fylling-Jensen is married and lives in Oslo.

Jo Dekeyzer started in Pieters Visbedriji in 1993 as technical manager, but since 1995 has worked mostly in operational nanogeneral 2000-2003 as Executive Distracted operations in Pieters Group. He is an engineer in electromechanics and is also statified in process analysis and supply chain management. Between 1992 and 1993 Jo Dekeyzer worked in Morubet NV in Ostend, He is married and Ives in Varsenare, Belgour. EVP European Sales and Marketing Geert Vermeersch (199)

Seert Vermeersch sanzel in Pieters Visbedij on 1 September 1991. He had previously been employed in the first school of the Consultation of the Consultation of the Consultation of the Consultation Single Partnerschool of Consultation Single Pert Vermeersch has had the post of CEO of Peles Visbediij. Geert Vermeersch has a MBA from Australian University in Sydney, is married and lives in Kraainen, Belgium. 🊆 EVP European Processing Jo Dekeyzer (36)

47



Area of competence No activity

> Own activity Focus area

79

- 112 -

## VALUES

- We build close and lasting relationships with customers
- We are proactive in understanding and responding to customers' and consumers' needs
   We have a commercial mind-set towards our external customers
   We take the same pride in satisfying our internal customers as our external customers



## VAL UESmbracing change

- We encourage learning and continuous improvement



■ We have a pro-active approach to changes in our markets ■ We are open to suggestions and new ideas

## European Processing

The European Processing Division is led by Jo Dekeyzer (36) and conducts operations in several countri-es. The division produces the broad product portlolio that Fjord Sealood offers its customers in Europe.

Fresh and frozon elaborated scalood is produced in France, in particular in the companies Fjord Scalood Rolmer and Fjord Scafood Appéti Marine. Fjord Scalood LMB is especially designed for salmon filleting and portioning.

Fjord Sealood Pieters in Belgium prepares products for retail and the food service market, for example fresh portion packages, ready-to-eat food and smoked salmon.

Fjord Seafood Sterk in the Netherlands is the company's specialist in coated products.

All of the companies use salmon from Fjord Seafood's own farming production in Norway or Scotland. White fish, from which several products are made, comes from Fjord Seafood's partners in Iceland. Various other species are bought in the European and Asian markets.

In addition to the processing companies mentioned, the division also includes Fjord Seafood Scotland. The company is engaged in farming of safmon plus simple processing and smoking. The moure advanced processes were moved to Belgium in 2003 so that the production could be as close as possible to the end customers, allowing greater flexibility, shorter delivery times and longer product shell-life.



## Production

		File		
 Flord Sealood Appeti Marine:	Fjord Seafood Rolmer:	Fjord Seafood LMB:	Fjord Sealgod Pieters:	

zen fingerfood and ready meats sh fingerfood, starters and meats

Fjord Seatood Sterk: Fjord Seafood Scotland:

fresh and frozen food; portions, meals, mest components. Smuked salmon Coated products. Farming, fillets, smokehouse

67

# **European Sales and Marketing**

Customer satisfaction is one of Fjord Seafood's core values. This means that we wilt continue to build good, close and permanent relationships with our customers and meet their needs and wishes.

In order to ensure that this takes place in the optimum way and with a uniform approach in Europe, a separate division has been established for sales and marketing in Europe. To do justice to the diversity of the market the division, which is headed by Geert Vermeersch (39), is divided into the three areas of retail, foodservice and industry.

Customers in the retail segment consist of the big European food chains. Fjord Seafood supplies fresh and frosch fish, ready-to-cat meals and snacks that are sold mostly under the chains own brands. This is a demanding, but challenging segment, Spaniards, French and Dutch have different gastronomic cultures, and modern consumers have quite different demands than they did a never gastronomic cultures, and modern consumers have quite different demands than they did a never ew years ago as regards variation, preparation time and quality. In the foodservice market Fjord Seafood has a very strong position in Belgium, and a separate department has a therefore been devoted to the Belgian market, Belgians asials foodservice. The rost of Europe is serviced through European sales foodservice, where Fjord Seabood will work vis-à-vis both existing and new customers. Important customer groups are the catering chains. public institutions, airlines and hotels.

The industry department delivers fish to industrial customers in Europe, who use fish as raw materials for other

Belgian European European salos foodservice sales industry European Sales and Marketing European sates retail

Geographic spread of sales (turnover), external sales only

Percentage 83,55 % 9,75 % 3,50 % 2,36 % 0,84 % 100,00 % EU Asia Norway Kasia/Eastern Europe Other regions Total

Product types, product weight sold Whate catmon freeth and frozen)

Other value added products
Other sealood products (strings, trout)
Salmon filters, portions loins etc.
Falists and whitefish
Total.

41,79% 15,45% 14,76% 13,67% 13,67%

## VALUES Defivering trust

■ We operate our business in accordance with laws and regulations and show honesty and

- integrity in our work

  We show everionment responsibility and support a sustainable development for the environment and natural resources

  Whe have respect for the individual, different cultures and encourage people to voice their opinions



# VALUES a fighting spirit

- We are positive, encouraging, cooperative and helpful towards each other
   We work with high energy and a smile
   We take initiative and do not give up



# Fjord Seafood's global activities:

In addition to the sales organisation, Fjord Sealood also has its own farming and processing operations in the USA: the farming is done by the company Atlantic Salmon of Maine, whereas Ducktrap is engaged in smoking salmon, marketed under its own brand.

The Americas and Norwegian Farming Division comprises all operations in Chile and the USA, plus

farming in Norway.

Norwegian Farming

Americas and

Chilean operations consist of integrated farming, processing and sales. The bulk of the production is sold in the USA through the American sales organisation Fjord Sealood USA. But there are also

In Norway this division is engaged in producing smolt, ongrowing, slaughtering, packing and distri-bution. Norwegian production is sold through the division European Sales and Markeling.

The division is led by Øyvind Fylling-Jensen (47), head of the former Farming division.

¥	Annual in 2003 2002  197	Produced volume 2003	volume	2003	From egg to consumer
ry 33822 37756  re 33882 35788  1 354 24716  re 6.709 6.310  re 7.709 7.80  re 7.709 7.	13 5 2 4 7 7 5 9 7 7 5 9 7 7 5 9 7 7 5 9 7 7 5 9 7 7 5 9 7 7 5 9 7 7 7 9 7 7 7 9 7 7 7 9 7 7 7 9 7 7 7 9 7 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 7 9 7 9 7 7 9 7 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 7 9 9 7 9 9 7 9 9 7 9 9 7 9 9 7 9 9 7 9 9 7 9 9 7 9 9 7 9 9 7 9 9 7 9 9 7 9 9 7 9 9 7 9 9 7 9 9 7 9 9 7 9 9 7 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9	(Tans, living weight -growth)	2003	2002	Kild Carp
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ic 72, 977 68,539 2,705 4,189 3,534 1336 and in 2001 were 14,4 turn, 457 in 01, and 977 in 04.	ic 72.977 68.539 2.705 4.189 3.534 1.736 and in 2001 never 1434 km., 635 in 01 and 977 in 04. (Surdoud Scotland is gart of the European Prinessing)	1	312.02	677 71.	hatcheries the eggs develop to fry and l
2.705 4.189 3.534 1.736 3.534 1.736	2 705 4.189 3 526 1.736 and in 2001 were 1641 un., 657 in 61 and 977 in 64. 55 action & Scutter of the Company Promosting	Atlantic	779 977	68 539	cation process the fish leaves the
3 534 1 736 23 534 1 736 24 100 2001 week 1434 ton. 452 in 01 and 977 in 04	3 534. 1 736. sold in 2001 were 1638 ton., 667 in 01 and 977 in 04. Seafood Scotland is part of the European Processing.	Tour	2 705	7 183	seawater stage. When put into sea
		Coho	3 534	1 736	grammes. The salmon continues to gro-
		· Colto sold in 2001 wer	r 1636 tun., 657 in	- D1 and 977 in Q4	supervision, until it reaches slaughterin
		reliand Section Scotlans	d is part of the Cur	opean Prucessing	Then the fish is transported to the stau

and processing, before being sold in the market

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# Shareholder information

Oct O1 Apr Jul Oct 02

Fjord Seafood, Price Development 2000-2003

The share
The Fjord Seafood share (IOSE:FJO) was bit loaded on the Solo Stock Exchange on 5, 50 Seafonds 2000, categorised under the Consumer Staples.

The highest quoted price in the course of 2020 was NMC ALS, the flowest NMC AS and the associated market NMC AS and the associated market value was NMC 1465 370 000.

Triding in the course of the year was NMC 187 AS2 000 on a volume of Starres of 827 410 000.

Shareholder structure
At the end of the year 472 95 387
shares water engistered in the
company, held by 8 009 shareholders.
Face value was NOK 1 per share.

In the tight of this the Board of Fjord Seafood ASA convened an extraordina-ry general meeting on 28 January 2004, and a new Board was elected.

The biggest overall shareholder was Domatein ASA with 18.67%, of which 11.25% via Domatein ASA and 7.37% via 11s wholly-owned subsidiary Enghav Holding AS.

Registered foreign shareholders numbered 165, with a combined holding of 5,38% of the shares.

Capitat increase
0.02 barners/2026 Flord Seafood signed a coaperation agreement with the
relevable company Semety if it, under
which Sankeri is expired 112, mitton
shares (corresponding to 2.5% of the
shares in Fjord Seafood through a private placement of NGK 28 million. The shares were subscribed for on 17 January 2003 on the basis of a Brand authorisation approved by the general meeting of Fjord Seafood 10 June 2002. The subscription price was NOK 2,50. In the course of the year, the share-hol- of der structure in the conjony underwent small or changes lese shareholder overvies we 2002 and 20011. SND Invest AS, the v. VIS companies Confriended Enterprises 5.10. Configurate Dempanies has and 3 Seabard Corporation, as well as the a feebandic company Samberii HF, all with Board representation, sold their stakes.

pages.

Seafood completed a private placement of 36 363 636 shares at NOK 2,75 each. The placement was directed at private and institutional investors and in all yielded a capital injection of NOK 97 million after transaction costs At the beginning of November, Fjord

Flord Seafood did not change its hotdings of its own shares in 2003, and had at the end of the year a holding of 596 400 shares. The directors elected by the shareholders that Donnskin Bellet Inglesang.
That Healthe and Morten Frogher regalment factors easily, while Solving Strand and Marianne L. Johnsen joined the Board as new members for the share.
Seer tell the Board.

Fjord Seafood ASA

General meeting The annual general meeting for 2004 will be held on 7 May 2004.

22 82 64 51 before 12.00 on 4 May. If you have any questions, please contact Therese Rod on telephone 22 82 64 54. The shareholders may attend in person of the personal proxy, proxy may also a be given to Chairman of the Board.
Provies should be sort to Figure Soalcod ASA attn. Therese Red.
Beddingen 8, 0790 Osto, or by facsimile Participation must be notified to the company by 12,00 on & May, to Information Manager Therese Rad, telephone 22 87 & 6 54 or by a mait: therese roddino for diseafoad.com.

The company's IR contacts are information what was the company's IR contacts are information by Secret Herene. Qualitatly and it amount reports in Norwegian and English, and presentations held, are published on the company's web.

The invitation and the agenda for the annual general meeting will be sent to all shareholders and will be published on www.fjordseafood.com.

- 20 largest shareholders

As of 31.12.2003,	Number of	Омпет-	As of 31,12,2802;	Number of	
	shares held	d¦45		shares held	
Domstein ASA	53 418 164	11,25 %	Seeboard Corporation	88 398 881	•
Enghay Holding AS*	35 000 000	7,37 %	Domstein A5A	53 419 164	
Odin Norge	24 248 150	5,11 %	Enghav Holding AS*	35 000 000	
Odin Norden	20 223 607	4,26 %	SNB Invest AS	34 551 242	
Institusjonen Fritt Ord	17 460 200	3,68 %	Odin Norge	17 149 563	
Umoe Invest AS	12 746 400	2,68 %	Continental Enterprises Ltd	15 782 214	
Firmament AS	8 500 000	1.79 %	Odin Norden	14 350 457	
Nordea Avkastning	6 805 478	1,43 %	Skagen Vekst	6 303 182	
Hjelde	000 005 9	1,37 %	ConliGroup Companies Inc	5 950 000	
Gensidige Nor Sparebank ASA	000 017 9	1,35 %	Fondsfinans ASA	4 952 693	
Tine Pensjonskasse	5 121 000	1,08 %	Sparebankenes Sikringsfond	4 876 417	
Gambak	5 000 000	1,05 %	Nordea Avkastning	4 790 333	
Nordea Vekst	\$ 000 000	1,05 %	DNB Markets, aksjehandeVanatyse	4 708 505	
Fondsfinans ASA	4 851 693	1,02 %	Vital Forsikring ASA	4 394 867	
Vicama AS	4 372 500	0.92 %	Torgnes Akva AS	3 598 934	
Space AS	4 200 000	9% 88'0	Verdipapirfondet Fondsfinans Aktiv	3 569 929	
Verdipapirfondet Avanse Norge, Nor	r 3 887 200	0.82 %	Verdipapirfondet Fondsfinans Aktiv II	3 583 151	
Torgnes Akva AS	3 598 934	0.76 %	Nordea Vest	3 449 333	
Torgnes Invest AS	3 333 551	0.70 %	Torgnes Invest A5	3 333 551	
Firstnordic Norge Vekst	3 164 267	% 19.0	Mathisen & Lyng Rederi AS	3 333 333	
Total 20 largest shareholders	233 841 144	49.23 %	Total 20 largest shareholders	315 521 749	
fotal other shareholders	241 126 243	50,77 %	Total other shareholders	111 882 002	
Total number of share	474 967 387	100,00 %	Totalt number of share		2
Trackers Malding As is whally powered by Decestoring ASA	ASA minutes		Sandy to the State of the State		

Owner-20, 68 thip 12,50% 12,50% 12,50% 12,50% 13,50% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,16% 11,1

range 1-500 501-1000 1001-10000 50001-10000 100001 + Total Shareholding Presentation of preliminary annual results 2003 91 presentation 2004 Annual general meeting Q2 presentation 2004 Q3 presentation 2004 Financial calendar 2004
-approved by the Board of Directors of Fjord Scafood ASA 19.02.2004: 20.08.2004: 07.05.2004:

0,07 % 0,18 % 3,62 % 8,47 % 5,47 % 82,19 % 100,00 %

Number of shares 342 089 842 068 17 168 201 40 242 677 25 979 073 399 373 279 474 967 387

Shareholder statistics

Please note that the company holds the right to make changes if needed,

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Corporate Governance in Fjord Sealood	Fjord Seafood's offices	d's offices
Corparias Governance addresses the interaction between the shambulders. Board of Directors and management in a company and is an important of increte backers, the owners' confidence. Fined Seafood has established a Corporate Governance policy which describes important secering principles.	Fjord Seafood ASA Beddinoen 8	Fjord Seefood Sterk P.O. Box 13
1. Ormer's rights - Fjord Sedroid will have one class of shares where one share has one witing right - Fjord Sedroid will bave one class of shares on the transfer of abree shares parabulars in its articles of association - Fjord Seasood will arrounce the determined has no any General Astembry as soon as packferally possible and call the meeting at least two - Fjord Seasood will arrounce the determined has no any General Astembry as soon as packferally possible and call the meeting at least two	0250 0340, Norway Tet: +47 22 82 64 50 Fax: +47 22 82 64 51	8530 Lemmer. The Netherlands Tet. +31 514 548 600 Fax: +31 514 565 299
waks before the day amenda. • Tind Saskada will recounge the use of power of attoiney in the General Assensiby when the shareholder cannot meet in person • When a schare issue is carried out, the pre-empire rights of teating chareholders with normally be complied with	Fjord Seafood Picters Kokvestraat & 8000 Bruges Belgium	Fjord Seafood Spain C/ La masó, 1, 2º B, Esc. 1 2303, Maddid, Spain
2. Independence between shareholders, Board of Directors and Cerporate Management . In a situation where Figure Scalouch has one or a few dustriading owners, the company will suggest at least two board members as	let: +32 50 45 85 85 Fax: +32 50 45 85 86	Fax: +34 Y1 735 52 U8
nappronent in the dominary dwiters.  • Fland Shalpon to the dominary dwiters.  • Fland Shalpon to the dominary dwiters.  ingle Shalpon to the dominary shalpon to the box of Directors and Corporate Management to disclose information to the company about major indirect horizones or Fland Shalpon (Mill disclose major indirect) from the subsidiaries. Flord Sealond will disclose	Fjord Seafood Norway Tollsundet	Fjord Seafood Appéti 'Marine Avenue de la Gironde
such information in the annual report. • Fard Seafood will not sugges; any personnel from Fjord Seafood ASA or its subsidiaries as a member of the Board of Directors, except for	8900 Brannaysund, Norway Tel: +47 75 00 45 00	Z.i. Petite-Synthe 59840 Dunkeroue France
employees representatives The EED will attend the board on meetings of Frord Sealond ASA, but does not have the right to wote • The EED will recent to the Board of Directors as a back, not to ame individual members ut the Board of Directors	Fax: 447 75 00 65 01	Tel: +33 3 28 58 79 79 Fax: +33 3 28 56 79 78
	Fjord Seafood Chile	
3. Election Committee and evaluation of board members • Find Seadood will have an Election Committee elected by the General Assembly, where the members represent the spector of shareholders. This committee will process board members, reveit white evaluation of the Board of Directors and propose companiation to the member of	rtuta 226, KM 8 Camino El Tepual Puerta Monti Phita	Fjord Sealood Koumer Rue des Guatre Vents RSAIO Challans France
the Board of Directors and the Election Committee to the General Assembly - Mambers of the committee will be elected for a United period florrnally two years! and voil not be members of the Electro of Unectors	Tel: +56 65 289 700 Fax: +56 65 256 647	Tel: +33 2 51 49 13 81 Fax: +33 2 51 35 15 01
4. Palicy on compensation to Board of Directors and Corporate Management . • Fornuteration to the members of the Board of Directors will consist of a fixed amount and be the same for all members. The exception is	Fjord Seatood USA	Fjord Seafood LMB
the Chairman of the Board, who might have a higher remuneration. Final Conference with professional annelment will have to	8550 NW 17 Street	Rue Marengo 1
I joru seguora wit remunerate its employees usses on periorinate and results, special agreements with marriages with mare to be authorized by higher authority in Flord Scalood before agreed on	Miami, Florida 33126, USA	ozzou doutougne sur mer, France Tet: +33 3 21 10 67 67
<ul> <li>Att members of the Board of Discusses should know the majorment contract of the CLO</li> <li>Att members of the Board of Discuss should know the majorment contract of the CLO</li> <li>Broad Scaledow K&amp;A mile application in the majorment from employing of this Board in the mitheritated by the Read of Directors mitter to</li> </ul>	Tet: +1 (305) 591-8550 Fax: +1 (305) 591-8599	Fax: +33 3 21 30 92 22
<ul> <li>If yord beglood ASA or its subsidiantes buy services from members of the board, finis with be authorized by the board of Directors prior to agreement. Fjord Sealood with not engage lawyers/advisors that represent major shareholders of the company</li> </ul>		
	Fjord Seafood Scotland  1 Marybank Industrial Estate Stornorway Isle of Lewis	
6. Overalt requirements to internal control within Fjord Sealond The Board of December is managed in memory find Caybod has a memory and entitional internal seatural The FEIT is executable for	Tel: +44 1851 707 600 Fax: +44 1851 707 611	
establishing and mantating internal control. • Representatives of Hord Sealsod ASA and its subsidiacites should not have any undisclosed family convection or financial or other type of		
independent of the other party when rading agreements on behalf of the company All agreements and declicans that might have a begalfy behalfy behalfy influence on First Scalond ASA or its subsidiaries shall in general be made in writing, and documentalism should be help for I years.	Fjord Seatood 's annual report is originally published in Norwegian	riginatly published in Norwegian.
2. Conservation with, and the use of services from the elected auditor. Find Scaled will apply an open and profescion At requirement and exercise the accounting issues and taxation from the elected auditor. Find Scaledow will not be resiried remaint audit evertices that accounting issues and taxation from the elected auditor. Find Scaledow will neet with the Bland of Directors at least ance a year, and in quental attend the General Assembly of Find Scaledow ASA. Find Scaledow will reader the auditor performance on a confinuous basis and at a minimum Fjord Scaledow will aim to change audit from, or all total audit term, recysteredly way.	Photo: Eva Berzeuc, page 13 and 47 Clav Hegge, page 4, 13 and 47 Skiehar Johansen, page 13 and 50 FFFMorthor Rhun nane hand 49 FFFMorthor Rhun nane hand 49 FFFTminke Sado nane 5	FF/Tomeko Sado nare 5
8. Pard Seatod's information policy. Tegic Seatod's information policy is no provide correct, clear, retraint and linely information to the shareholders and other stakeholders. Halan etements of the information policy is to two one responsible person coordination, use the information system at Oue.	EFF/Aina Hole, page 4, EFF/Tom Hoga, page 6 and 53 EFF/Bård Gudim, page 7. EFF/Takashi Okuzumu, page 7 and 57 EFF/Marit Hommedal, page 47	oga, page 6 and 53 sshi Gkuzumu, page 7 and 57
Stock Exchange, and use the WEB-site of Fland Seafood to distribute information • Fland Seafood will have a adan for information handling in emergency struations to handle enquiries from media and other interest groups	Translation: Apropos Translatorbyrā AS Advisory dasimo and production: Signat	Translation: Apropos Translatorbyrā AS Additional dining and and anti-time. Singular matick bommunikani and had

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## Appendix IV Resolution with respect to the Share Issue

At the EGM held on 8 March 2005, the following resolution was made:

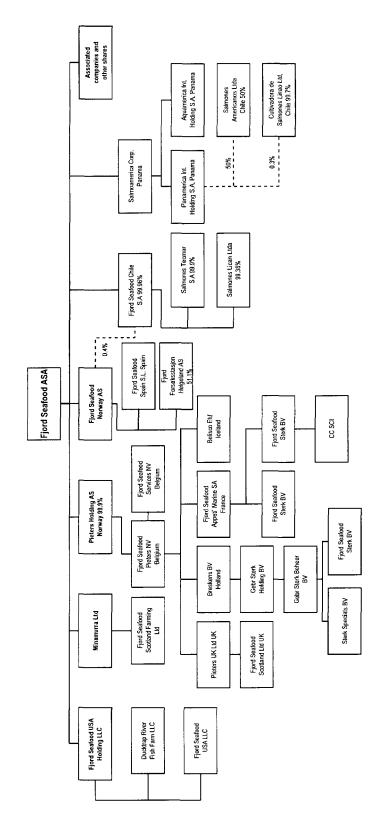
## Private placement

- The share capital is to be increased by NOK 105,400,000 through the issue of 105,400,000 shares.
- b) The face value of the shares shall be NOK 1.
- c) The shares are to be subscribed to by selected professional investors who have entered into a special subscription agreement with the company. The pre-emptive rights of existing shareholders will be derogated from.
- d) NOK 3.05 shall be paid for each share. Payments are to be made in cash.
- e) The shares are to be subscribed for at the EGM by signing the minutes.
- f) Payment of the shares shall be made approximately on March 9 2005.
- g) The new shares are entitled to dividend rights from the accounting year 2004 onwards. Otherwise the new shares will have rights in the company from the registration date of the increase in capital.
- h) § 4 of the Articles of Association is to be changed to: "The share capital amounts to NOK 580,998,081, divided between 580,998,081 shares at a face value of NOK 1 per share."

## Public offering / Rights issue

- a) Share capital is to be increased by a minimum of NOK 1 and a maximum of NOK 20,000,000 through the issue of at least 1 and maximum 20,000,000 shares.
- b) The face value of the shares shall be NOK 1.
- c) The company's shareholders as of 18 February 2005, who did not apply for shares in the private placement described in item 5, will receive subscription rights based on the subscriber's proportionate shareholding as of 18. February 2005. The subscription rights shall be tradable and shall be registered in the company's subscription rights register with the Norwegian Central Securities Depositary (Verdipapirsentralen), cf Section 10-6 of the Norwegian Public Limited Companies Act.
- d) One subscription right will give the right to be allotted one new share. Oversubscription and subscription by investors not having rights is permitted. In case of oversubscription, allocation will be made pro rata based on rights held. The Board can carry out appropriate rounding off that appears sensible.
- e) NOK 3.05 shall be paid for each share. Payments are to be made in cash.
- f) Shares are to be subscribed to on a separate subscription form.
- g) The subscription period is from 11 March 2005 to 29 March 2005 at 4:30 pm, both days inclusive.
- h) Payment of the shares shall be made approximately 7 April 2005.
- i) The new shares are entitled to dividend rights for the accounting year 2004. Otherwise the new shares will have rights in the company from the registration date of the increase in capital.
- j) The completion of the share issue is conditional on the completion of the private placement described in 5 above.
- k) § 4 of the Articles of Association is to be changed so that it reflects the company's share capital and the number of shares after the share issue.

## Appendix V Legal structure



## Appendix VI Subscription form

## Fjord Seafood ASA Subsequent Issue March 2005

SPESIFICATION OF THE SUBSCRIPTION

## SUBSCRIPTION FORM

For information regarding the share issue in Fjord Seafood ASA (the "Company") and corresponding terms for subscription, allotment and other information, reference is made to the corresponding prospectus dated 8 March 2005 (including appendices) issued in connection with the share issue. In addition, such information may be obtained by contacting the Company. Subscription of new shares may take place from and including 11 March 2005 through 29 March 2005, at: ABG Sundal Collier Norge ASA, P.O. Box 1444 Vika, 0115 Oslo, Norway. Fax: +47 22 01 60 62 (the "Manager"). The completed subscription sorm must be received by the Manager no later than 29 March 2005 at 16.30 CET. The Company and the Manager reserve the right to disregard subscription forms received after this deadline.

Norwegian subscribers can recieve information and subscribe on the following Internet pages: <a href="https://www.fjordscafood.com">www.fjordscafood.com</a> and <a href="https://www.fjordscafood.com">www.abusc.no</a>.

## Guidelines for the subscriber:

Holders of common shares in the Company as of record (i.e., registered in the Norwegian Central Securities Depositary – the VPS) at the close of business on 18 February 2005 will receive 0.05 rights to subscribe for new shares for each share held as of such date, each right entitling the shareholder to subscribe for one share in the Company. However, such subscription right does not extend to shareholders who subscribed for shares in the private placement of 105,400,000 shares that was completed on 18 February 2005, or their respective affiliates. Fraction of Subscription Rights will not be distributed, and the number of subscription rights will be rounded down to the nearest whole number. The subscription rights are transferable, and will be listed on Oslo Bors in the subscription period with ticker FJOT. The Subscription Rights are registered with the VPS under the International Securities Identification Number (ISIN) NO 0010262967. Subscribers may subscribe for more shares than their subscription rights entitle them to (oversubscription is permitted). The subscription price is NOK 3.05 per share.

By subscribing, the subscriber grants the Manager an irrevocable, specific (one-time) authorisation to debit the allotted subscription amount in NOK from the bank account designated by the subscriber. The allotment of shares will take place on or about 4 April 2005, and the debiting of the account will take place shortly thereafter without any further written notice. In the event that there are not sufficient funds in the account, the Company reserves the right, in accordance with the Public Limited Companies Act section 10-12 and section 2-13, to cancel the application and delete or re-allot the allocated shares. Any delayed payment will accrue an interest of 8.75 percent p.a. The Manager reserves the right to make up to three debits within 30 April 2005 if there are insufficient funds on the account on the debiting date.

If the subscriber has not got a Norwegian bank account, he must contact the Manager

Subscriber's VPS-account no.	No. of subscription rights	Subscribes for (number of shares)	(For official use: Serial no.)
		Subscription price per share	Total amount to be paid
O of the desired for delivery		NOK 3.05	NOK
One-time authorisation for debiting account in the hereby grants an irrevocable, one-time to debit my/our Norwegian bank account for the countervalue in NOK of: number of all	e authorisation to the M or the alloted amount loted shares * NOK 3.0	fanager D5) Bank acc	count (11 digits)
The subscriber confirms that neither Seafood ASA completed on 18 Febru		filiates participated in the Private Plac	ement that Fjord
Place and date of subscription Must be dated within the Subscription DETAILS RE SUBSCRIBER (REQU.	n Period.	Binding signature. The subscrib When signed per procura, documentati certificate or power of attorney r	on in the form of company
Subscriber's VPS account no.		PLEASE NOTIFY THE REGISTRAI	R OF ANY CHANGES
Subscriber's first name			
Subscriber's surname/firm etc.			
Street address etc. (private subscribers; home address)			
Postal code and area			
Date of birth and national ID number			
Dividends to be credited to bank account (11 digits)			
Nationality			
Telephone (at day time)/Telefax/e-mail			

## Appendix VII Tegningsblankett

Postkode og sted

Fødselsdato og personnummer

Telefon (dagtid)/Telefaks/e-post

Utbytte skal krediteres følgende bankkonto (11 siffer)

## Tegningsblankett Fjord Seafood ASA For informasjon i forbindelse med kapitalutvidelsen i Fjord Seafood ASA ("Selskapet") og relaterte vilkår for tegning, tildeling og annen informasjon, vennligst se prospekt datert 8. mars 2005 (inkludert vedlegg) utarbeidet i forbindelse med kapitalutvidelsen. I tillegg kan slik Etterfølgende emisjon mars 2005 informasjon fås ved å kontakte Selskapet. Tegning av nye aksjer kan finne sted fra og med 11. mars 2005 til og med 29. mars 2005; hos ABG Sundal Collier Norge ASA, Postboks 1444 Vika, 0115 Oslo, Norge. Faks: + 47 22 01 60 62 ("Tilretteleggeren"). Fullstendig utfylt tegningsblankett må være Tilretteleggeren i hende innen 29. mars 2005 klokken 16.30 norsk tid. Selskapet og Tilretteleggeren forbeholder seg retten til ikke å ta hensyn til tegningsblanketter mottatt etter dette tidspunkt. Norske tegnere kan hente informasjon og tegne på følgende Internetsider: www.fjordseafood.com og www.abgsc.no Retningslinjer for tegneren: Eiere av ordinære aksjer i Selskapet (registrert i VPS) ved børsslutt den 18. februar 2005 vil motta 0,05 tegningsretter per aksje eiet på denne dato. En tegningsrett gir rett til tegne en ny aksje i Selskapet. Tegningsretten gjelder ikke for aksjonærer som tegnet seg i den rettede emisjonen på 105.400.000 aksjer som ble gjennomfort den 18. februar 2005 og deres respektive tilknyttede selskaper. Kun hele tegningsretter kommer til å bli distribuert, og avrunding skjer ned til nærmeste hele tegningsrett. Tegningsretten er omsettelig, og vil være notert på Oslo Børs i tegningsperioden med ticker kode FJOT. Rettene er registrert i VPS med ISIN nummer NO 0010262967. Det er anledning til å tegne flere aksjer enn det man har tegningsretter til (overtegning tillatt). Tegningskursen er NOK 3,05 per aksje. Ved å tegne aksjer gir tegneren Tilretteleggeren en ugjenkallelig engangsfullmakt til å debitere den bankkonto som er angitt av tegneren for hele det tildelte tegningsbelop. Melding om tildeling vil bli sendt ut på eller omkring 4. april 2005, og debiteringen vil skje straks etter, uten at noen ytterligere skriftlig beskjed vil bli gitt. Dersom det ikke er dekning på tegnerens bankkonto for det tildelte belop, forbeholder Selskapet seg retten til, i henhold til allmennaksjelovens § 10-12 og 2-13, å annulere tegningen og tildele de tegnede aksjer til andre eller slette aksjene. Ved forsinket betaling vil det pålope en rente på 8,75 % p.a. Tilretteleggeren reserverer retten til å gjøre opp til tre forsok innen 30. april 2005 på å debitere tegnerens konto for det tilfellet det mangler dekning på tegnerens kente på date for debitering. SPESIFISERING AV TEGNINGEN Hvis tegneren ikke har norsk bankkonto, må Tilrettelegger kontaktes Tegnerens VPS-konto nummer Antall Tegner for (antall aksjer) (For megler: Løpenr.) tegningsretter Tegningskurs per aksje Totalt beløp som skal betales NOK 3.05 Engangs fullmakt til å debitere bankkonto (må fylles inn): Jeg/vi gir herved en engangsfullmakt til Tilretteleggeren til å debitere min/vår norske bankkonto for det tildelte beløp (tilsvarende i NOK: antall tildelte aksjer * NOK 3.05) Bankkonto (11 siffer) Tegneren bekrefter at hverken han/hun eller noen tilknyttede selskaper deltok i den Rettede Emisjonen som ble gjennomført av Fjord Seafood ASA den 18. februar 2005 Sted og dato for tegning Bindende signatur. Tegneren må være myndig. (Må være datert innenfor tegningsperioden.) (Når signert per prokura, må dokumentasjon i form av firmaattest eller eller signert fullmakt være vedlagt.) INFORMASJON OM TEGNEREN (OBLIGATORISK INFORMASJON) Tegners VPS kontonummer. VENNLIGST GI BESKJED TIL VPS-KONTOFØRER OM ENDRINGER Tegners fornavn Tegners etternavn/Firmanavn ete Gateadresse (private tegnere: hjemmeadresse)





**Fjord Seafood ASA** Beddingen 8 N-0250 Oslo Norway

Tel: +47 22 82 64 50 Fax: +47 22 82 64 51

ABG Sundal Collier Munkedamsvn. 45D Postboks 1444 Vika 0115 Oslo Norway

Tel: +47 22 01 60 00 Fax: +47 22 01 60 62

ABG Sundal Collier Rådhusgt. 4 5014 Bergen Norway

Tel: +47 55 21 60 00 Fax: +47 55 21 60 65